

**MINUTES
MIDWESTERN STATE UNIVERSITY
BOARD OF REGENTS
Executive Committee
February 12, 2015**

The Executive Committee of the Board of Regents, Midwestern State University, met in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 1:45 p.m., Thursday, February 12, 2015. Executive Committee members in attendance were Mr. Shawn Hessing, Chairman; Mr. Mike Bernhardt, Vice Chairman; Mr. Kenny Bryant, Secretary; and Ms. Tiffany Burks, Member-at-Large. Other regents attending the meeting on campus were Mr. Caven Crosnoe, Dr. Lynwood Givens, Mr. Jeff Gregg, Ms. Nancy Marks, Mr. Sam Sanchez, and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Dean of the McAda Graduate School; Mr. Kyle Owen, Associate Vice President for Facilities Services; Mr. Matthew Park, Associate Vice President for Student Affairs and Dean of Students; and Dr. Martin Camacho, Dean of the Fain College of Fine Arts. Additional university personnel attending the meeting were Dr. David Carlston, Chairman of the Faculty Senate; Dr. Jeff Killion, Associate Professor of Radiologic Sciences; Mr. Dirk Welch, Chairman of the Staff Senate; Ms. Reagan Foster, Staff Senate Vice Chair; Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the Student Government Association (SGA) was President Rebecca Stogner. Representing the news media were Ms. Lana Sweeten-Shults, Wichita Falls *Times Record News*; Mr. Cody King, KAUZ Channel 6; and Mr. David Gonzalez and Mr. Joe McFarland, KFDX Channel 3.

Chairman Hessing called the meeting to order at 1:45 p.m.

Reading and Approval of Minutes

15-56. The minutes of the Executive Committee meeting November 6, 2014 were approved by the committee as presented.

Campus Master Plan and Construction Update

15-57. Mr. Hessing noted that the agenda included an update on the Campus Plan, a project status report, and a report on smaller construction projects. Mr. Owen presented drawings and photos of various projects as shown in Attachment 1. The photographs showed the progress on the Dalquest Desert Research Station, the Museum project, Mustangs Walk, and the football offices in the West Campus Annex. Dr. Rogers added that the Information

Technology work is being completed in the West Campus Annex and everyone is pleased with the outcome of the project.

Dr. Rogers reviewed the Campus Master Plan update that was included in the agenda. He added comments regarding the following items.

1. Long-Term University Improvements

a. Academic Growth Renovation Projects

- 1) Bolin Science Hall – Dr. Rogers indicated that he could not overemphasize the importance of updating laboratories in this building.
- 2) Library – the capital construction funding request to the legislature includes funding to improve the Library as well as Information Technology facilities.

- b. Soccer stadium relocation to South Campus and turf field – Dr. Rogers stated that he met with the Student Senate to discuss the cost associated with building a new soccer stadium and installing two artificial turf fields that could be used for intramurals, free play, and athletics. He noted that students were in favor of this project and the administration will present a recommendation regarding a possible new fee in May.

Mr. Hessing reported that this item was presented as a point of information only.

Mass Communications Project – Architect Selection

15-58. Mr. Hessing noted that the agenda item reported that a Request for Qualifications (RFQ) was initiated for the selection of an architectural firm to design the mass communication project. The administration recommended the selection of Rees Associates at a cost not to exceed \$450,000. Mr. Owen reported that six proposals were received as a result of the RFQ. The Architect Selection Committee narrowed the list to two firms for interviews. He noted that Rees Associates from Dallas was selected owing to the experience they had with this type of project.

Mr. Bernhardt moved approval of this item as presented. Mr. Bryant seconded the motion and it was approved.

Student Housing Project – Site Work

15-59. Mr. Hessing reported that in an effort to begin construction on the student housing project immediately after the end of the spring semester, the administration was requesting authorization to issue a contract with Buford Thompson Company at a Guaranteed Maximum Price not to exceed \$4.5 million. He added that, as shown in the Campus Master Plan update, Buford Thompson would provide a second Guaranteed Maximum Price for the building less this site work.

Mr. Owen explained that the design of the new student housing will not be complete until mid-May and the project will be bid at that time. He noted if the university waits until mid-May to bid the site work, the project would be delayed six weeks. Owing to this possible delay, the administration determined it best to separate the project into a site work package and a building package. Mr. Hessing commented that Buford Thompson was approved by the board in November to serve as Construction Manager at Risk for this project.

Mrs. Burks moved approval of this item as presented. Mr. Bernhardt seconded the motion and it was approved.

Student Housing and Mass Communications Projects – Financing

15-60. Mr. Hessing noted that an information piece was sent to the board as shown in Attachment 2. He stated that as the administration worked with the Texas Public Finance Authority (TPFA) on possible short-term financing options, it was determined that no new short-term options were available. However, during the process TPFA reviewed MSU's current debt service and recommended the refunding of the university's 2003 and 2007 revenue bond series as part of the Student Housing and Mass Communication Projects financing. He noted that the board was being asked to approve a Resolution Authorizing a Request for Financing and the Execution and Delivery of Documents Required to Affect Such Financing (see Attachment 3).

Mr. Stovall stated that as a result of TPFA's computations, MSU may utilize two different strategies to reduce financing costs for the university. The first strategy would be to delay the bond issuance for the new Student Housing and Mass Communications projects until June or July as opposed to late spring. This strategy would save capitalized interest costs that the university would have to subsequently pay back over the life of 30-year bonds and would increase the university's debt service. The second strategy would be to advance refund the 2003 and 2007 bonds. He noted that the savings to the university would be approximately \$630,000 discounted present value or \$43,000-\$47,000 per year realized to the university by reduced debt service. He added that delaying the financing into the summer and using cash reserves to fund the first part of the project would save the institution approximately \$893,000 in capital interest. Mr. Hessing asked if that was in addition to the \$630,000 previously mentioned. Mr. Stovall responded that it was.

Mr. Bernhardt moved approval of the resolution as presented. Mrs. Burks seconded the motion and it was approved.

Roofing Project

15-61. Mr. Hessing noted that the board previously received information regarding major hail damage to campus roofs. He stated that the funding of the repair would come from the Office of Risk Management plus Higher Education Assistance Fund (HEAF) monies which would cover the university's deductible. The administration requested authorization for the president to approve and sign contracts for this project as long as overall costs do not exceed the project total of \$2,554,209 plus the \$150,000 deductible.

Mr. Owen added that the timing of this meeting was such that construction time would be lost if the board does not approve the contracts until after the final bids are received in May. He stated that this board action would allow the project to begin as soon as possible.

Mr. Bryant moved approval of this item as presented. Mr. Bernhardt seconded the motion.

Mr. Crosnoe noted that the hail storm was in 2013 and the roofs were only now being fixed. He asked if the money would have been available sooner had the roofs been totally demolished. Mr. Owen responded that the damage was not severe, but they need to be repaired. He added that the university has reserve funds available if damage must be repaired immediately.

There being no further discussion, the motion was approved.

Wichita Falls Museum of Art at MSU – Strategic and Tactical Plan for FY 15

15-62. Mr. Hessing noted that the administration recommended approval of the Strategic and Tactical Plan as presented in the agenda. Dr. Rogers thanked Mrs. Marks for serving as the Board of Regents' liaison to the Museum Advisory Board. He stated that the university is still in the process of seeking accreditation for the museum. Dr. Rogers reviewed the goals that were included in the agenda document.

Mrs. Burks moved approval of this item as presented. Mr. Bryant seconded the motion.

Mr. Brown asked how many people go to the museum each day. Dr. Rogers responded that he did not know, but that he would provide that information to the board.

There being no further discussion, the motion was approved.

Wichita Falls Museum of Art at MSU – Ratification of Accessioned Artworks

15-63. Mr. Hessing stated that the administration recommended the ratification of the accession of artworks shown in the agenda. Dr. Rogers added that the collecting of art for the museum is accomplished with donated funds.

Mr. Bryant moved approval of this item as presented and Mr. Bernhardt seconded the motion.

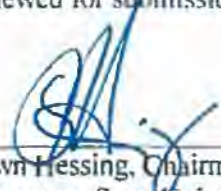
Dr. Givens asked where the museum's artwork is stored. Dr. Rogers reported that the museum's artwork is stored in a climate-controlled vault inside the facility.

There being no further discussion, the motion was approved.

Adjournment

The Executive Committee discussion concluded at 2:10 p.m.

Reviewed for submission:



Shawn Hession, Chairman
Midwestern State University
Board of Regents Executive Committee

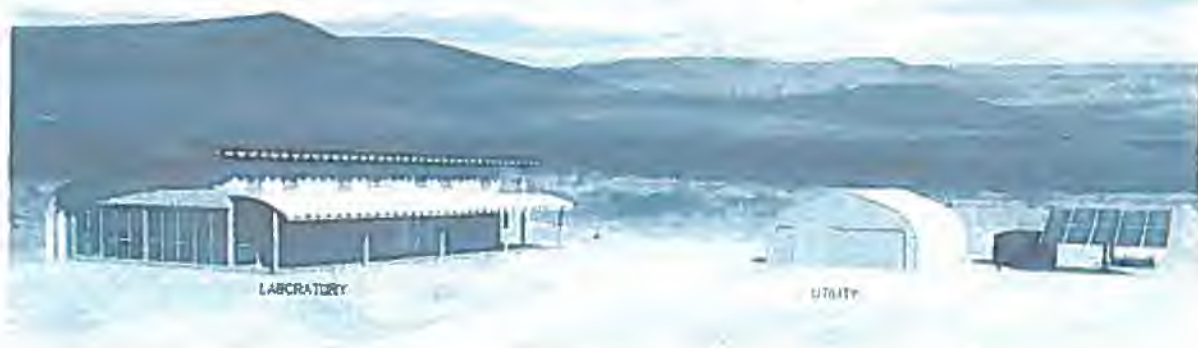
ATTACHMENTS:

1. Construction Update - Project Photographs
2. Student Housing and Mass Communication Projects Financing
3. Resolution Authorizing a Request for Financing

DALQUEST DESERT RESEARCH STATION

Marfa,

Texas



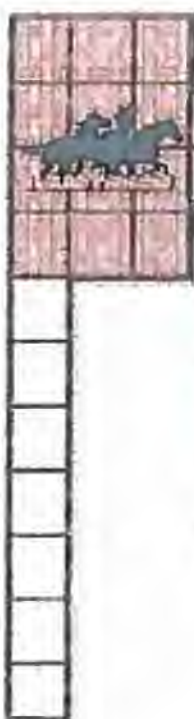


PAVILION ADDITION





Pardon Our Progress



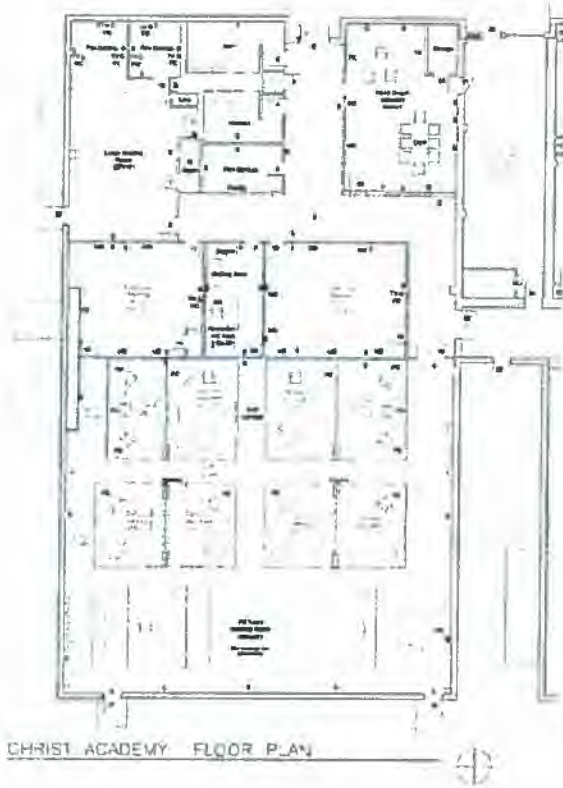
MUSTANGS WALK

Coming Soon

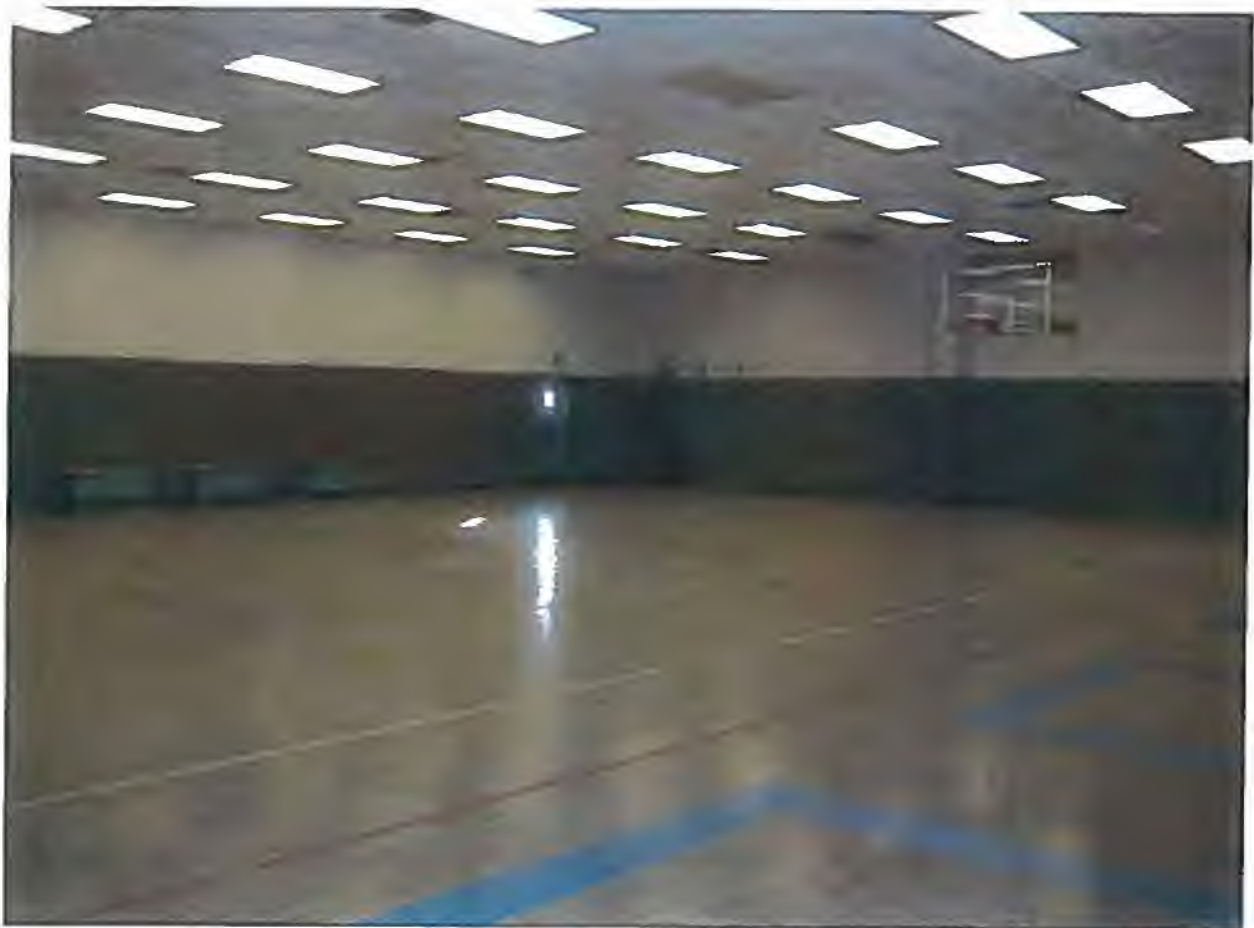


MIDWESTERN
STATE UNIVERSITY





CHRIST ACADEMY FLOOR PLAN





Business Affairs and Finance
3410 Taft Boulevard Wichita Falls, Texas 76308-2099
o 940.397.4117 f 940.397.4302

Item 15-60 – Student Housing and Mass Communication Projects – Financing

The university administration has been working with the Texas Public Finance Authority (TPFA) during the last several months to secure financing for the new student residence hall and the mass communication addition. TPFA is required by statute to issue bonds for Midwestern State University (Texas Gov't Code Sec. 1232.101).

While the university's attempt to secure short-term funding through commercial paper or other options was not successful, TPFA suggested the MSU administration and board consider the possibility of refunding two of MSU's current issues at lower interest rates, since the incremental issuance costs would be minimal if the refunded bond issuances were combined with the new bond issuance. Following their review, TPFA has proposed refunding the 2003 and 2007 revenue bond series. The savings to the university on the 2003 bonds will be minimal because the debt will be extinguished in December, 2015. However, by refunding this series the upcoming June interest-only payment of \$13,050 would be deferred and would help cash flow the new money portion of the financing. Rather than making a June interest-only payment, as well as a December principal and interest payment, the refunded bonds would only require a final payment of principal and interest in December, 2015.

The 2007 revenue bonds have a locally-pledged revenue component as well as a Tuition Revenue Bond (TRB) component. Therefore, refunding this bond series will result in savings to the university as well as savings to the State of Texas. The Net Present Value (NPV) of the savings on the university portion of the debt is proposed to be \$630,404 or approximately 6.6%. The total savings before discounting to present value is \$825,486. The proposed NPV of the savings on the TRB portion of the 2007 bond series is \$480,086 or approximately 5.9%. The total savings to the state before discounting to present value is \$561,291. These savings would be realized by the state because less money would be appropriated to the university in future years for the related debt service.

The combined par amounts of the refunded bonds would not exceed \$19 million. The savings to the university would be \$43,000 to \$47,000 per year in debt service. The state would stand to save approximately the same amount.

The other two outstanding revenue bond series, the 2008 and the 2010 bonds, are not included in TPFA's refunding proposal as it would not be cost effective to refund them at this time.

The anticipated timeline for the sale of the bonds is as follows:

- Resolution recommended for Board of Regents approval – February 13, 2015
- TPFA Board review and approval – March, 2015
- Bond Review Board review and approval - May, 2015
- Bond Pricing - June, 2015
- Bond Issuance – July, 2015

**Midwestern State University
Board of Regents
Wichita Falls, Texas**

**RESOLUTION AUTHORIZING A REQUEST FOR FINANCING
AND THE EXECUTION AND DELIVERY OF DOCUMENTS
REQUIRED TO EFFECT SUCH FINANCING**

WHEREAS, the Texas Public Finance Authority (the "Authority") is authorized to issue revenue bonds to finance the cost of certain projects for the use and benefit of Midwestern State University (the "University") and to refund such revenue bonds from time to time pursuant to Texas Government Code, Chapters 1207 and 1232, and Texas Education Code, Chapter 55, particularly section 55.13 (collectively, the "Authorizing Law").

WHEREAS, The Authority has previously issued one or more series of its Texas Public Finance Authority Midwestern State University Revenue Financing System Revenue Bonds (collectively, the "Refundable Bonds") on behalf of the University pursuant to the Authorizing Law;

WHEREAS, pursuant to a resolution approved on December 1, 2014, the Board of Regents of the University approved the submission to the Authority of a request to finance project costs in the estimated amount not to exceed \$38,250,000 through the issuance of the Authority's University Revenue Financing System bonds (the "New Money Bonds");

WHEREAS, the University now desires and intends to request the Authority to issue bonds (the "Refunding Bonds" and, together with the New Money Bonds, the "Bonds") and that certain of the proceeds of the Refunding Bonds be used to refund all or a portion of the Refundable Bonds and to pay costs of issuance and such other costs and expenses as permitted by the Authorizing Law, and;

WHEREAS, the University desires and recognizes that the Authority select all or any portion of the Refundable Bonds (the "Refunded Bonds") for refunding based on market conditions and available interest rates in order to achieve a positive gross debt service savings and a net present value savings of at least one percent (1%) of the principal amount of the Refunded Bonds:

NOW THEREFORE BE IT RESOLVED by the Board that:

Section 1. The purpose of financing is to achieve a positive gross debt service savings and net present value savings of at least one percent (1%) of the principal amount of the Refunded Bonds and the financing thereof is appropriate at this time. Accordingly, the execution and delivery of the Request for Financing to the Authority pursuant to the Authorizing Law is hereby ratified, approved and confirmed.

Section 2. The President of the University or his designee is hereby authorized, empowered and directed to:

- a. Sign and deliver a Request for Financing to the Authority;
- b. Sign and deliver or cause to be delivered any and all documents necessary or desirable to effect the financing, provide the projects and refund the Refunded Bonds, including but not limited to the financing documents required by the Authority's rules;
- c. Cooperate with the Authority and its consultants to prepare an Official Statement in connection with the sale of the Bonds;

- d. And to take such other actions as are necessary and appropriate in connection with the issuance, sale, and delivery of the Bonds.

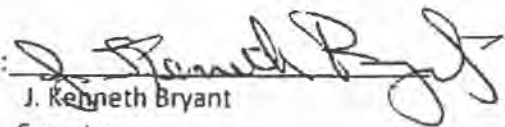
Section 3. All actions not inconsistent with the provisions of this Resolution heretofore taken by the University, its officers, employees, agents or consultants, directed toward the financing of the Projects and the issuance of the Bonds, are hereby ratified, approved and confirmed.

Section 4. This Resolution was adopted at a meeting open to the public, and public notice of the time, place and purpose of said meeting was given, all as required by Ch. 551, Texas Government Code.

Adopted by a vote of 9 yeas and 0 nays, on this 13th day of February, 2015.



Shawn G. Hessing
Chairman
Board of Regents
Midwestern State University

Attested: 

J. Kenneth Bryant
Secretary
Board of Regents
Midwestern State University

MINUTES
MIDWESTERN STATE UNIVERSITY
BOARD OF REGENTS
Academic and Student Affairs Committee
February 12, 2015

The Academic and Student Affairs Committee of the Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 2:10 p.m., Thursday, February 12, 2015. Academic and Student Affairs Committee members in attendance were Dr. Lynwood Givens, Chairman, Mr. Kenny Bryant, Ms. Tiffany Burks, and Mr. Sam Sanchez. Other regents attending the meeting were Mr. Mike Bernhardt, Mr. R. Caven Crosnoe, Mr. Jeff Gregg, Mr. Shawn Hessing, Ms. Nancy Marks, and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Dean of the McAda Graduate School; Mr. Kyle Owen, Associate Vice President for Facilities Services; Mr. Matthew Park, Associate Vice President for Student Affairs and Dean of Students; and Dr. Martin Camacho, Dean of the Fain College of Fine Arts. Additional university personnel attending the meeting were Dr. David Carlston, Chairman of the Faculty Senate; Dr. Jeff Killion, Associate Professor of Radiologic Sciences; Mr. Dirk Welch, Chairman of the Staff Senate; Ms. Reagan Foster, Staff Senate Vice Chair; Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the Student Government Association (SGA) was President Rebecca Stogner. Representing the news media were Ms. Lana Sweeten-Shults, Wichita Falls *Times Record News*; Mr. Cody King, KAUZ Channel 6; and Mr. David Gonzalez and Mr. Joe McFarland, KFDX Channel 3.

Reading and Approval of Minutes

15-64. The minutes of the Academic and Student Affairs Committee meeting November 6, 2014, were approved by the committee as presented.

Faculty Report

15-65. Dr. David Carlston, Chairman of the MSU Faculty Senate, reported on the following items.

1. Presidential Search – Dr. Carlston noted that the main thing on every faculty member's mind is the presidential search. He stated that the faculty has been very pleased with the way the search firm has worked with the Presidential Search Advisory Committee and that the campus community has been given the opportunity

to provide feedback. He asked that the board continue to proceed in a manner in which all constituencies have an opportunity to participate in and contribute to the process.

2. Faculty Salary Survey – Dr. Carlston reported that during the November board meeting the question was raised regarding MSU faculty salaries compared to other institutions in the state and nation. He indicated that the faculty is working with Dr. Stewart's office to acquire this information.
3. Faculty Grievance Policy – Dr. Carlston noted that while a small number of faculty grievances are filed, the Faculty Senate has determined that the policy should be reviewed and possibly modified to address procedural concerns. He noted that the Senate is reviewing policies at other institutions and working with Mr. Macha to develop a revised policy.

Dr. Carlston added that the faculty is excited about the new academic opportunities Dr. Stewart will discuss later in the meeting.

Dr. Carlston then introduced Dr. Jeff Killion, Chair of the Department of Radiologic Sciences and Graduate Coordinator for that program. Dr. Killion thanked the board for the opportunity to visit with them. He also expressed appreciation to the board for the support they provide the academic programs at MSU. Dr. Killion reported that he earned his initial radiologic technology training in Wheat Ridge, Colorado. He stated that his two instructors were attending MSU through distance education and he later moved to Wichita Falls to attend MSU. While attending MSU he played football and tennis. Upon graduation, he moved to Iowa to work at a hospital and also to teach in a community college x-ray program. Within one year he was promoted to program director owing to the fact that he had earned the baccalaureate degree. In 1995, MSU opened the first master's program in radiologic science in the United States and he enrolled in the program the next year. He was then hired to teach at MSU in 1999.

Dr. Killion stated that MSU has the largest radiology program in the country. He noted that in the radiology profession, MSU graduates and faculty are leaders in every professional and accrediting body. He added that MSU continues to be a leader in the field. He reported that MSU's three programs accept approximately 170 students every year, with a total number of approximately 450 students moving through the program at any given time. He stated that of the 15 faculty members at MSU, five hold the doctorate. He added that this is a high percentage for the profession. Dr. Killion reported that MSU offers a Radiology Assistant (RA) master's program. He noted that when the program was started ten years ago, the professional society provided four university grants to support the program. MSU received one of the four grants, in addition to Rutgers University, the University of North Carolina - Chapel Hill, and Loma Linda University in California.

Dr. Killion reported that he speaks and makes presentations at national meetings each year. He noted that this provides a great opportunity for him to recruit students. He

stated that his passion is education, and that research is a part of that passion. He noted that one area of research looked at radiation levels used in the profession and another looked at the positioning of the body during x-rays. He stated that he is also working with others on "Smart Device Burnout" for educators and administrators. He noted that an article on the study recently appeared in a national publication and the *Times Record News* reported on the study as well. Dr. Killion stated that he and Dr. James Johnston serve on the local Susan G. Komen Board. In that capacity, they develop a community profile every two years to help determine needs for the community that can be addressed by the local Komen Board. He noted that he also serves as a member of the Injury Prevention Coalition of North Texas.

With regard to his teaching philosophy, Dr. Killion reported that he likes to be very interactive with the students and tries to promote collaborative learning. He indicated that this promotes critical thinking.

Dr. Givens expressed appreciation to Dr. Killion for his presentation and to Dr. Carlston for his report.

Staff Report

15-66. Mr. Dirk Welch, Chairman of the MSU Staff Senate, presented a letter to the board from the Staff Senate thanking them for allowing a staff representative to serve on the Presidential Search Advisory Committee (see Attachment 1). He recognized Reagan Foster, Vice Chair of the Staff Senate. Ms. Foster reported that as a Staff Senator she must be informed about what is happening at the university. The Staff Senate invites administrators to monthly meetings to provide information to the members. She reported that recent guests have included Jim Hall from Information Technology and Mr. Kyle Owen from Facilities Services. Mr. Hall provided information regarding technology and the work they do to keep MSU's network and information safe. Mr. Owen spoke about the current and anticipated construction plans for the campus. Ms. Foster then introduced two staff members who have been recently recognized by the Staff Senate.

1. Ms. Jennifer Dunn, Accounting Assistant II in the Business Office, recently received the You Make a Difference Award. Jennifer was nominated for this award by Debbie Barrow on behalf of an MSU parent. Ms. Foster reported that Ms. Barrow and Dr. Rogers attended a luncheon at another university and met the parent of a current MSU student. This parent wrote to Ms. Barrow and shared this information: "I want to give you the name of Jennifer Dunn in your Business Office, who is our contact when it comes to getting each semester paid for. The Texas Tomorrow Fund has given us a few challenges, but Jennifer has been our lifeline. She is upbeat, compassionate, and has a great personality. She always gets everything resolved. She willingly explains the situation to our son and helps him feel certain that things will get taken care of. I wanted you and Dr. Rogers to know that Jennifer is a fabulous front-line representative of our university."
2. Ms. DaNette Stalnaker, Computer Based Test Specialist in the Testing Center, recently received the Dr. Jesse W. Rogers Scholarship for the spring semester.

Dr. Givens thanked Mr. Welch and Ms. Foster for their presentations and congratulated Ms. Dunn and Ms. Stalnaker for their recognition.

Student Government Report

15-67. Dr. Givens stated that the Student Government report would be given by Student Government Association (SGA) President Rebecca Stogner. Ms. Stogner thanked the board for the opportunity to serve on the Presidential Search Advisory Committee and for being concerned about the student voice in the matters that the board considers. She then reported on the following.

1. The Student Senate is considering a resolution that would request the enforcement of the university's tobacco policy. She added that a similar resolution is also being considered by the Faculty Senate and Staff Senate.
2. Dr. Rogers recently visited with the Student Senate about issues that the university is facing. She expressed appreciation for his reaching out to the students for their input. The Student Senate expressed support of a potential athletics/intramural facilities fee. The student leaders understand the need to increase fees occasionally in order to remain competitive with MSU's sister institutions. The Senate also likes the added benefit of students being able to use the artificial turf fields for free play and other student activities not related to athletics.

Dr. Givens thanked Ms. Stogner for her report.

Athletics Report

15-68. Dr. Givens reported that Mr. Charlie Carr, Director of Athletics, would provide an athletics program update and Dr. Rogers would then present information regarding the Lone Star Conference (LSC). Mr. Carr reported on the following.

1. The new football offices are very much appreciated by the coaches and the athletics department. He noted that Mr. Kyle Owen did a great job of getting the project completed on schedule. He added that the Information Technology staff are working on computer connectivity and the coaches will move in to the new offices soon.
2. Beginning in the fall of 2015, the NCAA will require student athletes to meet stricter continuing eligibility requirements. The university's counseling and mentoring programs will continue to be very important.
3. A new women's volleyball coach will be hired soon. The current coach, Ms. Venera Flores-Stafford, also serves as Associate Athletic Director and Senior Woman Administration. The administration determined that the team needed someone who could focus entirely on coaching responsibilities. Ms. Flores-Stafford will continue in her staff position. Mr. Carr added that the athletics department would balance this change in the budget.

4. The Lone Star Conference basketball tournament will be held in Allen, Texas, the first weekend in March. He noted that the men's and women's teams would play in the tournament.

Dr. Rogers presented information regarding the Lone Star Conference (LSC). He reported that the presidents met in Washington, D. C. during the NCAA convention and were able to develop a plan that will ensure the continuation of the conference. He added that the LSC's application to become a part of the Heartland Conference had been officially withdrawn. Some of the outcomes of the meeting are as follows.

1. It is anticipated that a new LSC commissioner will be hired during the spring.
2. An agreement has been made between the LSC and the Heartland Conference to form an affiliate membership group for men's tennis, soccer, and golf. This will provide an adequate number of teams so that they can play for a championship and receive an automatic bid to the NCAA playoffs.
3. In return, the Heartland Conference will ask the LSC to join as affiliate members in men's and women's indoor and outdoor track sports. Again, this will give the group enough members to play for a championship and receive a bid to the playoffs.
4. The LSC is in the process of entering into a scheduling agreement with the Great Northern Athletic Conference for one to three games per year in football. The schools will play a home and home series so that the cost will balance out over time. Additionally, the University of Texas Permian Basin has joined the LSC and will begin playing as a full member in the fall of 2016. Finally, Oklahoma Panhandle State has asked to become an affiliate member of the LSC in football. This will provide a full complement of teams so that MSU and other schools can schedule 10 games.
5. The LSC continues to seek other institutions as possible members.

Dr. Rogers thanked Mr. Carr for his idea regarding affiliate memberships. Mr. Carr noted that Dr. Rogers contributed greatly to the overall positive outcome of this matter.

Mr. Sanchez asked about the planned size of the conference in the future. Dr. Rogers responded that if the schools that have talked to the LSC were to be admitted, the number would increase to 13 teams, although two of the current member schools do not play football. Mr. Sanchez asked if baseball was a part of the conference. Dr. Rogers responded affirmatively. He added that baseball is a very strong sport in the LSC.

Dr. Givens thanked Mr. Carr and Dr. Rogers for providing this information.

Enrollment Report – Spring 2015

15-69. Dr. Givens reported that a copy of the enrollment report was presented as shown as Attachment 2. Dr. Lamb reported that headcount enrollment was ahead of spring 2014

by 1.9% or 104 students. Similarly, semester credit hour production was ahead of 2014 by 1.15%. He noted that the underclass population (freshmen and sophomores) is larger, which follows the trend at MSU during the previous two semesters. Dr. Rogers added that this is the result of the two large freshmen classes in the fall 2013 and 2014. Dr. Lamb stated that it would be interesting to see the fall-to-fall retention rate for the fall 2014 cohort. He added that the rate for the fall 2013 cohort was approximately five percentage points better than what is typically seen. Mrs. Burks asked if the increased retention for the fall 2013 cohort was a result of the university doing something differently on campus. Dr. Lamb responded that as MSU becomes more of a destination campus with more students living on campus, the more likely students will be to persist. He indicated his thinking that the largest impact on retention is how students are connected academically to the institution. He added that Dr. Stewart and the faculty are doing some very good things in this regard.

Dr. Rogers asked about the number of applications received compared to 2014. Dr. Lamb indicated that while numbers are up approximately 30%, the most important number will be those who enroll in the fall. He noted that housing deposits have increased 60% when compared to 2014, although this was a small sample size. He added that MSU has found the formula for having a larger applicant pool. The next step will be to do a better job of converting these applicants to students and retaining them.

Mr. Bernhardt asked if the administration was still working with Noel Levitz in reaching out to students. Dr. Lamb responded that the admissions office is still working with Noel Levitz in the current year. He noted that the university is close to the point with accumulated knowledge and new technology to allow the administration and staff to proceed independently.

Dr. Givens congratulated Dr. Lamb and the team who have worked on increasing enrollment. He noted that their efforts are appreciated.

Petition for Bachelor of Science Degree in Chemistry

15-70. Dr. Givens noted that this item was explained in the agenda and asked Dr. Stewart to provide any additional information. Dr. Stewart reported that Dr. Jesus Espino-Tonche attended Midwestern State University from 1999-2002 and was early admitted to the dental program at the University of Texas Health Science Center at San Antonio (UTHSCSA). At the time Dr. Espino-Tonche was early admitted, MSU did not have a reciprocal agreement that would have allowed him to petition to receive an MSU baccalaureate degree upon completion of his dental degree. MSU has since established such a policy. Dr. Espino-Tonche received the D.D.S. degree in 2006 and has petitioned MSU to grant him a Bachelor of Science degree with a major in Chemistry. The administration recommended approval of this request.

Mr. Sanchez moved approval of this item and it was seconded by Mrs. Burks.

Mr. Hessing asked to clarify that MSU now has an agreement in place with UTHSCSA. Dr. Stewart responded in the affirmative. She added that six former MSU students have received the baccalaureate degree through this program.

There being no further discussion, the motion was approved.

Addition of Minor in Foreign Languages – Spanish for the Professions

15-71. Dr. Givens noted that the administration was recommending the addition of a new minor, Spanish for the Professions, beginning in the fall 2015 semester as presented in the agenda document. Dr. Stewart reported that the proposed minor would give students who are majoring in the health sciences an opportunity to earn a minor while they wait to be competitively admitted into the MSU health sciences programs. She explained that individuals applying to the health sciences programs must score a certain number of points to be admitted. She noted that this program would provide an opportunity for students to become bilingual and bicultural and would also be beneficial to students as they go into the profession. The MSU Spanish professors reached out to the health sciences professors to offer this minor. Dr. Stewart noted that this program reinforces the university's Council of Public Liberal Arts Colleges (COPLAC) mission.

Mrs. Burks moved approval of this item. Mr. Bryant seconded the motion and it was approved.

Addition of Interdisciplinary Minor in Political Science – Women's and Gender Studies

15-72. Dr. Givens reported that the administration was recommending the addition of a new interdisciplinary minor, Women's and Gender Studies, beginning in the fall 2015 semester as presented in the agenda. Dr. Stewart stated that this addition would also reinforce MSU's COPLAC mission. She reported that of the 28 COPLAC schools, 24 offer a minor or major in this field.

Mrs. Burks moved approval of this item as presented. Mr. Bryant seconded the motion and it was approved.

Core Curriculum

15-73. Dr. Givens noted that the administration was recommending changes to the core curriculum to include the addition of course options, the removal of a course option, and a modified structure for the communication component area of the core. He reminded the board that a revised page was sent to the board after the agenda was printed (see Attachment 3). Dr. Stewart explained that in the fall of 2014 the university began offering the new 42-hour core curriculum. When the original core was approved it included a limited number of offerings in certain areas. Since that time, faculty members have proposed additional course offerings in different area options. This will help provide a greater variety in the types of courses from which students can choose for completion of the core. Dr. Stewart noted that the attachment shows the realignment in the Communication Option of the core. Students will have to take six hours; one of the courses will be required and the other will provide options from which students can

choose. The faculty and administration will continue to clarify and increase the breadth of courses that will be offered in MSU's 42-hour core.

Mr. Bryant moved approval of this item and Mr. Sanchez seconded the motion.

Dr. Givens asked if these additional courses would improve the curriculum. Dr. Stewart responded that each of the courses have student learning outcomes and have been thoroughly vetted by the university's Core Curriculum Committee. Dr. Rogers added that the new core curriculum does not specify courses that must be taken; rather, it specifies learning outcomes that the courses must meet. Dr. Givens commended the faculty and administration for their work in this regard.

There being no further discussion, the motion was approved.

Dining Services Contract

15-74. Dr. Givens reported that the administration had reviewed proposals for on-campus dining operations and was prepared to recommend a firm for consideration. He asked Dr. Lamb to explain the process and comment on the administration's recommendation. Dr. Lamb reported that Midwestern State University has contracted with Aramark to operate its on-campus dining operations for the past 19 years and the current contract expires July 31, 2015. MSU issued a Request for Proposals and the university received proposals from the three large national food service providers for the higher education market: Aramark, Chartwells, and Sodexo. The three firms were interviewed on campus by a nine-member committee (including students and academic, business affairs, and student affairs administrators). Following the review, the committee and administration recommend the selection of Chartwells. Dr. Lamb noted that Chartwells is a large company and the administration is comfortable with Chartwells' resources and their ability to maneuver and adapt as the university's residential population grows and evolves over the term of the contract. He added that the university was pleased with the proposed structure and price point for students and the flexibility that would be afforded to students. Dr. Lamb stated that Chartwells' financial package was by far the most generous to Midwestern State University and will allow the institution to make substantive changes to the food court and dining hall. He noted that dining locations will be added in different parts of the campus and national brands that students should be familiar with will be introduced.

Dr. Givens stated that the administration recommended that the university proceed with Chartwells for dining services beginning on or before August 1, 2015. Mrs. Burks moved approval of this item as presented. Mr. Bryant seconded the motion.

Mrs. Burks asked what national brands were being considered. Dr. Lamb indicated that while he could mention possible brands, it would not be possible to know for certain which brands would be on campus until the contract is fully negotiated. He stated that there is a possibility something like Starbucks or Chick-fil-A could be on campus. He noted that the campus would definitely see a much more robust food service program. He added that one of the most important things in the proposal was Chartwells' ability to maximize flexibility to students and where they use their dollars.

Mr. Crosnoe asked about the financial package offered. Dr. Lamb stated that Chartwells will provide a capital contribution of \$5.1 million, which is the funding it will take to renovate the existing dining hall and the food court, and to add different concepts around campus. Current plans are to do work in the Dillard College, the Wellness Center, and the residence hall. The second component of the financial package is the yearly commissions paid to the university for the operation of the facility. Dr. Lamb reported that MSU is responsible for the equipment, the maintenance of the facility, the utilities, and all other facility costs. Dr. Lamb noted that the committee talked about whether the cost to the students could be reduced if the institution received a smaller capital contribution. However, the committee concluded that students would prefer to pay a little more and receive better and additional options. Mr. Hessing asked if the prices the students pay will continue to be competitive against the market place. Dr. Lamb answered in the affirmative. Mr. Brown added that Chartwells allows students with meal plans to choose whether they want to eat in the dining hall or the food court. He stated that this flexibility was very important to the students.

There being no further discussion the motion was approved.

MSU Policies and Procedures Manual Changes

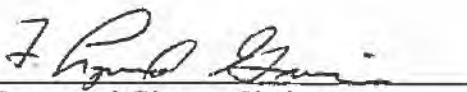
15-75. Dr. Givens noted that changes to the *MSU Policies and Procedures Manual* were presented in the agenda. He stated that the proposed changes to the Staff Senate Purpose and Constitution related to membership and vacancies on the Senate. The changes to graduate faculty requirements and procedures reflect current procedures. He mentioned that Mr. Welch, Dr. Garrison, and Dr. Stewart were available to answer questions regarding these recommended policy changes.

Mr. Bryant moved approval of this item as presented. Mrs. Burks seconded the motion and it was approved without discussion.

Adjournment

There being no further business, the meeting of the Academic and Student Affairs Committee adjourned at 3:25 p.m.

Reviewed for submission:


F. Lynwood Givens, Chairman
Midwestern State University
Board of Regents Academic & Student Affairs Committee

ATTACHMENTS:

1. Letter from Staff Senate
2. Enrollment Report – Spring 2015
3. Core Curriculum – Revised Page

Mark McLean
Jessica Fisher
Cary Neal
Marius Hill

Shirley Barrett
Sue Whitehouse
Linda Knox
Jennifer Dunn
Jim DeLo

Dear Board of Regents,

The Staff Senate would like to offer you our thanks and appreciation for including a staff representative on the Presidential Search Committee. We look forward to being a continued part of the process.

Sincerely,

Duke Welch, Ginger Kearney, Norman Wong, Reagan Foster

Enrollment Report

Spring 2015

	2014	2015
New First-Time Freshmen	32	29
Re-Enrolling Freshmen	811	878
Sophomore	972	1,062
Junior	1,122	1,132
Senior	1,839	1,780
Graduate/Post-Baccalaureate	<u>694</u>	<u>693</u>
TOTAL	5,470	5,574
Semester Credit Hours	62,521	63,239

Academic Affairs

Office of the Provost and
Vice President for Academic Affairs



Core Curriculum

Current 42 semester credit hour core courses approved by the Texas Higher Education Coordinating Board	Proposed Additions to Component Area
Communication - 6 sch ENGL 1103 (Hybrid) Introduction to Communication SPCH 1103 (Hybrid) Introduction to Communication ENGL 1123 Rhetoric and Composition	Communication - 6 sch 3 sch from ENGL 1103 Introduction to Communication SPCH 1103 Introduction to Communication ENGL 1123 Rhetoric and Composition ENGL 1143 Academic Research & Writing 3 sch from ENGL 1153 Intro to Reading and Writing about Literature ENGL 2123 Rhetoric, Visuals and Infographics ENGL 2203 Introduction to Professional Writing MCOM 1243 Media Writing & Reporting MCOM 2403 Social Media SPCH 1133 Fundamentals of Speech Communication SPCH 2423 Interpersonal Communication THEA 1233 Voice for Theatre

**MINUTES
MIDWESTERN STATE UNIVERSITY
BOARD OF REGENTS
Finance Committee
February 12, 2015**

The Finance Committee of the Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 3:40 p.m., Thursday, February 12, 2015. Committee members in attendance were Mr. Mike Bernhardt, Chairman; Mr. R. Caven Crosnoe; Dr. Lynwood Givens; and Mr. Jeff Gregg. Other regents attending the meeting were Mr. Kenny Bryant, Ms. Tiffany Burks, Mr. Shawn Hessing, Ms. Nancy Marks, Mr. Sam Sanchez, and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Dean of the McAda Graduate School; Dr. David Carlston, Chairman of the Faculty Senate; Mr. Dirk Welch, Chairman of the Staff Senate; Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Ms. Valarie Maxwell, Direct of Budget and Management; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the news media were Ms. Lana Sweeten-Shults, Wichita Falls *Times Record News*, and Mr. David Gonzalez, KFDX Channel 3.

Chairman Bernhardt called the meeting to order at 3:40 p.m.

Reading and Approval of Minutes

15-76. The minutes of the Finance Committee meeting November 6, 2014, were approved by the committee as presented.

Summary of Financial Support 9/1/14-1/15/15

15-77. Mr. Bernhardt noted that this report was presented in the agenda and he mentioned some of the major gifts received since the last meeting of the board.

1. Mr. Al Guinn contributed \$300,000 to establish the Al Guinn Band Scholarship.
2. Mr. and Mrs. Jim McCoy will provide \$100,000 during the next five years to support the MSU Tennis Program.
3. Mr. Christopher Hunnewell donated \$25,000 for general scholarships.

4. The university was also honored to receive the following distributions from individual estates:
 - a) \$116,860 from the Estate of Harl D. Mansur, Jr. for general scholarships.
 - b) \$66,238 from the Estate of Rueben W. Keck to establish the Rueben Keck Education Scholarship.
 - c) \$58,707 from the Dorothy Warman Estate.

Mr. Bernhardt noted that the support from the community, alumni, and friends is outstanding. Dr. Rogers asked Dr. Stewart to make an announcement. Dr. Stewart reported to the board that they just received word that MSU has received a grant totaling \$606,155 from the National Science Foundation. These funds will be used to support scholarships for 22 students interested in majoring in STEM (Science, Technology, Engineering, and Mathematics) fields. This is the first grant received through the university's collaboration with McAllister and Quinn. Dr. Stewart thanked Mr. Jim McCoy for providing the initial funding for the university to enter into a relationship with McAllister and Quinn. She acknowledged Dr. Deborah Garrison who serves as Director of the Office of Sponsored Programs and coordinated the efforts between the faculty and McAllister and Quinn. She also acknowledged the faculty involved in writing this grant proposal. They are Principal Investigator Dr. Michael Shipley in Biology, Dr. Jianguo Shao in Chemistry, Dr. Tina Johnson in Computer Science, Dr. Dale McDonald in Engineering, and Dr. Magaly Rincon-Zachary in Biology. Mr. Bernhardt asked if the university had other grants pending. Dr. Stewart responded that the university submits one grant every quarter and this was the second grant submitted. Dr. Givens stated that this is an area where success breeds success and this is a major accomplishment. He congratulated the faculty and administration for their efforts.

Mr. Bernhardt noted that a list of donors was in each regents' folder and encouraged board members to write thank you notes to the individuals they were assigned.

Review and Acceptance of Financial Report

- 15-78. Mr. Bernhardt reported that the administration recommended acceptance of the FY 2014 Annual Financial Report and the September through December, 2014 financial reports which were presented in the agenda. Mr. Stovall reminded the board that fall enrollment of 5,874 was 101 students below the budgeted number. He added that spring enrollment numbers were higher than budgeted and that will serve the university well in helping meet the budget. Operating expenses have increased owing to several factors. The largest portion of the increase was \$1 million in depreciation, mostly due to the large software donation during the last fiscal year. This gift will be written off over three years. The next largest portion of the increase was in repairs and maintenance, most of which was the software maintenance gift-in-kind. Salaries and wages increased by approximately \$600,000 and scholarships increased by \$500,000. Mr. Stovall stated that there were not any significant unplanned expenditures through December. He reminded the board that if revenue and expenses match the budget, the university would still need approximately \$2

million in one-time monies to fully fund the budget. He noted that the administration is very cognizant of that fact and will work to trim expenses as much as possible.

Mr. Crosnoe moved acceptance of these reports as presented. Mr. Gregg seconded the motion and it was approved.

Review and Acceptance of Investment Report

15-79. Mr. Bernhardt noted that the first quarter FY 2015 investment report was presented in the agenda. Mr. Stovall reminded the board of the three areas of the report: the cash holdings, MSU's endowed funds, and the quasi-endowment (Redwine) funds. He reported that the report does not include any holdings of the MSU Charitable Trust or the MSU Foundation. He added that this report showed activity through November 30, 2014. Mr. Stovall reviewed the investment report shown in the agenda. He noted that the market value gain on the university's cash holdings invested with the Texas A&M System was \$692,000, or approximately 3% for the year. This compared to less than 1% in prior years. He explained that the money in government securities and donated common stock are residual from when the university invested its own cash funds. He noted that these will be liquidated as soon as practical to be invested with the Texas A&M System. Mr. Stovall reported that the cash flow graph shown in the agenda depicts the highs and lows of the university's cash holdings. He noted that the university keeps an average of \$25 million in cash investments and during the last four years cash holdings have not dropped below that amount. Mr. Stovall indicated that volatility with the A&M investments continues, but the overall return is still much higher than the rates MSU previously received.

Mr. Stovall noted that the market value of MSU endowments held at American National Bank remained fairly flat during the first quarter of the fiscal year. These funds were valued at \$8.9 million as of November 30. He added that the quasi-endowment fund, or Redwine Fund, was still invested with Luther King at the end of November. These funds were liquidated at the end of January to be invested at the Texas A&M System the first of March.

Mr. Stovall reported that he and Dr. Fowlé have been reviewing the current investment reports and continue to work to ensure that the reporting format is user friendly for the board.

Dr. Givens moved acceptance of the investment report as presented. Mr. Crosnoe seconded the motion and it was approved.

Review of MSU Endowment Pool Investments

15-80. Mr. Bernhardt reminded the board that in November the board approved moving the Redwine Fund to Texas A&M System for investing. At that time the board asked the administration to look at other funds that are invested by the university and determine if changes should be recommended to the board. He noted that information was presented in the agenda regarding this review. He asked Mr. Stovall to comment. Mr. Stovall stated that the agenda presented a chart that displays MSU's regular endowed funds and

compares the historical performance of these investments with the performance if those funds had been invested with the Texas A&M System during the same time period. He noted that the A&M System provided this information based on actual appreciation and distribution of earnings for their funds. He reported that if MSU's regular endowed funds had been invested with the A&M System beginning in August, 2009, the principal amount would be approximately equal to the current amount. However, fund distribution to the university during this time would have totaled approximately \$1.6 million, compared to the \$1.1 million that was actually brought on campus.

Mr. Bernhard stated that the administration recommended that all new university endowments created in the future be invested with the Texas A&M University System.

Mr. Crosnoe moved the board approve this item as presented. Dr. Givens seconded the motion and it was approved.

Approval of Brokers/Dealers

15-81. Mr. Bernhardt noted that the administration recommended approval of the list of brokers/dealers for Fiscal Year 15 as shown in the agenda. He asked Mr. Stovall to comment. Mr. Stovall noted that the administration generally seeks board approval of investment brokers at the August meeting. Owing to the change in the university's investment strategy, the administration did not seek approval in August 2014. He stated that the institution occasionally receives gifts of stock and needs the services of brokers/dealers to liquidate the stock. Additionally, the university has approximately \$4.6 million in long-term government agency bonds that should be liquidated so that the funds can be moved to the A&M System. The services of brokers/dealers are needed to liquidate these bonds.

Mr. Crosnoe moved approval of this item as presented. Mr. Gregg seconded the motion.

Mr. Hessing asked how this list compared to the list approved last year. Mr. Stovall responded that the list was the same as the prior year for continuity. Mr. Hessing asked how these firms were vetted and how the administration determined which firms to place on the list. Mr. Stovall responded that the university has a historical relationship with these firms and each of them has a certification on file with the university acknowledging MSU's investment policies.

There being no further discussion, the motion was approved.

FY 2014-2015 Items \$50,000 & Under

15-82. Mr. Bernhardt reported that four budget transfers were made and are shown in the agenda. Mr. Crosnoe moved the board ratify these items as presented. Dr. Givens seconded the motion and it was approved.

Review of Personnel Reports and Salary/Title/Position Changes in 2014-2015 Budget

- 15-83. Mr. Bernhardt noted that the reports were presented in the agenda and one staff position was filled below the budgeted amount during this time period. Dr. Givens moved the board ratify this item as presented. Mr. Gregg seconded the motion and it was approved.

Returned Check Charge

- 15-84. Mr. Bernhardt reported that the administration had requested authorization to increase the returned check charge from \$15 to \$30, effective immediately. Mr. Stovall noted that this increase was recommended in an attempt to deter students from writing bad checks. He noted that this \$30 charge is consistent with many of MSU's peer institutions and is also consistent with the university's late fine.

Mr. Crosnoe moved approval of this item as presented. Mr. Gregg seconded the motion and it was approved.

Budget Planning

- 15-85. Mr. Bernhardt reported that the agenda included a timeline for budget preparation. He asked Dr. Rogers to discuss the administration's budget planning for FY 16. Dr. Rogers reported that budget hearings were held with the department heads and deans presenting their budget requests to the administration. He stated that he did not hear any request that was not reasonable and would not advance the university. He indicated that priorities would be set as a result of these hearings.

Dr. Rogers reported that he testified before the Senate Finance Committee on Tuesday. He indicated that there are key funding decisions that will be made by the legislature that will greatly affect MSU's budget. These include Hazlewood, formula funding, and funding for the Higher Education Assistance Fund (HEAF). With regard to Hazlewood, MSU currently exempts more than \$1.2 million in tuition and fees for veterans and their qualified dependents. The Texas Higher Education Coordinating Board (THECB) has recommended to the legislature that they increase formula funding by six percent. He indicated that such an increase would be unlikely, but any increase would be helpful. Regarding HEAF, the THECB study committee recommended a 50% increase in funding. Funding for this program is reviewed every ten years and such an increase is necessary considering the growth in higher education during the last ten years.

Dr. Rogers stated that the current budget includes \$2.2 million in one-time funding to balance the budget. These funds will not be available in FY 16 and the costs must be absorbed into the budget. He stated that the administration has identified possible reductions in the current budget to address this need. He added that the base bill developed by the Legislative Budget Board increases MSU's funding by approximately \$500,000. He stated that the administration continues to plan, although the final outcome of funding from the legislature will not be known for some time.

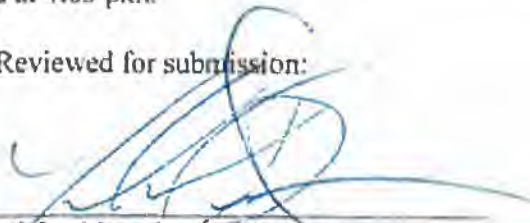
Dr. Rogers reported that the administration would recommend tuition and fee rates at the May board meeting, to include a possible new intramural/athletics facilities fee. The FY 16 budget will be presented to the board in August.

Mr. Bernhardt noted that this item was presented as a point of information only and no action was necessary.

Adjournment

The Finance Committee discussion concluded at 4:03 p.m.

Reviewed for submission:



Michael Bernhardt, Chairman
Midwestern State University
Board of Regents Finance Committee

**MINUTES
MIDWESTERN STATE UNIVERSITY
BOARD OF REGENTS
Audit, Compliance, and Management Review Committee
February 12, 2015**

The Audit, Compliance, and Management Review Committee of the Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 4:03 p.m., Thursday, February 12, 2015. Committee members in attendance were Mr. Sam Sanchez, Chairman; Ms. Tiffany Burks, Mr. Jeff Gregg, and Ms. Nancy Marks. Other regents attending the meeting were Mr. Mike Bernhardt, Mr. Kenny Bryant, Mr. R. Caven Crosnoe, Dr. Lynwood Givens, Mr. Shawn Hessing, and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Dean of the McAda Graduate School; Dr. David Carlston, Chairman of the Faculty Senate; Mr. Dirk Welch, Chairman of the Staff Senate; Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Ms. Valarie Maxwell, Direct of Budget and Management; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the news media were Ms. Lana Sweeten-Shults, Wichita Falls *Times Record News*, and Mr. David Gonzalez, KFDX Channel 3.

Chairman Sanchez called the meeting to order at 4:03 p.m.

Reading and Approval of Minutes

15-86. The minutes of the Audit, Compliance, and Management Review Committee meeting November 6, 2014, were approved as presented.

Audit Activities

15-87. Mr. Sanchez reported that Mr. Mike Taylor, Internal Auditor, would present information concerning audit activities as well as a follow up on the peer review. Mr. Taylor noted that since the last board meeting his time had been spent primarily on compliance, state auditor requests, and various audit and consulting projects on campus. He indicated that his focus for the remainder of the fiscal year would be Information Technology and cybersecurity as required by the Texas Administrative Code. He added that he would bring recommendations to the board in May pursuant to the results of the peer review that was completed last November.

Mr. Sanchez noted that this item was presented as a point of information only and no action was necessary.

Compliance Activities

15-88. Mr. Sanchez noted that Mr. Chris Stovall, Controller, would provide information regarding the relatively new Compliance Work-group. Mr. Stovall reported that the work-group met for the first time in November. The original membership of the group included employees that were identified as key players in the area of compliance. Additional members were identified at the first meeting and they will be invited to participate in future meetings. The primary function of this group will be to promote compliance with all of the applicable regulatory requirements while leveraging existing resources to minimize additional cost to the extent possible. He reported that at the organizational meeting a compliance matrix that was provided by a peer institution was distributed. This compliance matrix attempts to refine and prioritize the myriad of compliance requirements the university faces. This will help the work-group identify risks, prioritize risks, and assign the risks to specific people. The group will also work to educate the campus on the risks that exist and to ensure compliance. He stated that the key to a successful compliance program is accountability for those responsible. The longer term goals of the group include the identification and assessment of significant risks to the university as well as the development of a robust compliance plan to systematically address and monitor effective mitigation of the risks identified. Another initiative of the group will be to promote compliance to the campus community and provide updates on the ever-changing regulatory landscape. Ultimately the group will work to ensure that MSU continues to fulfill its ethical and regulatory responsibilities in an effort to prevent any costly findings related to compliance and to maintain the public trust. Mr. Stovall reported that a status update from this group would be presented at the May board meeting.

Mr. Sanchez stated that having Mr. Stovall, Mr. Macha, and Mr. Taylor working together on this committee will be invaluable to the board and university. He added that the essence of their job is to protect the board and the university. He expressed his appreciation for the work they are doing.

Mr. Hessing asked Mr. Sanchez to provide the board with information regarding what they can expect in May. Mr. Sanchez stated that he had been meeting since November with the leadership of the Compliance Work-group to determine where the university is in relation to compliance and audit. He reported that he had learned that the last time MSU had an audit peer review, which is required every three years, was 1996. He stated that this area is very short on resources. He noted that while resources are tight across the university as a whole, the board will need to determine how this area is structured and funded. He stated that recommendations will be forthcoming in relation to changes that need to be made.

Mr. Hessing stated that he has been in the audit business for a long time and that Mr. Taylor, Mr. Macha, and Mr. Stovall are huge assets to the university. Mr. Gregg expressed concern with waiting until May to discuss significant compliance deficiencies that have been identified. Mr. Sanchez responded that the areas that require immediate attention are being addressed. He added that in May the board will receive a plan that identifies resources needed, steps that must be taken, the top three critical issues that must be addressed, and some long-term goals. Dr. Givens indicated his assumption that

funding would be needed to address the plan and that the report in May would include budget recommendations. Mr. Sanchez responded that it would.

Mr. Crosnoc asked who sets the three year peer review requirement. Mr. Taylor responded that it is required by the state. He added that the MSU Internal Audit Charter was developed in 1988 and he could find no evidence of it being updated since that time. He noted that there are things that should be included and he will work on those changes.

Mr. Sanchez noted that this item was presented as a point of information only and no action was necessary.

Adjournment

The Audit, Compliance, and Management Review Committee discussion concluded at 4:13 p.m.

Reviewed for submission:

A handwritten signature in black ink, appearing to read 'Sam Sanchez', is written over a horizontal line.

Sam Sanchez, Chairman
Midwestern State University
Board of Regents Audit, Compliance, and
Management Review Committee

**MINUTES
MIDWESTERN STATE UNIVERSITY
BOARD OF REGENTS
February 12, 2015**

The Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room of the Hardin Administration Building at 1:30 p.m., February 12, 2015. Regents in attendance were Mr. Shawn Hessing, Chairman; Mr. Mike Bernhardt, Vice Chairman; Mr. Kenny Bryant, Secretary; Ms. Tiffany Burks; Mr. R. Caven Crosnoe; Dr. Lynwood Givens; Mr. Jeff Gregg; Ms. Nancy Marks; Mr. Sam Sanchez; and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Dean of the McAda Graduate School; Mr. Kyle Owen, Associate Vice President for Facilities Services; Mr. Matthew Park, Associate Vice President for Student Affairs and Dean of Students; and Dr. Martin Camacho, Dean of the Fain College of Fine Arts. Additional university personnel attending the meeting were Dr. David Carlston, Chairman of the Faculty Senate; Dr. Jeff Killion, Associate Professor of Radiologic Sciences; Mr. Dirk Welch, Chairman of the Staff Senate; Ms. Reagan Foster, Staff Senate Vice Chair; Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the Student Government Association (SGA) was President Rebecca Stogner. Representing the news media were Ms. Lana Sweeten-Shults, *Wichita Falls Times Record News*; Mr. Cody King, KAUZ Channel 6; and Mr. David Gonzalez and Mr. Joe McFarland, KFDX Channel 3.

Chairman Hessing called the meeting to order at 1:30 p.m. and Ms. Gaynor introduced the guests.

Opening Comments

Mr. Hessing welcomed everyone to the meeting and reminded attendees that the meeting was being streamed live on the internet. All individuals were asked to silence their cell phones. He asked individuals who would be making presentations or discussing items with the board to sit or stand at the end of the board table to help with video and audio transmission of the discussion.

Public Comment

Mr. Hessing stated that in accordance with Board of Regents By-Laws, MSU Policy 2.22, members of the public were invited to address the Midwestern State University Board of Regents through written and oral testimony. He noted that no one had signed up to speak.

MSU Organization Chart

15-50. Mr. Hessing noted that an updated organization chart and explanation of changes was included in the agenda document. This item was presented as a point of information only.

Discussion of Higher Education Issues

15-51. Mr. Hessing reported that this was the board's opportunity to discuss current issues and trends in higher education. He noted an article that appeared that day in the *New York Times* (see Attachment 1) regarding liberal arts education. Dr. Rogers commented on an article that appeared in that morning's *Wichita Falls Times Record News* summarizing testimony by university presidents and chancellors before the Texas Senate Finance Committee (see Attachment 2). He noted that the article provided an idea of the higher education issues pending before the Texas legislature.

MSU Priorities

15-52. Mr. Hessing reported that Dr. Rogers provided the board with the university's "Top Ten List" in November and that the agenda contained an update on each of the items. Dr. Rogers noted that a number of the items would be discussed later in the meeting. He reviewed the information provided in the agenda and added comments regarding two of the items.

1. Distance Learning – MSU currently offers 10 academic programs fully on-line. He stated that it was difficult to compare distance learning costs among institutions because different sets of fees are waived for distance students at various institutions. He indicated that MSU's cost is very reasonable.
2. Branding of MSU – since the printing of the agenda, the funds identified to move forward with this project have been put on hold until the FY 16 budget is developed further. He indicated his intention to continue working on this project as funds become available.

Mr. Hessing noted that this item was presented as a point of information only. He added that these discussions are critical as the institution prepares for the transition to a new president during the coming months.

Recess

The meeting recessed at 1:45 p.m. The committee reconvened at 4:13 p.m.

Executive Session

Mr. Hessing announced that the Board of Regents would go into closed session as allowed by Texas Government Code Chapter 551, Sections 072 and 074 to consider Items 15-53 (Real Property) and 15-54 (Presidential Search). The closed session began at 4:13 p.m. Mr. Hessing, Mr. Bernhardt, Mr. Bryant, Mrs. Burks, Mr. Crosnoe, Dr. Givens, Mr. Gregg, Mrs. Marks, Mr. Sanchez, Mr. Brown, Mr. Macha and Ms. Barrow remained for all of the discussion. Dr. Rogers, Dr. Stewart, Dr. Clark, Dr. Lamb, and Dr. Farrell remained for the discussion of item 15-53 only.

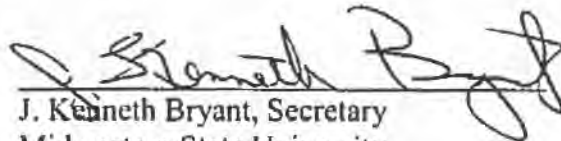
Open Meeting Resumes

The closed session ended at 5:35 p.m. with an announcement by Mr. Hessing that no action was taken during the Executive Session.

Adjournment

The committee of the whole meeting adjourned at 5:36 p.m. with no additional action taken.

Reviewed for submission:


J. Kenneth Bryant, Secretary
Midwestern State University
Board of Regents

ATTACHMENTS:

1. *New York Times* Article on Liberal Arts
2. *Wichita Falls Times Record News* Article on Legislative Session



The New York Times <http://nyti.ms/1Cg7EZD>

The Opinion Pages | OP-ED COLUMNIST

College's Priceless Value

Higher Education, Liberal Arts and Shakespeare

FEB. 11, 2015

Frank Bruni

What's the most transformative educational experience you've had?

I was asked this question recently, and for a few seconds it stumped me, mainly because I've never viewed learning as a collection of eureka moments. It's a continuum, a lifelong awakening to the complexity of the world.

But then something did come to mind, not a discrete lesson but a moving image, complete with soundtrack. I saw a woman named Anne Hall swooning and swaying as she stood at the front of a classroom in Chapel Hill, N.C., and explained the rawness and majesty of emotion in "King Lear."

I heard three words: "Stay a little." They're Lear's plea to Cordelia, the truest of his three daughters, as she slips away. When Hall recited them aloud, it wasn't just her voice that trembled. It was all of her.

She taught a course on Shakespeare's tragedies: "Lear," "Macbeth," "Othello." It was by far my favorite class at the University of North Carolina, which I attended in the mid-1980s, though I couldn't and can't think of any bluntly practical application for it, not unless you're bound for a career on the stage or in academia.

I headed in neither direction. So I guess I was just wasting my time, at least according to a seemingly growing chorus of politicians and others whose metrics for higher education are skill acquisition and job placement.

Scott Walker, the governor of Wisconsin and a likely presidential candidate, signaled his membership in this crowd when he recently proposed a 13 percent cut in state support for the University of Wisconsin. According to several reports, he simultaneously toyed with changing the language of the university's mission statement so that references to the "search for truth" and the struggle to "improve the human condition" would be replaced by an expressed concern for "the state's work force needs."

I'm not sure where "Lear" fits into work force needs.

The debate over the rightful role of college goes a long way back. Michael Roth, the president of Wesleyan University, documented as much in his 2014 book, "Beyond the University: Why Liberal Education Matters." He noted that Thomas Jefferson exalted learning for learning's sake, while Ben Franklin registered disdain for people who spent too much time in lecture halls.

Ronald Reagan did, too. In 1967, just after he became the governor of California, he moved to slash spending for the University of California system and its eclectic menu of instruction, announcing that taxpayers shouldn't be "subsidizing intellectual curiosity" and that "there are certain intellectual luxuries that perhaps we could do without."

That was a pivotal moment in the discussion of higher education's ideal benefits, after which "the balance started to tip toward utility," according to a recent essay by Dan Berrett in *The Chronicle of Higher Education*. Titled "The Day the Purpose of College Changed," it looked back at Reagan's remarks. It also recalled President Obama's, in particular a seemingly dismissive comment last year about art history degrees. Obama has called for a rating system that would take into account how reliably colleges place their graduates into high-paying jobs.

Neither he nor Walker is wrong to raise that issue, given the high cost of higher education and the fierce

competition in the world. Students shouldn't be blind to the employment landscape.

But it's impossible to put a dollar value on a nimble, adaptable intellect, which isn't the fruit of any specific course of study and may be the best tool for an economy and a job market that change unpredictably.

And it's dangerous to forget that in a democracy, college isn't just about making better engineers but about making better citizens, ones whose eyes have been opened to the sweep of history and the spectrum of civilizations.

It's also foolish to belittle what those of us in Hall's class got from Shakespeare and from her illumination of his work.

"Stay a little." She showed how that simple request harbored such grand anguish, capturing a fallen king's hunger for connection and his tenuous hold on sanity and contentment. And thus she taught us how much weight a few syllables can carry, how powerful the muscle of language can be.

She demonstrated the rewards of close attention. And the way she did this — her eyes wild with fervor, her body aquiver with delight — was an encouragement of passion and a validation of the pleasure to be wrung from art. It informed all my reading from then on. It colored the way I listened to people and even watched TV.

It transformed me.

Was this a luxury? Sure. But it was also the steppingstone to a more aware, thoughtful existence. College was the quarry where I found it.

I invite you to visit my blog, follow me on Twitter at twitter.com/frankbruni and join me on Facebook.

A version of this op-ed appears in print on February 11, 2015, on page A27 of the New York edition with the headline: College's Priceless Value.

Abbott to take control of fund

BY: Associated Press

POSTED: 6:10 AM, Feb 9, 2015

UPDATED: 6:29 AM, Feb 9, 2015

TAG: local news (/topic/local+news) | wichita falls news (/topic/wichita+falls+news) | texoma news (/topic/texoma+news)

AUSTIN — New Gov. Greg Abbott is wasting little time rolling back key parts of his predecessor's legacy.

Abbott announced plans last week to have his office take control of a state incentive fund that fellow Republican Rick Perry says helped bring Formula One to Austin — but which critics charge has received too little official oversight. That's the third of three funds meant to spur economic growth and created under Perry that Abbott has promised to overhaul, if not scrap outright.

Perry is gearing up for an expected 2016 presidential run built around his Texas record. And as the state's longest-serving governor, his 14-year footprint isn't going away any time soon. But with Abbott making such changes a top priority, there's likely more where that came from.

Here are some other issues to watch for in the Texas Legislature this week:

EDUCATION FUNDING:

The Senate Finance Committee continues to hear from state agencies as it hammers out the upper chamber's version of the 2016-2017 state budget, and Monday it's the Texas Education Agency's turn. Education Commissioner Michael Williams is seeking \$52.5 billion for the two-year budget cycle. Lawmakers cut \$5.4 billion from public education in 2011, prompting more than 600 school districts statewide to sue in a case that will be heard by the Texas Supreme Court. Two years later, the Legislature restored about \$3.4 billion in school funding. Another cash infusion for classrooms this session is less certain, though. While the House draft budget spends more on education, the Senate version would use those same dollars for tax cuts.

OPEN CARRY: Abbott says "the votes are probably there" in the Legislature for measures allowing open carry of handguns statewide, despite what he called "some heated exchanges."

The new governor's comments to a radio station followed a gun rights activist who has been among the most vocal supporters of open carry posting an online video reminding state legislators that "treason is punishable by death." Kory Watkins of Open Carry Tarrant County later pulled down the video and wrote that he didn't mean to threaten anyone.

Still, Democratic state Rep. Poncho Nevarez's office forwarded Watkins' video to the Department of Public Safety.

That's because, on the first day of the legislative session, Watkins and other activists had a confrontation with Nevarez in his office and DPS has since assigned a security detail to the lawmaker.

BOARD OF EDUCATION:

The board's first meeting of 2015 begins Wednesday and features just one new member. Democrat Erika Beltran easily took the Dallas-based seat of long-serving Mavis Knight, who retired last year.

The six other board elections in November were all won by incumbents, and the makeup of the 10-Republican, five-Democrat board is unchanged. But there's not likely to be much drama, partisan or otherwise, when board members convene. Unlike recent meetings that

featured bitter debates over adoption of new science and social studies textbooks for classrooms statewide and possibly adding a Mexican-American studies course to state curriculums, the board's agenda looks relatively tame this time.

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**MINUTES
BOARD OF REGENTS
MIDWESTERN STATE UNIVERSITY
February 13, 2015**

The Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 9:00 a.m., Friday, February 13, 2015. Regents in attendance were Mr. Shawn Hessing, Chairman; Mr. Mike Bernhardt, Vice Chairman; Mr. Kenny Bryant, Secretary; Ms. Tiffany Burks; Mr. R. Caven Crosnoe; Dr. Lynwood Givens; Mr. Jeff Gregg; Ms. Nancy Marks; Mr. Sam Sanchez; and Student Regent Jesse Brown.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Dr. Deborah Garrison, Associate Vice President for Academic Affairs and Graduate Dean, and Mr. Matthew Park, Associate Vice President for Student Affairs and Dean of Students. Also attending the meeting were Mr. Charlie Carr, Director of Athletics; Mr. Barry Macha, General Counsel; Mr. Mike Taylor, Internal Auditor; Mr. Chris Stovall, Controller; Dr. David Carlston, Chairman of the Faculty Senate; Mr. Dirk Welch, Chairman of the MSU Staff Senate; Mr. Chris Thames, PC/Network Lead Technician; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the Student Government Association (SGA) was President Rebecca Stogner. Representing the news media was Ms. Lana Sweeten-Shults, *Times Record News*. Also attending the meeting was Mr. Mac Cannedy, Jr., Regent Emeritus.

Chairman Hessing called the meeting to order at 9:00 a.m. and Ms. Gaynor introduced the guests.

Opening Comments

Mr. Hessing welcomed everyone to the meeting and thanked the board members for their participation at the committee meetings Thursday. He noted that it was a very productive day. He reminded everyone that the meeting was being streamed live on the internet and asked everyone to silence or turn off their cell phones.

Public Comment

Mr. Hessing stated that in accordance with the Board of Regents By-Laws, MSU Policy 2.22, members of the public are invited to address the Board of Regents through written and oral testimony. He noted that no one had signed up to speak during this time.

Reading and Approval of Minutes

15-89, 90 and 91. Minutes of the Board of Regents meetings November 6, November 7, and December 1, 2014 were approved as presented.

Executive Committee Report

Mr. Hessing noted the items presented at the Executive Committee meeting for committee approval and information only. Information concerning these items may be found in the minutes of the Executive Committee meeting held February 12, 2015.

Item Presented for Committee Approval Only

15-56. Committee Minutes

Item Presented for Information Only

15-57. Campus Master Plan and Construction Update

Executive Committee Consent Agenda

Mr. Hessing recommended the following items that were approved by the Executive Committee and placed on the Consent Agenda for the board's consideration.

- 15-58. Mass Communication Project – Architect Selection – approved Rees Associates to provide the design for this project at a cost not to exceed \$450,000.
- 15-59. Student Housing Project Site Work – authorized the administration to issue a contract with Buford Thompson Company for site work and framing in preparation for this project at a Guaranteed Maximum Price not to exceed \$4.5 million.
- 15-60. Student Housing and Mass Communication Projects – Financing – approved a Resolution Authorizing a Request for Financing and the Execution and Delivery of Documents Required to Effect Such Financing as presented.
- 15-61. Roofing Project – authorized the President of the University to approve and sign contracts with roofing contractors as presented.
- 15-62. Wichita Falls Museum of Art at MSU Strategic and Tactical Plan FY 15 – approved the plan as presented.
- 15-63. Wichita Falls Museum of Art at MSU Ratification of Accessioned Artworks – ratified the accession of the items presented.

Mr. Hessing asked if there were items any member wanted to remove from the Consent Agenda. There being none, Mr. Bernhardt seconded Mr. Hessing's motion to approve the Consent Agenda as presented. The motion was approved.

Mr. Hessing stated that a question was asked Thursday regarding museum attendance. He reported that annual attendance in fiscal year 2014 was 19,767, just shy of the museum's goal of 20,000. He added that during the first five months of FY 2015, there have been more than 7,000 visitors.

Academic and Student Affairs Committee Report

Dr. Givens noted the items presented at the Academic and Student Affairs Committee meeting for committee approval and information only. Information concerning these items can be found in the minutes of the committee meeting held February 12, 2015.

Item Presented for Committee Approval Only

- 15-64. Committee Minutes

Items Presented for Information Only

- 15-65. Faculty Report
- 15-66. Staff Report
- 15-67. Student Government Report
- 15-68. Athletics Report
- 15-69. Enrollment Report – Spring 2015

Academic and Student Affairs Committee Consent Agenda

Dr. Givens recommended the following items that were approved by the Academic and Student Affairs Committee and placed on the Consent Agenda for the board's consideration.

- 15-70. Petition for Bachelor of Science Degree in Chemistry – approved granting degree to Dr. Jesus Espino-Tonche as presented.
- 15-71. Addition of Minor in Foreign Languages – approved the addition of a Spanish for the Professions minor as presented.
- 15-72. Addition of Interdisciplinary Minor – approved the addition of a Women's and Gender Studies minor as presented.
- 15-73. Core Curriculum – approved changes to the core as presented.
- 15-74. Dining Services Contract – approved contracting with Chartwells to provide on-campus dining operations beginning on or before August 1, 2015 as presented.
- 15-75. *MSU Policies and Procedures Manual* Changes – approved changes to the following policies as presented:
- a. Policy 2.393 – Staff Senate Purpose and Constitution
 - b. Policy 3.146 – Graduate Faculty Requirements and Procedures

Mr. Hessing asked if there were items any member wanted to remove from the Consent Agenda. There being none, Mrs. Burks seconded Dr. Givens' motion to approve the Consent Agenda as presented. The motion was approved.

Finance Committee Report

Mr. Bernhardt noted the items presented at the Finance Committee meeting for committee approval and information only. Information concerning these items can be found in the minutes of the Finance Committee meeting held February 12, 2015.

Item Presented for Committee Approval Only

15-76. Committee Minutes

Items Presented for Information Only

15-77. Summary of Financial Support

15-85. Budget Planning

Finance Committee Consent Agenda

Mr. Bernhardt recommended the following items approved by the Finance Committee and placed on the Consent Agenda for the board's consideration.

15-78. Financial Reports – accepted the FY 14 Annual Financial Report and the monthly financial reports for September through December, 2014.

15-79. Investment Report – accepted the first quarter 2015 Investment Report.

15-80. Review of MSU's Endowment Pool Investment – approved that any new university-held endowments be invested with the Texas A&M University System.

15-81. Approval of Brokers/Dealers – approved the list as presented.

15-82. FY 15 Items \$50,000 and Under – ratified the budget changes as presented.

15-83. Personnel Reports and Changes in FY 15 Budget – ratified the change as presented.

15-84. Returned Check Charge – authorized increasing the returned check charge from \$15 to \$30, effective immediately.

Mr. Hessing asked if there were items any member wanted to remove from the Consent Agenda. There being none, Mr. Crosnoe seconded Mr. Bernhardt's motion to approve the Consent Agenda as presented. The motion was approved.

Audit, Compliance, and Management Review Committee Report

Mr. Sanchez noted the items presented at the Audit, Compliance, and Management Review Committee meeting for committee approval and information only. Information concerning these items can be found in the minutes of the committee meeting held February 12, 2015

Item Presented for Committee Approval Only

15-86. Committee Minutes

Items Presented for Information Only

15-87. Audit Activities

15-88. Compliance Activities

Other Business

Nominating Committee for Board Officers for the 2015-2016/2016-2017 Biennium

15-92. Mr. Hessing asked Mr. Sanchez, Mr. Crosnoe, and Mrs. Marks to serve on this committee, with Mr. Sanchez serving as chair. He noted that this committee would present its report and recommendations to the board in May.

President's Report

15-93. Information was presented concerning the following matters.

- a. University Dashboard – Dr. Rogers noted that the Dashboard that was discussed in November was included in the agenda for the board members' information. The Dashboard is also available on the MSU Website. He reminded the board that the administration was allowed to determine the criteria that was included. He asked board members to let him know if they would like to see any additional information or metrics included.

Mr. Hessing stated that he would be interested in seeing how MSU compares with its peer group in certain benchmarks. He indicated that he would particularly be interested in benchmarking on a national level, and particularly with other Council of Public Liberal Arts Colleges (COPLAC) institutions. Ms. Barrow stated that the Texas Higher Education Coordinating Board (THECB) has developed an online resume that compares MSU to its peers (see Attachment 1). Dr. Clark added that the MSU institutional research staff has data that was compiled by the COPLAC organization comparing member institutions. He indicated that this information could be provided to the board.

- b. Legislative Update – Dr. Rogers asked Ms. Barrow to provide this report. She noted that the session began four weeks ago and it is quite different from previous sessions with a new Governor and Lt. Governor, 26 new freshmen representatives, and nine new senators. She reported that the state faces a number of challenges, including water, transportation, healthcare, education, and tax relief. She noted that Dr. Rogers had mentioned earlier in the meeting MSU's needs such as increased funding for the formulas, the Higher Education Assistance Fund (HEAF), capital construction, and the Hazlewood exemption. Ms. Barrow reported that approximately 2,000 bills had been filed and noted that 170 are being tracked as they relate to higher education. She stated that the bill that would allow licensed individuals to carry concealed handguns on the campus passed out of the State Affairs Committee that week. She noted that Dr. Rogers testified before the Senate Finance Committee that week and would testify before the House Appropriations Committee Subcommittee on Education the following Tuesday.

Executive Session

Mr. Hessing announced that the Board of Regents would go into closed session as allowed by the Texas Government Code Chapter 551, Section 551.074, to consider Items 15-94 (President's Annual Performance/Compensation and Contract Review) and 15-95 (Presidential Search) The closed session was properly announced at 9:22 a.m. Mr. Hessing, Mr. Bernhardt, Mrs. Burks, Mr. Bryant, Mr. Crosnoe, Dr. Givens, Mr. Gregg, Mrs. Marks, Mr. Sanchez, Mr. Brown, Mr. Macha, and Ms. Barrow remained for the entire session. Members of the presidential search advisory committee (Mr. Cannedy, Dr. Carlston, Mr. Welch, and Ms. Stogner) remained only for a portion of the discussion of Item 15-95, leaving the meeting at 10:15 a.m. Dr. Rogers remained for a portion of the discussions of both items, leaving the meeting at 10:33 a.m.

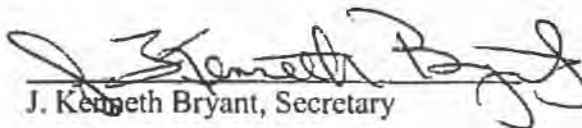
Open Meeting Resumes

The closed session ended at 11:10 a.m. with an announcement by Mr. Hessing that no action was taken during the Executive Session.

Adjournment

There being no further business, the meeting was adjourned at 11:11 a.m.

I, J. Kenneth Bryant, the fully appointed and qualified Secretary of the Midwestern State University Board of Regents, hereby certify that the above and foregoing is a true and correct copy of the minutes of the Midwestern State University Board of Regents meeting February 13, 2015


J. Kenneth Bryant, Secretary

ATTACHMENT:

1. MSU On-Line Resume (THECB)

Online Resume for Legislators and Other Policymakers MIDWESTERN STATE UNIVERSITY

Location: Wichita Falls, Northwest Region

Master's Accountability Peer Group: Angelo State Univ, Sul Ross Rio Grande, Sul Ross State Univ, Texas A&M - Central Texas, Texas A&M - Galveston, Texas A&M - San Antonio, Texas A&M - Texarkana, UNT Dallas, UT

Brownsville, UT Permian Basin, UT Tyler, Univ of H - Clear Lake, Univ of H - Downtown, Univ of H - Victoria

Out-Of-State Peers: Arkansas Tech University, Columbus State University, Florida Gulf Coast University, University Of Colorado At Colorado Springs, Worcester State College

Degrees Offered: Associate's, Bachelor's, Master's

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[Accountability System](#)

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Enrollment						
Race/Ethnicity	Fall 2009		Fall 2013		Fall 2014	
	Number	Percent	Number	Percent	Number	Percent
White	3,962	65.6%	3,299	59.5%	3,167	56.7%
Hispanic	645	10.7%	798	14.4%	856	15.3%
African American	769	12.7%	777	14.0%	838	15.0%
Asian	219	3.6%	181	3.3%	163	2.9%
International	353	5.8%	264	4.8%	239	4.3%
Other & Unknown	94	1.6%	229	4.1%	326	5.8%
Total	6,042	100.0%	5,548	100.0%	5,589	100.0%
TX First Time Transfers	Number	% of UG	Number	% of UG	Number	% of UG
Two-Year Institutions	364	6.7%	327	6.6%	320	6.5%
Other Institutions	79	1.5%	67	1.4%	43	9%

Costs				
Average Annual Total Academic Costs for Resident Undergraduate Student Taking 30 SCH Texas Rates				
Fiscal Year	Institution Average	Percent Increase	Peer Group Average	Percent Increase
2010	\$6,544	0%	\$5,460	0%
2011	\$7,038	7.5%	\$5,877	7.6%
2012	\$7,304	3.6%	\$6,174	5.1%
2013	\$7,632	4.5%	\$6,200	4%
2014	\$7,764	1.7%	\$6,418	3.5%
2015	\$8,088	4.2%	\$6,992	8.9%

Average Number of Fall & Spring Semesters and SCH Attempted for Bachelor's Degree						
Year	Institution Grads	Sem	SCH	Peer Group Average Grads	Sem	SCH
FY 2010	569	10.44	148.33	384	10.95	147.08
FY 2013	626	10.80	144.53	430	12.23	146.45
FY 2014	564	10.50	142.21	416	12.15	143.64

Financial Aid						
Fiscal Year	Institution		Peer Group		OOS Peer Group	
	Percent	Avg Amt	Percent	Avg Amt	Percent	Avg Amt
Federal Student Loans						
2012	51%	\$7,190	47%	\$7,536	50%	\$6,942
2013	51%	\$7,319	46%	\$6,935	51%	\$6,896
Federal, State, Institutional or Other Grants Known by Institutions						
2012	61%	\$4,973	66%	\$5,165	62%	\$5,591
2013	64%	\$4,996	66%	\$5,130	59%	\$5,099
Federal (Pel) Grants						
2012	39%	\$3,876	45%	\$3,946	36%	\$3,931
2013	37%	\$3,660	43%	\$3,929	37%	\$3,945

Student Success							
One-Year Persistence of First-time, Full-time, Degree Seeking Undergraduates				Graduation Rates			
		Enter Fall 2008	Enter Fall 2012	Enter Fall 2013	Cohort	Institution Rate	Peer Group Rate
Cohort		671	626	835	Fall 2005 4-year	14.3%	17.5%
Total		84.9%	79.9%	82.6%	Fall 2009 4-year	24.3%	20.0%
Same		73.3%	67.4%	71.5%	Fall 2010 4-year	21.4%	19.8%
Other		11.6%	12.5%	11.3%	Fall 2004 5-year	29.5%	31.8%
Two-Year Persistence of First-time, Full-time, Degree Seeking Undergraduates				Fall 2008 5-year	41.9%	37.4%	
		Enter Fall 2007	Enter Fall 2011	Enter Fall 2012	Fall 2009 5-year	43.0%	35.7%
Institution Persistence					Fall 2003 6-year	42.5%	36.3%
Cohort		716	626	617	Fall 2007 6-year	49.4%	42.4%
Total		74.4%	72.8%	70.8%	Fall 2008 6-year	50.1%	45.3%
Same		57.3%	55.1%	52.4%	National Comparison (IPEDS Definition)		
Other		17.2%	17.7%	18.5%	Cohort	Institution Rate	OOS Peers Rate
Peer Group Persistence					Fall 2004 4-year	11.0%	19.8%
Cohort		605	493	507	Fall 2008 4-year	17.0%	22.0%
Total		70.1%	69.0%	68.4%	Fall 2009 4-year	17.0%	23.0%
Same		44.6%	45.8%	45.2%	Fall 2003 5-year	24.0%	34.0%
Other		25.6%	22.9%	23.3%	Fall 2007 5-year	33.0%	38.2%
Average Number of Fall & Spring Semesters and SCH Attempted for Bachelor's Degree				Fall 2008 5-year	37.0%	37.0%	
				Fall 2002 6-year	31.0%	40.2%	
				Fall 2006 6-year	40.0%	43.6%	
				Fall 2007 6-year	44.0%	42.2%	
Institution	Same	SCH	Peer Group Average	Same	SCH		

Six-year Graduation & Persistence Rate, Fall 2008		
Student Group	Cohort	Rate
For Students Needing Dev Ed		
Institution	132	57.6%
Peer Group	144	42.4%
For Students NOT Needing Dev Ed		
Institution	532	64.7%
Peer Group	428	64.7%

*Peer Group data is average for peer group

Funding						
Source	FY 2009 Amount	Pct of Total	FY 2013 Amount	Pct of Total	FY 2014 Amount	Pct of Total
Appropriated Funds	\$30,444,009	41.2%	\$27,889,021	34.1%	\$29,323,163	34.8%
Federal Funds	\$7,484,568	10.1%	\$8,863,929	10.8%	\$9,989,835	10.7%
Tuition & Fees	\$26,518,675	35.9%	\$31,130,657	38.1%	\$31,048,888	36.9%
Total Revenue	\$73,869,379	100.0%	\$81,713,820	100.0%	\$84,240,687	100.0%

Online Resume for Prospective Students, Parents and the Public MIDWESTERN STATE UNIVERSITY

Location: Wichita Falls, Northwest Region

Master's Accountability Peer Group: Angelo State Univ, Sul Ross State Univ, Sul Ross State Univ, Texas A&M - Central Texas, Texas A&M - Galveston, Texas A&M - San Antonio, Texas A&M - Texarkana, UNT Dallas, UT

Brownsville, UT Permian Basin, UT Tyler, Univ of H - Clear Lake, Univ of H - Downtown, Univ of H - Victoria

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Fall 2014		
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African American	838	15.0%
Asian	163	2.9%
International	239	4.3%
Other & Unknown	326	5.8%
Total	5,589	100.0%
TX First Time Transfers		
Two-Year Institutions	320	6.5%
Other Institutions	43	9%

Baccalaureate Success		
Graduation Rate of First-time, Full-time Degree-seeking Students		
Entering		
Measure	Fall	Rate
4-year Rate Total	2010	21.4%
Same Institution		19.1%
Other Institutions		2.3%
5-year Rate Total	2009	43.0%
Same Institution		35.5%
Other Institutions		7.5%
6-year Rate Total	2008	50.1%
Same Institution		42.0%
Other Institutions		8.0%

[Grad Rates by Ethnicity](#)

1-Year Persistence, Fall 2013	
Total	82.8%
Same	71.5%
Other	11.3%
2-Year Persistence, Fall 2012	
Total	70.8%
Same	52.4%
Other	18.5%

Avg Number SCH for Bachelor's Degree		
FY 2014 Average		
	Sem	SCH
All	10.50	142.21

Degrees Awarded	
Type	FY 2014
Bachelor's	1,032
Master's	197
Doctoral	0
Professional	0
Total	1,229

[Degrees by Ethnicity](#)

First-time Licensure or Certification Examination Pass Rate	
Field	FY 2014 Rate
Education*	96.00%
Law	%
Pharmacy	%
Nursing	75.5%
Engineering	%

*Data for FY 2013

Admissions		
Middle 50% of Test Scores, for First-Time Undergraduates, Fall 2014		
Test Section	ACT	SAT
Composite		
Math		
English		
Critical Reading		

<http://www.CollegePortraits.org>

Application for First-time Undergraduate Admission			
Fall 2014			
Race/Ethnicity	Applicants	Accepted	Enrolled
White	1,400	64.9%	50.6%
African American	746	48.8%	37.4%
Hispanic	1,099	53.5%	29.3%
Asian	99	61.6%	37.7%
International	54	79.6%	4.7%
Other	123	69.1%	84.7%
Total	3,621	58.2%	41.3%

Instruction	
Measure of Excellence	Fall 2014
Undergraduate Classes with < 20 Students	40.3%
Undergraduate Classes with > 50 Students	7.7%
% of Teaching Faculty Tenured/Tenure-track *	65.4%
Student/Faculty Ratio *	17.1

* Fall 2013 Data

Average Annual Academic Costs for Resident Undergraduate Student Taking 30 SCH				
Fiscal Year	Institution Average	Percent Increase	Peer Group Average	Percent Increase
2010	\$5,544	0%	\$5,361	0%
2011	\$7,038	7.0%	\$5,794	7.5%
2012	\$7,304	3.6%	\$6,093	4.9%
2013	\$7,632	4.3%	\$6,097	1%
2014	\$7,764	1.7%	\$6,321	3.5%
2015	\$8,088	4.0%	\$6,914	8.6%

Annual Costs for Resident Undergraduate Student Taking 30 SCH, FY 2015	
Type of Cost	Average Amount
Total Academic Cost	\$8,038
On-campus Room & Board	\$7,374
Books & Supplies	\$1,200
Off-Campus Transportation & Personal Expenses	\$3,730
Total Cost	\$20,392

[Rates of Tuition per SCH](#)

[Mandatory Fees](#)

Financial Aid		
Enrolled in FY 2013		
Type of Aid	% of UGs Receiving	Average Amount
Grants or Scholarships	64%	\$4,996
Federal (Pell) Grants	37%	\$3,860
Federal Student Loans	51%	\$7,319

Funding		
Source	FY 2014 Amount	Pct of Total
Appropriated Funds	\$29,323,163	34.8%
Federal Funds	\$8,989,835	10.7%
Tuition & Fees	\$31,048,888	36.9%
Total Revenue	\$84,240,887	100.0%