

LEGISLATIVE APPROPRIATIONS REQUEST

For Fiscal Years 2020 and 2021

Submitted to the Office of the Governor, Budget Division, and the Legislative Budget Board

by

Midwestern State University Resubmitted October 19, 2018

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Midwestern State University has entered a time of unprecedented change. In order to respond to the vibrant growth and anticipated demographic shifts facing the state of Texas, our university is refocusing on aggressive outreach to students from previously untargeted populations. As part of our public mandate to serve our region, we have begun to redefine ourselves to provide a model of cooperative education. Through the creation of seamless partnerships and shared presence with the community colleges of North Texas we aim to meet students where they are, not where we want them to be. By sharing space and missions with our partners, North Central Texas College and Weatherford College, we are intent upon offering working adults and place-bound students of all ages the access desired to an affordable four-year degree. We have extended our "brand" to the designation of MSU Texas in order to reflect the broader outreach we are undertaking. We are now offering completion degree programs either online or in hybrid format in education, business, and health sciences, as well as the Bachelor of Applied Arts and Sciences degree. These are the fields requested by our partners, who aspire to prepare students at every stage in their professional lives for high-earning careers. By thus strengthening our neighboring communities in north-central Texas, the predominantly rural communities between Wichita Falls and the Dallas/Fort Worth (DFW) Metroplex, as well as the growing suburban populations between DFW and Wichita Falls will be better equipped to attain a four-year degree with maximum efficiency and minimum expense.

Our goal as MSU Texas is to increase enrollment of community college transfer students, working adults, and graduate students. Offering our well-respected approach of individually-tailored education to a population that otherwise would not be able to access it will benefit both the population and employers of the region. Largely due to the planned outreach, using Flower Mound as our hub, we are projecting five years of growth, aiming to add 2,000 new students by 2025, growing by approximately four percent per year.

Aligned with our enhanced outreach to community college students is our established reputation as a destination residential university. The Wichita Falls campus of MSU Texas will provide a stable base from which to extend our educational delivery through community site campuses in our North Texas region. The predominantly undergraduate population enrolled at Midwestern State University's Wichita Falls campus can expect courses to be rigorous and challenging, class sizes to be small with individualized attention, and donor support to provide generous scholarship opportunities. Students know that their hard work in undergraduate research, internships, clinical training, and leadership activities will result in earning credentials that position them to attain leadership positions in their chosen careers. In fact, salaries of our recent graduates place MSU in the top ten among Texas universities by graduates' earnings as reported by the website Best Value Schools. This ranking identified schools based on graduation rate, net price, acceptance rate, and 20-year net return on investment (ROI); MSU was noted for its 20-year ROI of \$300,000. MSU blends strong preparation in writing, speaking, numerical literacy, and critical thinking, with in-depth mastery of competitive fields.

MSU Texas transforms the liberal arts education of the past by responding to the needs of public university students. As the only member of the Council of Public Liberal Arts Colleges (COPLAC) in the state of Texas, we provide our students a broad-based interdisciplinary education that serves as the foundation for critical thinking and the concomitant adaptability and flexibility essential in a rapidly evolving economic environment. Employers increasingly recognize the value of interdisciplinary approaches in the arts and sciences foundation for all programs, including professional venues such as health sciences, engineering, business, and education. The education provided by MSU Texas affords employers a workforce of critical thinkers that can adapt and thrive in rapidly changing conditions.

The increasing diversity of the Texas population will interface effectively with a liberal arts approach, although it has not been typically available to low-socioeconomic and underrepresented populations. Skills such as critically assessing situations, understanding and participating in our global environment, evaluating business and industry through multiple lenses, and having the ability to adapt quickly to the changing economy will provide a competitive advantage traditionally not afforded to these students. We believe these benefits of interdisciplinary study, more likely to be found in private than public institutions, are critical to the economic future of the state of Texas.

We aspire to bring higher education opportunities to a wide range of demographic groups. Our solid track record of working with underrepresented populations suggests

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we will be successful. Our student body is 47% first generation and, since 2005, MSU has increased African American enrollment by 264% and Hispanic enrollment by 121%. These numbers are the result of the intensive attention of dedicated professors, 83% of whom possess the terminal degree, all of whom are committed to each student's success. They are also due to our emphasis on affordability. MSU ranks 19th out of 38 state-supported institutions in the cost of tuition and fees. Our current six-year graduation rate is 53.7%, our average student debt (using the Common Data Set) is \$25,550, and our most recent reported student loan default rate is 6.9%. The latter is well below state (10.4%) and national (11.5%) averages, and suggests MSU promotes responsible financial behavior and prepares its students for employment in fields and at wages that allow for repayment of loans. This combination of affordability and quality yield value to our students as they achieve success through completion and enter the workforce prepared to contribute to the Texas economy.

In addition to the growth we anticipate with our community college partnerships and expansion efforts, a number of changes have occurred that will affect our institution.

1. The Priddy Foundation Scholars program, a new partnership between MSU and The Priddy Foundation, is now awarding forty full cost-of-attendance scholarships to first-generation students for four years. In addition to the scholarship covering full tuition, fees, books, housing, and dining, it includes one summer term of study abroad. This scholarship is available to our most vulnerable students: first-generation students with a combined family income of between \$50,000 and \$120,000. These are students from families that do not easily qualify for grants, yet generally do not have the resources to pay for their children's college education without incurring significant debt. Knowing debt is an inhibitor to enrollment and persistence of first-generation college students and knowing the importance of this demographic to the future of Texas, The Priddy Foundation has effectively removed the cost barrier for those in the program. Special programming and oversight are offered to recipients of this scholarship, with data collected to measure students' learning. It is our belief that first-generation students with significant support and mentoring, absent the financial challenges of attending college, will exhibit significant improvement in factors important to learning. The evidence gained from this cohort will be important for all universities crafting similar interventions for first-generation students.

2. In order to improve access and affordability for an increasingly diverse student population, MSU Texas has new articulation agreements with Collin College and various campuses of the Dallas County Community College District. Additionally, we are a partner school of the Dallas County Community College District Foundation's "Dallas County Promise," which is an effort to ensure college access to students of Dallas County, especially low-income and underrepresented populations. In Wichita Falls, we take pride in our work with Vernon College, the Wichita Falls Independent School District, and the Zavala Hispanic Initiative to provide a summer program to low-income middle-grade students in Wichita Falls. This program creates a culture of high expectations and utilizes a curriculum of academic and non-academic (life skills) to encourage a goal of college attendance. Notably, this program prepares participating students to enroll in pre-AP and AP courses, which is a significant predictor of college attendance. The first cohort of this program is in their senior year of high school. Summer 2018 saw 90 participants in the program.

3. In an effort to decrease administrative costs, a reorganization of the President's Cabinet resulted in \$170,000 in savings in 2016, which we have now applied to form a Division of Enrollment Management. The university's administrative cost in FY18 was 8.1%, down from 9.1% in FY16.

4. Growing our student population from the DFW Metroplex has necessitated additional student housing. Legacy Hall, our newest residence hall, which opened in 2016, increased MSU's residential capacity by some 33%. University housing plays a significant role in increasing retention and academic success for our student body. Legacy Hall, while large in scale with 500 beds, is made up of 16 unique learning communities with 31 beds each. This building was designed to facilitate engagement between and among students, faculty, and staff. With the addition of Legacy Hall, we can house 42% of MSU's full-time undergraduate students in university housing. Because more of MSU's students are predicted to come from urban areas, housing demands are expected to increase. We anticipate that additional housing will likely be needed within the next five years.

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5. Building on our reputation of delivering broad-based interdisciplinary education that cultivates the desired 21st-century job skills, MSU Texas has created and introduced a series of signature minors. These minors are intended to be applicable to a range of degrees offered by our institution and add to the relevance and marketability of our graduates. These minors will be offered beginning in the fall of 2018 and include fields such as Non-Profit Management, Cybersecurity, High-Performance Computing, and Entrepreneurship. Work is also in progress to incorporate high impact educational practices on a larger scale. These are practices recognized to have a profound, positive effect on students' learning experiences. Of particular focus are our first-year experience program, study abroad, undergraduate research, and service learning. We currently use all of these high impact practices with great success and are now working to expand these opportunities to all MSU Texas students.

6. As a result of the greatly appreciated Tuition Revenue Bond (TRB) funding approved in 2015 to construct additional space for the Gunn College of Health Sciences and Human Services, the university will finish construction of the Gunn College's new building in Wichita Falls in the summer of 2019. When the Gunn College moves from its current building, Bridwell Hall, the West College of Education will move into Bridwell Hall's renovated space, providing Education with much-needed classrooms and advising space. Ferguson Hall, which will be vacated when the West College moves, will be converted into student-centered offices, such as Counseling and Career Services. The TRB funds also are being used to renovate and update the Moffett Library as an information commons/student success center with more technology and additional group study rooms. Lastly, the TRB funds allowed the university to complete long-needed renovations that address fire safety and accessibility in numerous older academic buildings on campus. We are very grateful for the improvements to our campus and programs that this TRB support has provided.

The most significant external factor that continues to affect not just Midwestern State University but all institutions of higher education is the increasing costs of compliance with federal and state mandates. Examples of new costs over the last two years are listed below.

1. Title IX – In response to additional controls surrounding sexual misconduct as required by the Clery Act, the Violence Against Women Act (VAWA), and related state statutes passed during the 85th Legislative Session, MSU will expend an additional \$120,000 annually for a full-time Title IX Director and office, additional training, and consulting services.

2. Clery Act – For accurate reporting of crimes and sexual assault response, MSU will expend an additional \$73,000 annually for a Clery Compliance Officer and required training.

3. Section 504 of The Rehabilitation Act of 1973 (Section 504), Title II of Americans with Disabilities Act, Texas Administrative Code for Accessibility Standards for Institutions of Higher Education – Institutions of higher education are required to provide educational opportunities and benefits to disabled students that are equal to those provided to non-disabled students. MSU will expend an additional \$69,000 annually to address web accessibility standards. As mentioned above, MSU also used \$4.5 million in TRB funds to renovate facilities to meet accessibility and safety standards.

4. Senate Bill 20, 84th Legislative Session and Senate Bill 533, 85th Legislative Session – Implementing new purchasing and contracting requirements resulted in MSU using the time of one-half of a full-time equivalent employee to ensure compliance.

5. Information Security Control Standards – Federal and state statutes for cybersecurity have required MSU to expend a minimum of \$150,000 annually for a new Chief Information Security Officer, training, and risk assessments. In addition, more than \$2.1 million will have been spent on hardware and software to mitigate risk in this area.

6. Institutional Compliance and Ethics Program – Monitoring of compliance has required approximately 10% of MSU's executives' time, resulting in an annual cost of

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\$125-150,000 in lost wages.

While these requirements are all defensible, nonetheless they are unfunded mandates that continue to drive up the cost of higher education.

Over the last 18 years, MSU has received funding for only two special items from the state, Institutional Enhancement and the Small Business Development Center (SBDC). Institutional Enhancement funds for the university were cut by 30% during the last legislative session, more than \$700,000 a year, reducing funding from \$2,346,997 to \$1,637,899. These funds are spent entirely on faculty salaries and therefore had to be replenished by the university's local funds. The Small Business Development Center is a federal program designed to spur economic and business activity of our 11-county region. The state match funding for the SBDC also took a 30% cut during the last session, reducing this special item by \$51,000 from \$149,313 to \$98,210. Because MSU received 30% reductions in its only two special items, the state provided hold harmless funding of \$181,383 in each year of the biennium. While we recognize the financial pressures on the legislature, during the last session MSU received one of the largest percentage reductions of all higher education institutions, with an overall reduction in General Revenue (outside of debt service funding) of 9.8%, or \$1,660,000 annually.

We seek to grow enrollment not only to better serve our educational mission to the state's taxpayers, but also to be able to grow our financial base so as not to solely rely on state funding for support. The following are Midwestern State University's Exceptional Item Requests for the 2020-2021 biennium, which meet these goals of expanding our educational mission and growing our financial base.

1. Academic Expansion and Outreach

Midwestern State University requests funding of \$1 million in each year of the biennium to aid in our investment in the academic expansion and outreach efforts in Flower Mound. We have leased a newly constructed educational facility adjacent to the current North Central Texas College (NCTC) location in Flower Mound, with the facility opening in May 2018. MSU's capital expenses for start-up funding, in addition to the facility lease and build-out, included \$450,000 for furniture/fixtures and \$550,000 for technology. Without formula funding the first two years of start-up, the project will run deficits of approximately \$1 million each year. MSU requests financial support to cover the costs of the leased facility.

These initial, primarily capital, investments are bolstering our partnership with NCTC that includes a cost-sharing framework. NCTC provides operational support, including services such as the library, police, and other student services. Classes are scheduled in the late afternoons, evenings, and on weekends for the convenience of working adults. Courses are offered in interactive television, online, and hybrid formats combining face-to-face and online delivery. Program cohorts may also be established for area businesses that have employee degree completion needs.

This exceptional item funding would offset the lag in formula funding and provide support during these critical early years. In the years 2020 and 2021, formula funding will become available to cover more of the ongoing programmatic and facility costs. MSU Texas committed to deficit funding in order to provide this missing option for one of the largest metropolitan areas in Texas, hoping that a one-time appropriation of \$1 million in each year of the biennium for this initiative would allow MSU to move to profitability more rapidly. Our exceptional item request of \$2 million, while not permanent funding, would significantly affect Midwestern State University's future by replacing our working capital investment for additional expansion projects in the future and enhance our ability to serve our current student populations.

2. Infrastructure Upgrades - Tuition Revenue Bond (TRB) Funding Request

Midwestern State University requests \$10 million in funding over the next biennium for Infrastructure Upgrades. Many of the university's infrastructure and utility support facilities were built 60 or more years ago. While the university has regularly repaired and upgraded the facilities on a systematic basis, several of the items

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necessary are beyond the funding currently available to the institution.

The infrastructure upgrades needing attention are outlined below.

A. The university's Central Plant is running at capacity with the recent addition of two large campus structures: Legacy Hall, a new residence hall (2017) and the new TRB-funded building for the Gunn College of Health Science and Human Services (expected opening 2019). The current system has no redundancy or capacity for additional facilities with these two additions. The Central Plant building needs to be expanded by approximately 5,000 square feet and two additional boilers installed. The cost for this expansion and equipment is \$3 million.

B. The utility tunnels on campus are almost 60 years old and are beginning to deteriorate. As part of the new TRB-funded Health Sciences and Human Services building, a walkway/fire drive will be built over one of the tunnels. Because of its poor condition, the tunnel will not support the drive. The cost to repair and strengthen 380 linear feet of tunnel at \$1,050 per linear foot was added to the cost of the new building, resulting in \$400,000 in additional costs for this project. The university has 6,300 linear feet of tunnel, of which 3,000 linear feet are in the same poor condition. The cost to repair the tunnels is estimated at \$3.15 million.

C. A main city 21" sewer line runs under the Central Plant building, a parking lot, and one of the campus' academic buildings. The line was placed in the late 1950's, and in 1967 and 1978 the university built the Central Plant and an academic building on top of the line. This sewer line is showing signs of aging and breakage. Because the university erected buildings over the sewer line, the university is responsible for any repairs required and/or to move the line. In order to prevent a major sewer line break and shutdown to the neighborhood adjacent to the campus, the university requests funds to permanently move this 2000' sewer line to a more accessible location. Also, the south campus is on a septic system and needs to be connected to city sewer. The cost to move the line and connect south campus is estimated to be \$1 million.

D. Sikes Lake is a 21.5-acre storm water retention lake on the Midwestern State University campus in Wichita Falls. The area around the lake is used for numerous university and community events and activities to include fun runs, concerts, and celebrations. The lake has silted up to the point of creating multiple acre "islands," made up of trash, muck, and duck/geese droppings, and creating an unhealthy and unsightly environment. Because the lake is so shallow and the silt is like quicksand, the university staff cannot clear out or even clean up these "islands" of muck. In 2000, the lake was dredged at the cost of approximately \$2 million with the Texas Legislature appropriating funds for this project. Dredging is required a minimum of every 20 years, depending on rainfall. The current cost to dredge the lake is \$2.85 million.

State funding to support the operation of our institution is high on our list of funding priorities. We have outlined below particular areas that are important to the university's overall funding needs.

1. Base Funding – Our highest priority is additional funding for the formulas. Formula funding ensures that Texas public institutions of higher education can provide high-quality teaching and support services for our growing student populations to prepare them for the workforce. We also welcome dialog on the issue of outcomes-based funding during the session.

2. Student Financial Aid – We appreciate the additional funding provided for TEXAS grants during the 84th legislative session and support any opportunity to provide more aid for our students. In FY17, more than 67% of MSU Texas students qualified for state, federal, and local grants and scholarships, and the numbers continue to increase. TEXAS grants are an important component in aiding low-socioeconomic students in their pursuit of higher education.

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3. Hazlewood Exemption – Some relief was provided during the last two legislative sessions for the Hazlewood program; however, this continues to be a growing cost to our institution. The continued absorption of these waivers without additional state funding is unsustainable. In FY 17 the program cost MSU Texas an estimated \$1.73 million and the amount rose to \$1.95 million in FY 18, an increase of almost 13% in a single year. We respectfully request the state consider fully or more adequately funding the Hazlewood Waiver program for institutions of higher education in Texas.

4. Higher Education Group Health Insurance – We request funding to cover increases in employee and retiree health care costs that are beyond our control. Additional state funding to offset these rising costs would assist us in not passing annually increasing operational expenses on to our students.

We have been asked to discuss how MSU would address a 10% general revenue base reduction in funding and how such a reduction would affect our institution. The university has previously reduced or delayed the hiring of administrative, faculty, and staff positions, as well as reduced funding for maintenance, operations, travel, and deferred maintenance projects. An additional 10% reduction in non-formula appropriations may require Midwestern State University to make faculty and staff reductions as well as examine the need to reduce academic offerings. Programs and a myriad of student services would also be limited. It would become more difficult for students to graduate on time as academic support services and the range of courses offered would diminish. Since tuition increases would likely be required to offset this decrease in state support, most significantly affected would be those for whom college is the biggest financial challenge. These first-generation, economically disadvantaged students make up a growing percentage of the citizens who will shape our state's future. It is not possible, nor is it desirable, that the students of MSU Texas bear the burden of balancing the university's budget through higher tuition or face the significant reduction in the quality of education that additional appropriations reductions would create.

In response to the request to describe our institution's practice regarding background checks, MSU's Department of Human Resources obtains background checks on all employees using the Texas Department of Public Safety and Risk Aware as allowed by Texas Education Code Section 51.215 and Texas Government Code Section 411.094.

In conclusion, I extend my thanks to the Midwestern State University Board of Regents, the faculty, the staff, and the benefactors who have been involved in the development of MSU Texas. Together we are seeking new challenges and advancing into new territories to meet the needs of a rapidly changing student population.

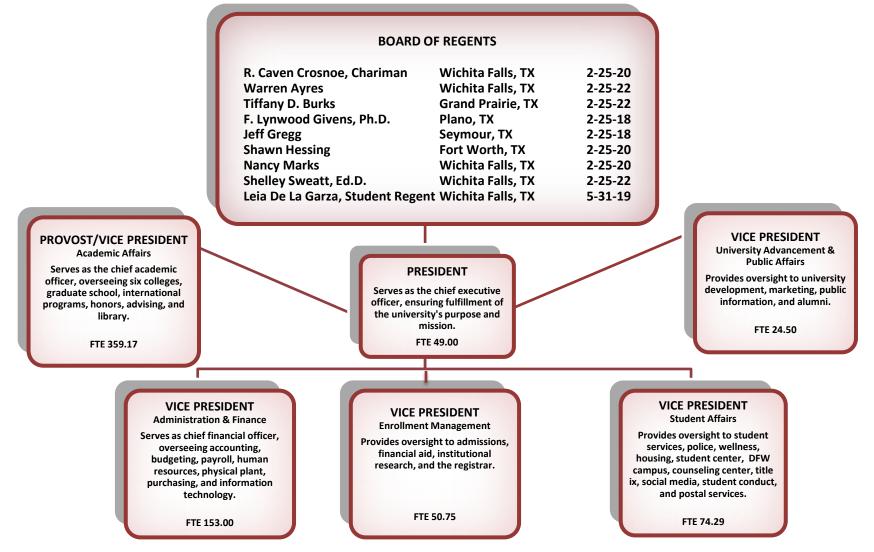
Additionally, I thank the state of Texas for the underlying support that provides a high-quality education for the students of Texas through Midwestern State University.

Suzanne Shipley, Ph.D. President

Midwestern State University is governed by a Board of Regents. The current members of the Board of Regents are included in the Organizational Chart.

Midwestern State University

Effective 9-1-18





CERTIFICATE

Agency Name _____ Midwestern State University

This is to certify that the information contained in the agency Legislative Appropriations Request filed with the Legislative Budget Board (LBB) and the Governor's Office Budget Division (Governor's Office) is accurate to the best of my knowledge and that the electronic submission to the LBB via the Automated Budget and Evaluation System of Texas (ABEST) and the PDF file submitted via the LBB Document Submission application are identical.

Additionally, should it become likely at any time that unexpended balances will accrue for any account, the LBB and the Governor's Office will be notified in writing in accordance with Article IX, Section 7.01 (2018-19 GAA).

Chief Executive Officer or Presiding Judge

Signature Sutanne Shipley

Printed Name

President, Midwestern State University

Title

2018 Date hiel Financial Officer

Signature

Marilyn Fowle'

Printed Name

Vice President for Administration and Finance Title

7/19/18

Date

Board or Commission Chair

Cave R (resupe Signature

R. Caven Crosnoe

Printed Name

Chairman, MSU Board of Regents

Title

7/19/18

Date

Budget Overview - Biennial Amounts

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			735	Midwestern Sta	ate University								
	GENERAL REVE			GENERAL REVENUE FUNDS		Appropriation Years:		rs: 2020-21 FEDERAL FUNDS		OTHER FUNDS ALL FUNDS			EXCEPTIONAL ITEM FUNDS
	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2018-19	2020-21	2020-21		
Goal: 1. Provide Instructional and													
Operations Support													
1.1.1. Operations Support	25,912,134		6,882,411						32,794,545				
1.1.3. Staff Group Insurance Premiums			3,518,236	4,096,029					3,518,236	4,096,029			
1.1.4. Workers' Compensation Insurance	103,269	64,532	29,950						133,219	64,532			
1.1.6. Texas Public Education Grants			2,235,729	2,650,000					2,235,729	2,650,000			
1.1.8. Hold Harmless	362,766	362,766							362,766	362,766			
Total, Goal	26,378,169	427,298	12,666,326	6,746,029					39,044,495	7,173,327			
Goal: 2. Provide Infrastructure Support													
2.1.1. E&G Space Support	2,802,179		1,014,147						3,816,326				
2.1.2. Tuition Revenue Bond Retirement	11,764,038	10,303,400							11,764,038	10,303,400			
Total, Goal	14,566,217	10,303,400	1,014,147						15,580,364	10,303,400			
Goal: 3. Provide Non-formula Support													
3.3.1. Small Business Development Center	184,482	196,419	833						185,315	196,419			
3.4.1. Institutional Enhancement		3,271,729		4,069						3,275,798			
3.5.1. Exceptional Item Request											3,730,496		
Total, Goal	184,482	3,468,148	833	4,069					185,315	3,472,217	3,730,496		
Goal: 6. Research Funds													
6.3.1. Comprehensive Research Fund	67,807								67,807				
Total, Goal	67,807								67,807				
Total, Agency	41,196,675	14,198,846	13,681,306	6,750,098					54,877,981	20,948,944	3,730,496		
Total FTEs									355.7	410.0	0.0		

2.A. Summary of Base Request by Strategy

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Goal / <i>Objective /</i> STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
1 Provide Instructional and Operations Support					
<u>1</u> Provide Instructional and Operations Support					
1 OPERATIONS SUPPORT (1)	18,935,144	16,316,254	16,478,291	0	0
3 STAFF GROUP INSURANCE PREMIUMS	1,565,286	1,716,056	1,802,180	1,962,333	2,133,696
4 WORKERS' COMPENSATION INSURANCE	66,672	64,985	68,234	32,267	32,265
6 TEXAS PUBLIC EDUCATION GRANTS	1,182,164	985,729	1,250,000	1,300,000	1,350,000
8 HOLD HARMLESS	0	181,383	181,383	181,383	181,383
TOTAL, GOAL 1	\$21,749,266	\$19,264,407	\$19,780,088	\$3,475,983	\$3,697,344
2 Provide Infrastructure Support					
<u>1</u> <i>Provide Operation and Maintenance of E&G Space</i>					
1 E&G SPACE SUPPORT (1)	1,889,508	1,890,840	1,925,486	0	0
2 TUITION REVENUE BOND RETIREMENT	5,732,498	5,881,041	5,882,997	5,196,125	5,107,275

2.A. Summary of Base Request by Strategy

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Goal / <i>Objective /</i> STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
TOTAL, GOAL 2	\$7,622,006	\$7,771,881	\$7,808,483	\$5,196,125	\$5,107,275
3 Provide Non-formula Support					
<u>3</u> Public Service					
1 SMALL BUSINESS DEVELOPMENT CENTER	110,654	87,106	98,209	98,210	98,209
4 INSTITUTIONAL SUPPORT					
1 INSTITUTIONAL ENHANCEMENT	0	0	0	1,637,899	1,637,899
5EXCEPTONAL ITEM REQUEST					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$110,654	\$87,106	\$98,209	\$1,736,109	\$1,736,108
6 Research Funds					
<u>3</u> Comprehensive Research Fund					
1 COMPREHENSIVE RESEARCH FUND	58,417	33,329	34,478	0	0

2.A. Summary of Base Request by Strategy

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

Goal / Objective / STRATEGY	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
TOTAL, GOAL 6	\$58,417	\$33,329	\$34,478	\$0	\$0
TOTAL, AGENCY STRATEGY REQUEST	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
METHOD OF FINANCING:					
General Revenue Funds:					
1 General Revenue Fund	21,979,328	20,586,527	20,610,148	7,143,849	7,054,997
SUBTOTAL	\$21,979,328	\$20,586,527	\$20,610,148	\$7,143,849	\$7,054,997
General Revenue Dedicated Funds:					
412 Midwestern Univ-spec Min, estimated	5,057	2,035	2,035	2,035	2,034
704 Est Bd Authorized Tuition Inc	464,278	468,974	470,000	0	0
770 Est. Other Educational & General	7,091,680	6,099,187	6,639,075	3,262,333	3,483,696
SUBTOTAL	\$7,561,015	\$6,570,196	\$7,111,110	\$3,264,368	\$3,485,730
TOTAL, METHOD OF FINANCING	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727

*Rider appropriations for the historical years are included in the strategy amounts.

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name:	Midwestern	State University			
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE					
1 General Revenue Fund					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2016-17 GAA)	\$18,522,721	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2018-19 GAA)	\$0	\$21,836,476	\$21,855,599	\$0	\$0
Regular Appropriations	\$0	\$0	\$0	\$7,143,849	\$7,054,997
TRANSFERS					
Art III, Special Provisions, Section 64, Contingency for HB 100 (201	6-17 GAA) \$4,516,989	\$0	\$0	\$0	\$0
LAPSED APPROPRIATIONS					
Savings due to Hiring Freeze	\$(137,435)	\$0	\$0	\$0	\$0

Comments: Lapsed Savings -Hiring Freeze

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name:	Midwestern State University				
METHOD OF FINANCING		Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE						
Regular Appropriations from MOF T	`able (2018-19 GAA)	\$0	\$(1,248,800)	\$(1,246,600)	\$0	\$0
Comments: Lapsed Tuition Revo	enue Bond					
Regular Appropriation from MOF Ta		\$(940,471)	\$0	\$0	\$0	\$0
Comments: Lapsed Tuition Revo	'enue Bond					
UNEXPENDED BALANCES AUTHOR	ATTY					
Art IX, Sec 14.05, UB Authority with	hin the Same Biennium (2016-17	GAA) \$17,524	\$(1,149)	\$1,149	\$0	\$0
Comments: UB Comprehensive	Research Fund					
TOTAL, General Revenue Fund	\$	521,979,328	\$20,586,527	\$20,610,148	\$7,143,849	\$7,054,997
TOTAL, ALL GENERAL REVENUE	\$	21,979,328	\$20,586,527	\$20,610,148	\$7,143,849	\$7,054,997
GENERAL REVENUE FUND - DEDICATED						

412 GR Dedicated - Midwestern University Special Mineral Account No. 412 REGULAR APPROPRIATIONS

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name: Midwe	estern State University			
METHOD OF FINANCING	Exp 201	7 Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE FUND - DEDICATED					
Regular Appropriations from MOF Table (2016-	-17 GAA) \$16,000	0 \$0	\$0	\$0	\$0
Comments: Special Mineral Fund					
Regular Appropriations from MOF Table (2018-	-19 GAA) \$0	0 \$3,472	\$3,472	\$0	\$0
Comments: Special Mineral Fund					
Regular Appropriations	\$0	0 \$0	\$0	\$2,035	\$2,034
BASE ADJUSTMENT					
Revised Receipts	\$(10,943	8) \$(1,437)	\$(1,437)	\$0	\$0
TOTAL, GR Dedicated - Midwestern University Spec	cial Mineral Account No. 412 \$5,057	7 \$2,035	\$2,035	\$2,035	\$2,034
704 GR Dedicated - Estimated Board Authorized Tuitio REGULAR APPROPRIATIONS	m Increases Account No. 704				

Regular Appropriations from MOF Table (2016-17 GAA)

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name: Midwest	tern State University			
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE FUND - DEDICATED	\$405,000	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table	(2018-19 GAA) \$0	\$475,000	\$475,000	\$0	\$0
BASE ADJUSTMENT					
Revised Receipts	\$59,278	\$(6,026)	\$(5,000)	\$0	\$0
TOTAL, GR Dedicated - Estimated Board Auth	norized Tuition Increases Account No. 7 \$464,278	704 \$468,974	\$470,000	\$0	\$0
770 GR Dedicated - Estimated Other Educationa REGULAR APPROPRIATIONS	l and General Income Account No. 770				
Regular Appropriations from MOF Table	(2016-17 GAA) \$6,475,220	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table	(2018-19 GAA) \$0	\$6,731,053	\$6,787,794	\$0	\$0

Regular Appropriations

86th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency name	me: Midwestern	State University			
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
GENERAL REVENUE FUND - DEDICATED	\$0	\$0	\$0	\$3,262,333	\$3,483,696
BASE ADJUSTMENT					
Revised Receipts	\$152,116	\$(177,173)	\$(284,671)	\$0	\$0
Adjustment to Expended	\$464,344	\$(454,693)	\$135,952	\$0	\$0
TOTAL, GR Dedicated - Estimated Other Educational and General In	ncome Account No. 7 \$7,091,680	770 \$6,099,187	\$6,639,075	\$3,262,333	\$3,483,696
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770	\$7,555,958	\$6,568,161	\$7,109,075	\$3,262,333	\$3,483,696
TOTAL, ALL GENERAL REVENUE FUND - DEDICATED	\$7,561,015	\$6,570,196	\$7,111,110	\$3,264,368	\$3,485,730
TOTAL, GR & GR-DEDICATED FUNDS	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
GRAND TOTAL	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727

86th Regular Session, Agency Submission, Version 1

Agency code: 735	Agency name: Midwestern	State University			
METHOD OF FINANCING	Exp 2017	Est 2018	Bud 2019	Req 2020	Req 2021
FULL-TIME-EQUIVALENT POSITIONS REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2016-17 GAA)	380.0	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2018-19 GAA) LAPSED APPROPRIATIONS	0.0	357.7	357.7	390.0	410.0
Lapsed Appropriation - Hiring Freeze UNAUTHORIZED NUMBER OVER (BELOW) CAP	(4.2)	0.0	0.0	0.0	0.0
Unauthorized Number Over(Below) Cap	(27.2)	(2.0)	(2.0)	0.0	0.0
TOTAL, ADJUSTED FTES	348.6	355.7	355.7	390.0	410.0
NUMBER OF 100% FEDERALLY FUNDED					
FTEs	0.0	0.0	0.0	0.0	0.0

2.C. Summary of Base Request by Object of Expense

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

OBJECT OF EXPENSE	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
1001 SALARIES AND WAGES	\$5,500,205	\$4,877,121	\$4,945,923	\$1,732,668	\$1,732,669
1002 OTHER PERSONNEL COSTS	\$238,685	\$1,761,425	\$1,842,015	\$1,769,541	\$1,923,765
1005 FACULTY SALARIES	\$15,215,556	\$13,372,422	\$13,515,358	\$181,383	\$181,383
2003 CONSUMABLE SUPPLIES	\$0	\$67	\$0	\$0	\$0
2004 UTILITIES	\$5,057	\$2,055	\$2,035	\$0	\$0
2006 RENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$50	\$0	\$0	\$0	\$0
2008 DEBT SERVICE	\$5,732,498	\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275
2009 OTHER OPERATING EXPENSE	\$2,835,953	\$1,244,671	\$1,532,930	\$1,528,500	\$1,595,635
5000 CAPITAL EXPENDITURES	\$12,339	\$17,921	\$0	\$0	\$0
OOE Total (Excluding Riders)	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
OOE Total (Riders) Grand Total	\$29,540,343	\$27,156,723	\$27,721,258	\$0 \$10,408,217	\$0 \$10,540,727

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

		755 Whowestern State Oniver	sity			
Goal/ Objec	ctive / Outcome	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
	e Instructional and Operations Support Provide Instructional and Operations Support					
KEY	1 % 1st-time, Full-time, Degree-seeking Frsh E	arn Degree in 6 Yrs				
		45.00%	44.00%	46.00%	46.50%	47.00%
	2 % 1st-time, Full-time, Degree-seeking White	Frsh Earn Degree in 6 Yrs				
		49.00%	48.00%	50.00%	50.50%	51.00%
	3 % 1st-time, Full-time, Degree-seeking Hisp F	rsh Earn Degree in 6 Yrs				
		31.00%	44.00%	37.50%	40.00%	42.00%
	4 % 1st-time, Full-time, Degree-seeking Black	Frsh Earn Degree in 6 Yrs				
		25.00%	32.00%	32.00%	32.00%	33.00%
	5 % 1st-time, Full-time, Degree-seeking Other	_				
LEN		57.00%	41.00%	45.00%	47.00%	49.00%
KEY	6 % 1st-time, Full-time, Degree-seeking Frsh E	-				
	7 % 1st-time, Full-time, Degree-seeking White	21.00% Ersh Forn Dograd in 4 Vrs	25.00%	25.00%	26.00%	27.00%
	7 70 Ist-unic, Fun-unic, Degree-seeking white	5	20.000/	20.000/	20.500/	21.000/
	8 % 1st-time, Full-time, Degree-seeking Hisp F	25.00% rsh Earn Degree in 4 Yrs	30.00%	30.00%	30.50%	31.00%
	o /o iso isano, i un tanto, sogree seening isop i	16.00%	23.00%	22.00%	23.00%	24.00%
	9 % 1st-time, Full-time, Degree-seeking Black		23.0070	22.0070	23.0070	24.0070
		16.00%	14.00%	15.00%	18.00%	20.00%
	10 % 1st-time, Full-time, Degree-seeking Other		1110070	10.0070	10.0070	20.0070
		14.00%	19.00%	20.00%	22.00%	24.00%
KEY	11 Persistence Rate 1st-time, Full-time, Degree-s					
		67.00%	70.00%	71.00%	72.00%	73.00%
	12 Persistence 1st-time, Full-time, Degree-seekin	g White Frsh after 1 Yr				
		67.00%	70.00%	71.00%	72.00%	73.00%

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

		755 Wildwestern State Unive	isity			
Goal/ Obj	ective / Outcome	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
	13 Persistence 1st-time, Full-time, Degree-seeki	ing Hisp Frsh after 1 Yr				
		70.00%	70.00%	70.00%	71.00%	73.00%
	14 Persistence 1st-time, Full-time, Degree-seeki	ing Black Frsh after 1 Yr				
		55.00%	60.00%	62.00%	62.00%	65.00%
	15 Persistence 1st-time, Full-time, Degree-seeki	ing Other Frsh after 1 Yr				
		71.00%	71.00%	72.00%	72.00%	73.00%
	16 Percent of Semester Credit Hours Complete	d				
		96.10%	96.50%	96.50%	96.50%	96.50%
KEY	17 Certification Rate of Teacher Education Gra	aduates				
		95.00%	96.00%	96.00%	96.00%	96.00%
	18 Percentage of Underprepared Students Satis					
	19 Percentage of Underprepared Students Satis	61.00%	63.00%	63.00%	64.00%	65.00%
	19 recentage of Underprepared Students Saus		< < 000 /			< < 2 00/
	20 Percentage of Underprepared Students Satis	60.00% sty TSI Obligation in Reading	66.00%	66.00%	66.20%	66.30%
	20 Fercentage of onderprepared Students Sau	60.00%	60.00%	62.00%	63.00%	65.00%
KEY	21 % of Baccalaureate Graduates Who Are 1st			02.0076	03.00%	03.00%
		47.70%	46.10%	48.00%	50.00%	51.00%
KEY	22 Percent of Transfer Students Who Graduate		40.1070	-0.0070	50.0070	51.0070
		65.00%	58.00%	60.00%	62.00%	64.00%
KEY	23 Percent of Transfer Students Who Graduate					
		34.00%	30.00%	31.00%	32.00%	33.00%
KEY	24 % Lower Division Semester Credit Hours T					
		63.20%	65.00%	65.00%	65.00%	65.00%
КЕY	27 State Licensure Pass Rate of Nursing Gradu	ates				
		84.00%	86.00%	86.00%	87.00%	88.00%

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation system of Texas (ABEST)

735 Midwestern State University Goal/ Objective / Outcome BL 2020 BL 2021 Exp 2017 Est 2018 Bud 2019 30 Dollar Value of External or Sponsored Research Funds (in Millions) KEY 0.35 0.50 0.44 0.35 0.50 32 External Research Funds As Percentage Appropriated for Research 0.00% 0.00% 0.00% 0.00% 0.00%

2.E. Summary of Exceptional Items Request

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name: Midwestern State University							
	2020			2021			Biennium	
Priority Item	GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1 Academic Program Expansion	\$1,000,000	\$1,000,000		\$1,000,000	\$1,000,000		\$2,000,000	\$2,000,000
2 Infrastructure Upgrades	\$865,248	\$865,248		\$865,248	\$865,248		\$1,730,496	\$1,730,496
Total, Exceptional Items Request	\$1,865,248	\$1,865,248		\$1,865,248	\$1,865,248		\$3,730,496	\$3,730,496
Method of Financing General Revenue General Revenue - Dedicated Federal Funds Other Funds	\$1,865,248	\$1,865,248		\$1,865,248	\$1,865,248		\$3,730,496	\$3,730,496
	\$1,865,248	\$1,865,248		\$1,865,248	\$1,865,248		\$3,730,496	\$3,730,496
Full Time Equivalent Positions								
Number of 100% Federally Funded FTEs			0.0			0.0		

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency name: Mi	idwestern State University					
Goal/Objective/STRATEGY	Base 2020	Base 2021	Exceptional 2020	Exceptional 2021	Total Request 2020	Total Request 2021
1 Provide Instructional and Operations Support						
1 Provide Instructional and Operations Support						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	1,962,333	2,133,696	0	0	1,962,333	2,133,696
4 WORKERS' COMPENSATION INSURANCE	32,267	32,265	0	0	32,267	32,265
6 TEXAS PUBLIC EDUCATION GRANTS	1,300,000	1,350,000	0	0	1,300,000	1,350,000
8 HOLD HARMLESS	181,383	181,383	0	0	181,383	181,383
TOTAL, GOAL 1	\$3,475,983	\$3,697,344	\$0	\$0	\$3,475,983	\$3,697,344
2 Provide Infrastructure Support						
1 Provide Operation and Maintenance of E&G Space						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	5,196,125	5,107,275	0	0	5,196,125	5,107,275
TOTAL, GOAL 2	\$5,196,125	\$5,107,275	\$0	\$0	\$5,196,125	\$5,107,275
3 Provide Non-formula Support						
3 Public Service						
1 SMALL BUSINESS DEVELOPMENT CENTER4 <i>INSTITUTIONAL SUPPORT</i>	98,210	98,209	0	0	98,210	98,209
1 INSTITUTIONAL ENHANCEMENT	1,637,899	1,637,899	0	0	1,637,899	1,637,899
5 EXCEPTONAL ITEM REQUEST						
1 EXCEPTIONAL ITEM REQUEST	0	0	1,865,248	1,865,248	1,865,248	1,865,248
TOTAL, GOAL 3	\$1,736,109	\$1,736,108	\$1,865,248	\$1,865,248	\$3,601,357	\$3,601,356

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 735 Agency name:	Midwestern State University					
	Base	Base	Exceptional	Exceptional	Total Request	Total Request
Goal/Objective/STRATEGY	2020	2021	2020	2021	2020	2021
6 Research Funds						
3 Comprehensive Research Fund						
1 COMPREHENSIVE RESEARCH FUND	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0
TOTAL, AGENCY						
STRATEGY REQUEST	\$10,408,217	\$10,540,727	\$1,865,248	\$1,865,248	\$12,273,465	\$12,405,975
TOTAL, AGENCY RIDER						
APPROPRIATIONS REQUEST	\$0	\$0	\$0	\$0	\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$10,408,217	\$10,540,727	\$1,865,248	\$1,865,248	\$12,273,465	\$12,405,975

2.F. Summary of Total Request by Strategy

86th Regular Session, Agency Submission, Version 1

Agency code: 735	Agency name:	Midwestern State University					
Goal/Objective/STRATEGY		Base 2020	Base 2021	Exceptional 2020	Exceptional 2021	Total Request 2020	Total Request 2021
General Revenue Funds:							
1 General Revenue Fund		\$7,143,849	\$7,054,997	\$1,865,248	\$1,865,248	\$9,009,097	\$8,920,245
		\$7,143,849	\$7,054,997	\$1,865,248	\$1,865,248	\$9,009,097	\$8,920,245
General Revenue Dedicated Funds:							
412 Midwestern Univ-spec Min, esti	mated	2,035	2,034	0	0	2,035	2,034
704 Est Bd Authorized Tuition Inc		0	0	0	0	0	0
770 Est. Other Educational & Genera	al	3,262,333	3,483,696	0	0	3,262,333	3,483,696
		\$3,264,368	\$3,485,730	\$0	\$0	\$3,264,368	\$3,485,730
TOTAL, METHOD OF FINANCING	3	\$10,408,217	\$10,540,727	\$1,865,248	\$1,865,248	\$12,273,465	\$12,405,975
FULL TIME EQUIVALENT POSITIC	DNS	390.0	410.0	0.0	0.0	390.0	410.0

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Agency co	de: 735 Agen	cy name: Midwestern State Un	niversity						
Goal/ <i>Obje</i>	ective / Outcome BL 2020	BL 2021	Excp 2020	Ехср 2021	Total Request 2020	Total Request 2021			
1 1	Provide Instructional and Operations Provide Instructional and Operation								
KEY	1 % 1st-time, Full-time, Degree	1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs							
	46.50%	47.00%			46.50%	47.00%			
	2 % 1st-time, Full-time, Degree	-seeking White Frsh Earn Deg	ree in 6 Yrs						
	50.50%	51.00%			50.50%	51.00%			
	3 % 1st-time, Full-time, Degree	-seeking Hisp Frsh Earn Degre	ee in 6 Yrs						
	40.00%	42.00%			40.00%	42.00%			
	4 % 1st-time, Full-time, Degree	-seeking Black Frsh Earn Degr	ree in 6 Yrs						
	32.00%	33.00%			32.00%	33.00%			
	5 % 1st-time, Full-time, Degree	-seeking Other Frshman Earn	Deg in 6 Yrs						
	47.00%	49.00%			47.00%	49.00%			
KEY	6 % 1st-time, Full-time, Degree	-seeking Frsh Earn Degree in 4	Yrs						
	26.00%	27.00%			26.00%	27.00%			
	7 % 1st-time, Full-time, Degree	-seeking White Frsh Earn Deg	ree in 4 Yrs						
	30.50%	31.00%			30.50%	31.00%			
	8 % 1st-time, Full-time, Degree	-seeking Hisp Frsh Earn Degre	ee in 4 Yrs						
	23.00%	24.00%			23.00%	24.00%			

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Agency co	ode: 735 Ag	ency name: Midwestern State Ur	niversity			
Goal/ <i>Obje</i>	ective / Outcome BL 2020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
	9 % 1st-time, Full-time, Degr	ee-seeking Black Frsh Earn Degr	ree in 4 Yrs			
	18.00%	20.00%			18.00%	20.009
	10 % 1st-time, Full-time, Degr	ee-seeking Other Frsh Earn Degi	ree in 4 Yrs			
	22.00%	24.00%			22.00%	24.009
KEY	11 Persistence Rate 1st-time, F	full-time, Degree-seeking Frsh aft	er 1 Yr			
	72.00%	73.00%			72.00%	73.009
	12 Persistence 1st-time, Full-ti	me, Degree-seeking White Frsh a	fter 1 Yr			
	72.00%	73.00%			72.00%	73.009
	13 Persistence 1st-time, Full-ti	me, Degree-seeking Hisp Frsh aft	er 1 Yr			
	71.00%	73.00%			71.00%	73.009
	14 Persistence 1st-time, Full-ti	me, Degree-seeking Black Frsh at	fter 1 Yr			
	62.00%	65.00%			62.00%	65.00
	15 Persistence 1st-time, Full-ti	me, Degree-seeking Other Frsh a	fter 1 Yr			
	72.00%	73.00%			72.00%	73.00
	16 Percent of Semester Credit	Hours Completed				
	96.50%	96.50%			96.50%	96.50
KEY	17 Certification Rate of Teach	er Education Graduates				
	96.00%	96.00%			96.00%	96.00

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Agency co	ode: 735	Agency	name: Midwestern State Uni	iversity			
Goal/ <i>Obj</i>		BL 020	BL 2021	Excp 2020	Excp 2021	Total Request 2020	Total Request 2021
	18 Percentage of U	Underprepared S	tudents Satisfy TSI Obligation	ı in Math			
	6	64.00%	65.00%			64.00%	65.00%
	19 Percentage of U	Underprepared S	tudents Satisfy TSI Obligation	ı in Writing			
	6	66.20%	66.30%			66.20%	66.30%
	20 Percentage of U	Underprepared S	tudents Satisfy TSI Obligation	ı in Reading			
	6	63.00%	65.00%			63.00%	65.00%
KEY	21 % of Baccalau	reate Graduates '	Who Are 1st Generation Colle	ge Graduates			
	5	50.00%	51.00%			50.00%	51.00%
KEY	22 Percent of Tran	nsfer Students W	ho Graduate within 4 Years				
	6	62.00%	64.00%			62.00%	64.00%
KEY	23 Percent of Trar	nsfer Students W	ho Graduate within 2 Years				
	3	32.00%	33.00%			32.00%	33.00%
KEY	24 % Lower Divis	sion Semester Cro	edit Hours Taught by Tenured	/Tenure-Track			
	6	65.00%	65.00%			65.00%	65.00%
KEY	27 State Licensure	e Pass Rate of Nu	rsing Graduates				
	8	87.00%	88.00%			87.00%	88.00%
KEY	30 Dollar Value of	f External or Spo	nsored Research Funds (in M	illions)			
		0.50	0.50			0.50	0.50

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Agency code: 735	Agenc	y name: Midwestern State Un	niversity				
Goal/ <i>Objective</i> / Outcome	BL 2020	BL 2021	Ехср 2020	Excp 2021	Total Request 2020	Total Request 2021	

32 External Research Funds As Percentage Appropriated for Research

0.00% 0.00% 0.00%

3.A. Strategy Request

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Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support							
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categories:				
STRATEGY:	1 Operations Support			Service: 19	Income: A.2	Age: B.3		
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021		
Output Measu	ires:							
1 Numb	1 Number of Undergraduate Degrees Awarded		1,030.00	1,100.00	1,140.00	1,175.00		
2 Numb	2 Number of Minority Graduates		295.00	305.00	360.00	370.00		
	3 Number of Underprepared Students Who Satisfy TSI		210.00	211.00	213.00	215.00		
-	ion in Math	113.00						
	4 Number of Underprepared Students Who Satisfy TSI		113.00	115.00	117.00	119.00		
-	ion in Writing ber of Underprepared Students Who Satisfy TSI	106.00	106.00	107.00	108.00	110.00		
	ion in Reading	100.00	100.00	107.00	108.00	110.00		
e	ber of Two-Year College Transfers Who Graduate	256.00	350.00	375.00	385.00	390.00		
Efficiency Mea	asures:							
KEY 1 Admi	inistrative Cost As a Percent of Operating Budget	8.22%	8.10 %	8.10 %	8.10 %	8.10 %		
KEY 2 Avg C 15 SCH	Cost of Resident Undergraduate Tuition and Fees for I	4,368.72	4,495.26	4,625.46	4,717.97	4,812.33		
Explanatory/In	nput Measures:							
1 Stude	ent/Faculty Ratio	18.00	17.00	17.50	18.00	18.50		
2 Numb	ber of Minority Students Enrolled	1,870.00	2,068.00	2,100.00	2,200.00	2,300.00		
3 Numb	ber of Community College Transfers Enrolled	1,150.00	1,150.00	1,150.00	1,200.00	1,250.00		
4 Numb	ber of Semester Credit Hours Completed	63,430.00	63,701.00	64,689.00	65,000.00	65,350.00		

3.A. Strategy Request

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735 Midwestern State University

GOAL: 1 Provide Instructional and C	Dperations Support				
OBJECTIVE: 1 Provide Instructional and C	Dperations Support		Service Categori	es:	
STRATEGY: 1 Operations Support			Service: 19	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
5 Number of Semester Credit Hours	66,019.00	66,620.00	67,669.00	68,000.00	68,400.00
6 Number of Students Enrolled as of the Twe	lfth Class Day 5,682.00	5,685.00	5,700.00	5,800.00	5,900.00
KEY 7 Average Student Loan Debt	28,468.00	29,398.00	30,000.00	30,700.00	31,400.00
KEY 8 Percent of Students with Student Loan Deb	t 66.00 %	67.00 %	67.00 %	67.00 %	67.00 %
KEY 9 Average Financial Aid Award Per Full-Tim	e Student 10,571.00	11,011.00	11,500.00	12,000.00	12,500.00
KEY 10 Percent of Full-Time Students Receiving	Financial Aid 88.90%	86.90 %	87.00 %	87.50 %	88.00 %
Objects of Expense:					
1001 SALARIES AND WAGES	\$3,561,243	\$2,986,684	\$3,007,000	\$0	\$0
1002 OTHER PERSONNEL COSTS	\$153,288	\$136,496	\$137,316	\$0	\$0
1005 FACULTY SALARIES	\$15,215,556	\$13,191,039	\$13,333,975	\$0	\$0
2004 UTILITIES	\$5,057	\$2,035	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$18,935,144	\$16,316,254	\$16,478,291	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$14,522,397	\$12,845,622	\$13,066,512	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNI	DS) \$14,522,397	\$12,845,622	\$13,066,512	\$0	\$0

Method of Financing:

3.A. Strategy Request 86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: 1	Provide Instructional and Operations Support						
OBJECTIVE: 1	Provide Instructional and Operations Support			Service Categori	Service Categories:		
STRATEGY: 1	Operations Support			Service: 19	Income: A.2	Age: B.3	
CODE DESC	CRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021	
412 Midwestern	Univ-spec Min, estimated	\$5,057	\$2,035	\$0	\$0	\$0	
704 Est Bd Authorized Tuition Inc		\$464,278	\$468,974	\$470,000	\$0	\$0	
770 Est. Other E	ducational & General	\$3,943,412	\$2,999,623	\$2,941,779	\$0	\$0	
SUBTOTAL, MOF (G	ENERAL REVENUE FUNDS - DEDICATED)	\$4,412,747	\$3,470,632	\$3,411,779	\$0	\$0	
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0	
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$18,935,144	\$16,316,254	\$16,478,291	\$0	\$0	
FULL TIME EQUIVA	LENT POSITIONS:	280.8	283.6	283.7	311.0	325.0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
STRATEGY:	1 Operations Support			Service: 19	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
GOAL:	1 Provide Instructional and Operations Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	EXPLAN	IATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$32,794,545	\$0	\$(32,794,545)	\$(32,794,545)	Formula Funded Strategies are not requested in 2020-21 because amounts are not determined by institutions.
			\$(32,794,545)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1	Provide Instructional and Operations Support					
OBJECTIVE:	1	Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	3	Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
CODE	DESC	CRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Even							
Objects of Expe 1002 OTH		RSONNEL COSTS	\$0	\$1,538,273	\$1,621,962	\$1,766,100	\$1,920,326
2009 OTH	ER OP	ERATING EXPENSE	\$1,565,286	\$177,783	\$180,218	\$196,233	\$213,370
TOTAL, OBJE	CT OF	FEXPENSE	\$1,565,286	\$1,716,056	\$1,802,180	\$1,962,333	\$2,133,696
Method of Fina	ncing:						
770 Est. 0	Other E	ducational & General	\$1,565,286	\$1,716,056	\$1,802,180	\$1,962,333	\$2,133,696
SUBTOTAL, M	IOF (G	ENERAL REVENUE FUNDS - DEDICATED)	\$1,565,286	\$1,716,056	\$1,802,180	\$1,962,333	\$2,133,696
TOTAL, METH	IOD O	F FINANCE (INCLUDING RIDERS)				\$1,962,333	\$2,133,696
TOTAL, METH	IOD O	F FINANCE (EXCLUDING RIDERS)	\$1,565,286	\$1,716,056	\$1,802,180	\$1,962,333	\$2,133,696
FULL TIME E	QUIVA	LENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General funds.

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735 Midwestern State University

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
STRATEGY:	3 Staff Group Insurance Premiums			Service: 06	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	les:	
GOAL:	1 Provide Instructional and Operations Support					

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Beginning with the 1994-95 biennial period, the State implemented a funding practice for higher education wherein health benefits are based upon a finite amount. Employees and retirees added after the cut-off date are not considered for funding and must be paid through funds of the institution. This situation occurs only in higher education and not in all state agencies. It would be desirable if the State would consider group insurance funding for higher education the same as other state agencies.

STRATEGY BIENNIAL TOTAL - ALL FUNDS		BIENNIAL	NIAL EXPLANATION OF BIENNIAL CHANGE	
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,518,236	\$4,096,029	\$577,793	\$577,793	Additional amount due to increased insurance costs.
			\$577,793	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categor	ies:	
STRATEGY:	4 Workers' Compensation Insurance			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Exp	Dense:					
2009 OT	HER OPERATING EXPENSE	\$66,672	\$64,985	\$68,234	\$32,267	\$32,265
TOTAL, OBJ	ECT OF EXPENSE	\$66,672	\$64,985	\$68,234	\$32,267	\$32,265
Method of Fin	ancing:					
1 Ger	neral Revenue Fund	\$51,884	\$50,036	\$53,233	\$32,267	\$32,265
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS)	\$51,884	\$50,036	\$53,233	\$32,267	\$32,265
Method of Fin	ancing:					
412 Mic	lwestern Univ-spec Min, estimated	\$0	\$0	\$0	\$0	\$0
770 Est.	Other Educational & General	\$14,788	\$14,949	\$15,001	\$0	\$0
SUBTOTAL,	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$14,788	\$14,949	\$15,001	\$0	\$0
FOTAL, MET	HOD OF FINANCE (INCLUDING RIDERS)				\$32,267	\$32,265
FOTAL, MET	HOD OF FINANCE (EXCLUDING RIDERS)	\$66,672	\$64,985	\$68,234	\$32,267	\$32,265
FULL TIME F	EOUIVALENT POSITIONS:					

FULL TIME EQUIVALENT POSITIONS:

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	4 Workers' Compensation Insurance			Service: 06	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA Base Spending (Est 2018 + Bud 2019)	L TOTAL - ALL FUNDS Baseline Request (BL 2020 + BL 2021)	BIENNIAL CHANGE		ATION OF BIENNIAL CHANGE Explanation(s) of Amount (must specify MOFs and FTEs)
\$133,219	\$64,532	\$(68,687)	\$(68,687)	Over time this strategy has taken the hit for GR reductions. The 2020-2021 amounts reflect anticipated actual amounts.
			\$(68,687)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	les:	
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Exp	ense:					
2009 OTH	IER OPERATING EXPENSE	\$1,182,164	\$985,729	\$1,250,000	\$1,300,000	\$1,350,000
TOTAL, OBJI	ECT OF EXPENSE	\$1,182,164	\$985,729	\$1,250,000	\$1,300,000	\$1,350,000
Method of Fina	ancing:					
770 Est.	Other Educational & General	\$1,182,164	\$985,729	\$1,250,000	\$1,300,000	\$1,350,000
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$1,182,164	\$985,729	\$1,250,000	\$1,300,000	\$1,350,000
TOTAL, MET	HOD OF FINANCE (INCLUDING RIDERS)				\$1,300,000	\$1,350,000
TOTAL, MET	HOD OF FINANCE (EXCLUDING RIDERS)	\$1,182,164	\$985,729	\$1,250,000	\$1,300,000	\$1,350,000
FULL TIME E	QUIVALENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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735 Midwestern State University

GOAL:	1 Provide Instructional and Operations Support					
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	es:	
STRATEGY:	6 Texas Public Education Grants			Service: 20	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$2,235,729	\$2,650,000	\$414,271	\$414,271	This represents a normal expense increase in TPEG costs.
			\$414,271	Total of Explanation of Biennial Change

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GOAL:	1	Provide Instructional and Operations Support					
OBJECTIVE:	1	Provide Instructional and Operations Support			Service Categori	ies:	
STRATEGY:	8	Hold Harmless			Service: 19	Income: A.2	Age: B.3
CODE	DESC	RIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Exp	ense:						
1005 FAC	ULTY S	SALARIES	\$0	\$181,383	\$181,383	\$181,383	\$181,383
TOTAL, OBJE	ECT OF	EXPENSE	\$0	\$181,383	\$181,383	\$181,383	\$181,383
Method of Fina	incing:						
1 Gene	eral Rev	enue Fund	\$0	\$181,383	\$181,383	\$181,383	\$181,383
SUBTOTAL, N	AOF (G	ENERAL REVENUE FUNDS)	\$0	\$181,383	\$181,383	\$181,383	\$181,383
TOTAL, METH	IOD OI	F FINANCE (INCLUDING RIDERS)				\$181,383	\$181,383
TOTAL, METH	HOD OI	FINANCE (EXCLUDING RIDERS)	\$0	\$181,383	\$181,383	\$181,383	\$181,383
FULL TIME E	QUIVA	LENT POSITIONS:	0.0	3.0	3.0	3.0	3.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

Established by the Texas Legislature to reduce the impact of financial loss due to changes in formula.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
STRATEGY:	8 Hold Harmless			Service: 19	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Instructional and Operations Support			Service Categori	les:	
GOAL:	1 Provide Instructional and Operations Support					

<u>STRATEGY BIENNIA</u> Base Spending (Est 2018 + Bud 2019)	L TOTAL - ALL FUNDS Baseline Request (BL 2020 + BL 2021)	BIENNIAL CHANGE		JATION OF BIENNIAL CHANGE Explanation(s) of Amount (must specify MOFs and FTEs)
\$362,766	\$362,766	\$0	\$0	Hold harmless funds were used to support instruction on campus providing financial support for three faculty members.
			\$0	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
Efficiency Mea	asures:					
1 Space	e Utilization Rate of Classrooms	30.00	29.00	30.00	31.00	31.00
2 Space	e Utilization Rate of Labs	22.00	20.00	21.00	22.00	23.00
Objects of Exp	bense:					
1001 SAL	LARIES AND WAGES	\$1,808,183	\$1,807,993	\$1,844,153	\$0	\$0
1002 OTH	HER PERSONNEL COSTS	\$81,325	\$82,827	\$79,298	\$0	\$0
2004 UTI	ILITIES	\$0	\$20	\$2,035	\$0	\$0
TOTAL, OBJI	ECT OF EXPENSE	\$1,889,508	\$1,890,840	\$1,925,486	\$0	\$0
Method of Fina	ancing:					
1 Gen	eral Revenue Fund	\$1,503,478	\$1,508,843	\$1,293,336	\$0	\$0
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS)	\$1,503,478	\$1,508,843	\$1,293,336	\$0	\$0
Method of Fina	ancing:					
412 Mid	lwestern Univ-spec Min, estimated	\$0	\$0	\$2,035	\$0	\$0
770 Est.	Other Educational & General	\$386,030	\$381,997	\$630,115	\$0	\$0
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$386,030	\$381,997	\$632,150	\$0	\$0

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735 Midwestern State University

GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	ies:	
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
Rider Appropri						
412 Midwe	estern Univ-spec Min, estimated					
4	1 412 Midwestern Univ-spec Min				\$0	\$0
TOTAL, RIDE	R & UNEXPENDED BALANCES APPROP				\$0	\$0
TOTAL, METH	HOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METH	HOD OF FINANCE (EXCLUDING RIDERS)	\$1,889,508	\$1,890,840	\$1,925,486	\$0	\$0
FULL TIME E	QUIVALENT POSITIONS:	66.5	68.0	68.0	75.0	81.0

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	(1) BL 2020	(1) BL 2021
STRATEGY:	1 Educational and General Space Support			Service: 10	Income: A.2	Age: B.3
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
GOAL:	2 Provide Infrastructure Support					

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	STRATEGY BIENNIAL TOTAL - ALL FUNDS		EXPLAN	JATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$3,816,326	\$0	\$(3,816,326)	\$(3,816,326)	Formula Funded Strategies are not requested in 2020-21 because amounts are not determined by institutions.
		-	\$(3,816,326)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL:	2 Provide Infrastructure Support							
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	Service Categories:			
STRATEGY:	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3		
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021		
Objects of Expen	160'							
2008 DEBT SERVICE \$5,73:			\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275		
TOTAL, OBJEC	T OF EXPENSE	\$5,732,498	\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275		
Method of Finan	cing:							
1 Genera	al Revenue Fund	\$5,732,498	\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275		
SUBTOTAL, MO	OF (GENERAL REVENUE FUNDS)	\$5,732,498	\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275		
TOTAL, METHO	DD OF FINANCE (INCLUDING RIDERS)				\$5,196,125	\$5,107,275		
TOTAL, METHO	DD OF FINANCE (EXCLUDING RIDERS)	\$5,732,498	\$5,881,041	\$5,882,997	\$5,196,125	\$5,107,275		

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

During the 77th Legislative Session, Midwestern State University received authorization to issue \$8,967,500 in tuition revenue bonds under Section 55.1737 Texas Education Code. During the 79th Legislative Session, Midwestern State University received authorization to issue \$10.4 million in tuition revenue bonds under Section 55.1757 Texas Education Code. These bonds were refinanced in 2016 for a savings to the state, which is reflected in the general revenue appropriation lapse for fiscal year 2017. Midwestern State was authorized to issue \$58.4 million in tuition revenue bonds by the 84th Legislature which were issued in 2016. The debt service for all bonds is reflected for fiscal years 2017, 2018 and 2019. The following amounts are requested to cover these bonds for fiscal years 2020 and 2021: \$5,196,125 and \$5,107,275.

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GOAL:	2 Provide Infrastructure Support					
OBJECTIVE:	1 Provide Operation and Maintenance of E&G Space			Service Categori	es:	
STRATEGY:	2 Tuition Revenue Bond Retirement			Service: 10	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

<u>STRATEGY BIENNIA</u>	STRATEGY BIENNIAL TOTAL - ALL FUNDS		EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$11,764,038	\$10,303,400	\$(1,460,638)	\$(1,460,638)	Debt service requirement for bond authorizations including newly authorized projects by House Bill 100, Eighty-fourth Legislature.
		_	\$(1,460,638)	Total of Explanation of Biennial Change

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735 Midwestern State University

GOAL: 3 Provide Non-formula Support					
OBJECTIVE: 3 Public Service			Service Categor	ies:	
STRATEGY: 1 Small Business Development Center			Service: 13	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:					
1001 SALARIES AND WAGES	\$106,582	\$82,444	\$94,770	\$94,769	\$94,770
1002 OTHER PERSONNEL COSTS	\$4,072	\$3,829	\$3,439	\$3,441	\$3,439
2009 OTHER OPERATING EXPENSE	\$0	\$833	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$110,654	\$87,106	\$98,209	\$98,210	\$98,209
Method of Financing:					
1 General Revenue Fund	\$110,654	\$86,273	\$98,209	\$98,210	\$98,209
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$110,654	\$86,273	\$98,209	\$98,210	\$98,209
Method of Financing:					
770 Est. Other Educational & General	\$0	\$833	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$0	\$833	\$0	\$0	\$0
FOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$98,210	\$98,209
FOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$110,654	\$87,106	\$98,209	\$98,210	\$98,209
FULL TIME EQUIVALENT POSITIONS:	1.3	1.1	1.0	1.0	1.0

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

735 Midwestern State University

GOAL: OBJECTIVE:	 Provide Non-formula Support Public Service 			Service Categori	es:	
STRATEGY:	1 Small Business Development Center			Service: 13	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

STRATEGY DESCRIPTION AND JUSTIFICATION:

The MSU Small Business Development Center (SBDC) was started in October 1987 and is the primary small business advocate in the twelve county area in North Texas. Funding is requested to further enhance the rural outreach. Through the counseling and training programs, the SBDC has proven to be an excellent investment in Texas economic development. The MSU SBDC belongs to the North West Texas SBDC Regional Network which has finished top in the nation for the past several years regarding economic development measures.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

STRATEGY BIENNIA	STRATEGY BIENNIAL TOTAL - ALL FUNDS		EXPLAN	IATION OF BIENNIAL CHANGE
 Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$185,315	\$196,419	\$11,104	\$11,104	Funds will be spent up to the line item appropriated
				amount.
			\$11,104	Total of Explanation of Biennial Change

49

735 Midwestern State University

GOAL:	3 Provide Non-formula Support					
OBJECTIVE:	4 INSTITUTIONAL SUPPORT			Service Categor	ies:	
STRATEGY:	1 Institutional Enhancement			Service: 19	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Exp	ense:					
1001 SALARIES AND WAGES		\$0	\$0	\$0	\$1,637,899	\$1,637,899
TOTAL, OBJI	ECT OF EXPENSE	\$0	\$0	\$0	\$1,637,899	\$1,637,899
Method of Fina	ancing:					
1 Gen	eral Revenue Fund	\$0	\$0	\$0	\$1,635,864	\$1,635,865
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$1,635,864	\$1,635,865
Method of Fina	ancing:					
412 Mid	western Univ-spec Min, estimated	\$0	\$0	\$0	\$2,035	\$2,034
SUBTOTAL, N	MOF (GENERAL REVENUE FUNDS - DEDICATED)	\$0	\$0	\$0	\$2,035	\$2,034
TOTAL, METI	HOD OF FINANCE (INCLUDING RIDERS)				\$1,637,899	\$1,637,899
TOTAL, METI	HOD OF FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$1,637,899	\$1,637,899

FULL TIME EQUIVALENT POSITIONS:

735 Midwestern State University GOAL: 3 Provide Non-formula Support Service Categories: **OBJECTIVE:** 4 INSTITUTIONAL SUPPORT STRATEGY: 1 Institutional Enhancement Service: 19 Income: A.2 Age: B.3 CODE DESCRIPTION Exp 2017 Est 2018 Bud 2019 BL 2020 BL 2021

STRATEGY DESCRIPTION AND JUSTIFICATION:

These funds are a vital part of the faculty salary funding for Midwestern State University.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	NATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$3,275,798	\$3,275,798	\$3,275,798	Prior biennial expenditures are shown in the Operations and Support strategy.
		-	\$3,275,798	Total of Explanation of Biennial Change

735 Midwestern State University

GOAL:	3 Provide Non-formula Support					
OBJECTIVE	: 5 EXCEPTONAL ITEM REQUEST			Service Categori	ies:	
STRATEGY:	1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Ex	xpense:					
2004 UT	FILITIES	\$0	\$0	\$0	\$0	\$0
2006 RH	ENT - BUILDING	\$0	\$0	\$0	\$0	\$0
2008 DI	EBT SERVICE	\$0	\$0	\$0	\$0	\$0
TOTAL, OB	JECT OF EXPENSE	\$0	\$0	\$0	\$0	\$0
Method of Fi	nancing:					
1 Ge	eneral Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL	, MOF (GENERAL REVENUE FUNDS)	\$0	\$0	\$0	\$0	\$0
TOTAL, ME	THOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, ME	THOD OF FINANCE (EXCLUDING RIDERS)	\$0	\$0	\$0	\$0	\$0
FULL TIME	EQUIVALENT POSITIONS:					

STRATEGY DESCRIPTION AND JUSTIFICATION:

		735 Midwestern State Un	iversity			
GOAL:	3 Provide Non-formula Support					
OBJECTIVE:	5 EXCEPTONAL ITEM REQUEST			Service Categori	es:	
STRATEGY:	1 Exceptional Item Request			Service: 19	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	JATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$0	\$0	\$0	\$0	Exceptional item request only.
			\$0	Total of Explanation of Biennial Change

735 Midwestern State University

GOAL: 6 Research Funds					
OBJECTIVE: 3 Comprehensive Research Fund			Service Categori	es:	
STRATEGY: 1 Comprehensive Research Fund			Service: 21	Income: A.2	Age: B.3
CODE DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
Objects of Expense:					
1001 SALARIES AND WAGES	\$24,197	\$0	\$0	\$0	\$0
2003 CONSUMABLE SUPPLIES	\$0	\$67	\$0	\$0	\$0
2007 RENT - MACHINE AND OTHER	\$50	\$0	\$0	\$0	\$0
2009 OTHER OPERATING EXPENSE	\$21,831	\$15,341	\$34,478	\$0	\$0
5000 CAPITAL EXPENDITURES	\$12,339	\$17,921	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE	\$58,417	\$33,329	\$34,478	\$0	\$0
Method of Financing:					
1 General Revenue Fund	\$58,417	\$33,329	\$34,478	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)	\$58,417	\$33,329	\$34,478	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)				\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)	\$58,417	\$33,329	\$34,478	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:					

735 Midwestern State University

GOAL: OBJECTIVE:	6 Research Funds3 Comprehensive Research Fund			Service Categori	es:	
STRATEGY:	1 Comprehensive Research Fund			Service: 21	Income: A.2	Age: B.3
CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Texas Comprehensive Research Fund provides funding to promote increased research capacity at eligible general academic teaching institutions including those other than The University of Texas at Austin, Texas A&M University or any institution designated as an emerging research university under the Higher Education Coordinating Board's (THECB) accountability system.

Funding is to be expended for the support and maintenance of educational and general activities, including research and student services that promote increased research capacity.

A legislatively determined amount of funding is allocated based on the average amount of restricted research funds expended by each institution per year for the three preceding state fiscal years as reported to THECB.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

CODE	DESCRIPTION	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
STRATEGY:	1 Comprehensive Research Fund			Service: 21	Income: A.2	Age: B.3
OBJECTIVE:	3 Comprehensive Research Fund			Service Categori	es:	
GOAL:	6 Research Funds					

STRATEGY BIENNIA	<u>L TOTAL - ALL FUNDS</u>	BIENNIAL	EXPLAN	ATION OF BIENNIAL CHANGE
Base Spending (Est 2018 + Bud 2019)	Baseline Request (BL 2020 + BL 2021)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$67,807	\$0	\$(67,807)	\$(67,807)	2020 - 2021 amounts are not determined by the institution.
			\$(67,807)	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
METHODS OF FINANCE (INCLUDING RIDERS):				\$10,408,217	\$10,540,727
METHODS OF FINANCE (EXCLUDING RIDERS):	\$29,540,343	\$27,156,723	\$27,721,258	\$10,408,217	\$10,540,727
FULL TIME EQUIVALENT POSITIONS:	348.6	355.7	355.7	390.0	410.0

3.A.1. PROGRAM-LEVEL REQUEST SCHEDULE

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Agency Co	y Code: 735 Agency: Midwestern State University		Prepared By:	Prepared By: Anna Daugherty							
Date: Au	ugust 3, 2018					18-19	Requested	Requested	Biennial Total	Biennial Diff	erence
Goal Go	oal Name	Strategy	Strategy Name	Prog	Program Name	Base	2020	2021	20-21	\$	%
A Ins	struction/	A.1.1	Operations Support	Instruction/Operations	Formula Funding - Instruction/Operations	\$28,327,858	\$0	\$0	\$0	(\$28,327,858)	-100.0%
Ор	perations	A.1.2	Teaching Experience Supplement	Instruction/Operations	Formula Funding - Instruction/Operations	\$1,372,272	\$0	\$0	\$0	(\$1,372,272)	-100.0%
		A.1.3	Staff Group Insurance Premium	Staff Group Insurance	Staff Group Insurance	\$3,518,236	\$1,962,333	\$2,133,696	\$4,096,029	\$577,793	16.4%
		A.1.4	Workers' Compensation Insurance	Workers' Compensation Insurance	Workers' Compensation Insurance	\$133,219	\$32,267	\$32,265	\$64,532	(\$68,687)	-51.6%
		A.1.5	Texas Public Education Grants	Texas Public Education Grants	Texas Public Education Grants	\$2,235,729	\$1,300,000	\$1,350,000	\$2,650,000	\$414,271	18.5%
		A.1.5	Hold Harmless	Hold Harmless	Hold Harmless	\$181,383	\$181,383	\$181,383	\$362,766	\$181,383	100.0%
B Inf	frastructure	B.1.1	E&G Space Support	E&G Space Support	Formula Funding - E&G Space Support	\$2,520,926	\$0	\$0	\$0	(\$2,520,926)	-100.0%
Su	pport	B.1.2	Tuition Revenue Bond Retirement	Tuition Revenue Bond Retirement	Tuition Revenue Bond Retirement	\$11,764,038	\$5,196,125	\$5,107,275	\$10,303,400	(\$1,460,638)	-12.4%
		B.1.3	Small Institution Supplement	E&G Space Support	E&G Space Support	\$1,295,400	\$0	\$0	\$0	(\$1,295,400)	-100.0%
C Sp	ecial Item	C.1.1	Small Business Development	Small Business Development	Small Business Development	\$184,482	\$98,210	\$98,209	\$196,419	\$11,937	6.5%
Su	pport	C.2.1	Institutional Enhancement	Operations Support	Operations Support	\$3,275,798	\$1,637,899	\$1,637,899	\$3,275,798	\$0	0.0%
		C.	Academic Program Expansion	Academic Program Expansion	Academic Program Expansion	\$0	\$1,000,000	\$1,000,000	\$2,000,000	\$2,000,000	
		C.	Infrastructure Upgrade	Tuition Revenue Bond Request	Infrastructure Upgrade	\$0	\$865,248	\$865,248	\$1,730,496	\$1,730,496	
D Re	esearch Funds	D.1.1	Comprehensive Research Fund	Comprehensive Research Fund	Comprehensive Research Fund	\$67,807	\$0	\$0	\$0	(\$67,807)	-100.0%
						\$54,877,148	\$12,273,465				0.0%

3.B. Rider Revisions and Additions Request

Agency Code	e: Agency Name:		Prepared By:	Date:	Request Level:
735	Midwestern S	tate University	e University Anna Daugherty July 24, 2018 Base		
Current Rider Number	Page Number in 2018–19 GAA		Proposed Rider Langua	age	
4	III-134	deposited in the M above to Midweste	Special Mineral Fund. Any income during the Midwestern State University Special Mineral Fun- ern State University for the general operations 2,035 in fiscal year 2020 and \$2,034 in fiscal year	nd No. 412 is appropri of the university. Mine	ated in the funds

3.C. Rider Appropriations and Unexpended Balances Request

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER STRATEGY	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
4 1 Mineral Fund 2-1-1 E&G SPACE SUPPORT	\$5,057	\$2,035	\$2,035	\$0	\$0
OBJECT OF EXPENSE:					
2004 UTILITIES	\$5,057	\$2,035	\$2,035	\$0	\$0
Total, Object of Expense	\$5,057	\$2,035	\$2,035	\$0	\$0
METHOD OF FINANCING:					
412 Midwestern Univ-spec Min, estimated	\$5,057	\$2,035	\$2,035	\$0	\$0
Total, Method of Financing	\$5,057	\$2,035	\$2,035	\$0	\$0

Description/Justification for continuation of existing riders or proposed new rider

The balance of funds on hand for the year ending August 31, 2019, in the Midwestern State University Special Mineral Funds No. 412 and any income during the biennium beginning September 1, 2019, deposited to that fund are appropriated in the funds above to Midwestern State University for the general operations of the university.

3.C. Rider Appropriations and Unexpended Balances Request 86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Midwestern State University

RIDER	STRATEGY	Exp 2017	Est 2018	Bud 2019	BL 2020	BL 2021
SUMMARY:						
OBJECT OF EXPE	ENSE TOTAL	\$5,057	\$2,035	\$2,035	\$0	\$0
METHOD OF FINA	ANCING TOTAL	\$5,057	\$2,035	\$2,035	\$0	\$0

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name:		
Midwestern State University	T	
CODE DESCRIPTION	Excp 2020	Excp 2021
Item Name: Academic Program E	xpansion	
Item Priority: 1		
IT Component: No		
Anticipated Out-year Costs: Yes		
Involve Contracts > \$50,000: Yes		
Includes Funding for the Following Strategy or Strategies: 03-05-01 Exception	al Item Request	
BJECTS OF EXPENSE:		
2004 UTILITIES	84,000	84,000
2006 RENT - BUILDING	916,000	916,000
TOTAL, OBJECT OF EXPENSE	\$1,000,000	\$1,000,000
IETHOD OF FINANCING:		
1 General Revenue Fund	1,000,000	1,000,000
TOTAL, METHOD OF FINANCING	\$1,000,000	\$1,000,000

DESCRIPTION / JUSTIFICATION:

Midwestern State University has initiated partnerships with community colleges in the Dallas-Fort Worth metroplex to provide place-bound students a convenient and affordable way to complete their degrees. The expansion is currently in two sites – Weatherford College Wise County (WCWC) and North Central College (NCTC). Academic programs include nursing, respiratory care, radiological sciences, education, business, and applied arts and sciences. WCWC is providing facilities for MSU instruction. MSU has worked with a developer to construct and lease to MSU a building adjacent to NCTC's facility in Flower Mound. This exceptional item would assist in defraying the costs associated with the facility as we provide services to these students. MSU has initiated discussions with other community colleges in the area, but may be limited in these partnerships without sufficient working capital. The lease and utilities on the Flower Mound building is over \$1,000,000 annually with escalations every few years.

EXTERNAL/INTERNAL FACTORS:

Offering MSU's brand of individually tailored education to a population that otherwise would not be able to access it is a benefit to both the population and the employers of the region. The Academic Program Expansion aligns with and supports the Texas Higher Education Coordinating Board's 60x30's higher education strategic plan of increasing the number of graduates with marketable skills at an affordable cost. Less than 50% of the population in Flower Mound area age 25 or older have earned at least a bachelor's degree. Flower Mound expects to see a minimum increase in Hispanic residents of 29% through 2025, 105% if 2000-2010 migration rates are duplicated. In Wise County, only 19% of those over 25 have earned at least a bachelor's degree. Similar growth in the Hispanic population is also expected. Enrollment in just the first year in both locations (and without a facility last year in Flower Mound) has already exceeded expectations with numbers approaching 200 new students. Projections are for enrollment growth of 1200+ by 2025.

PCLS TRACKING KEY:

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	735	Agency name:			
		Μ	Midwestern State University		
CODE DESC	RIPTION			Excp 2020	Excp 2021

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

The Academic Program Expansion project in WCWC and Flower Mound is expected to cost upwards of \$2,600,000 per year in staffing and operating expenses, with a substantial amount in lease and other facilities costs. With enrollment increases and regular formula funding however, revenue from these sources should cover most of the non-facility operating and instructional costs.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2022	2023	2024
\$1,113,703	\$1,145,028	\$1,176,353

APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM : 40.00%

CONTRACT DESCRIPTION :

Lease of 31,325 square foot building for a minimum of 10 years with buildout amortized over five years. This facility is to be shared with NCTC. The costs above are the building costs of the lease, management fees, insurance, and local property taxes.

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name:		
Midwestern State University		
CODE DESCRIPTION	Excp 2020	Excp 2021
Item Name: Infrastructure Upgrades		
Item Priority: 2		
IT Component: No		
Anticipated Out-year Costs: Yes		
Involve Contracts > \$50,000: Yes		
Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
BJECTS OF EXPENSE:		
2008 DEBT SERVICE	865,248	865,248
TOTAL, OBJECT OF EXPENSE	\$865,248	\$865,248
IETHOD OF FINANCING:		
1 General Revenue Fund	865,248	865,248
TOTAL, METHOD OF FINANCING	\$865,248	\$865,248

DESCRIPTION / JUSTIFICATION:

This request for critical infrastructure systems on the campus for \$10,000,000. Central plant on campus is running at capacity with construction of two new facilities: Legacy Hall (2017) and Gunn College of Health Science and Human Services (2019). The boiler system has no redundancy or capacity for additional facilities. The project would expand Central Plant by 5,000 sq ft and add two boilers. The cost is \$3,000,000.

The campus' utility tunnels are 60 years old and beginning to fail. Because of the poor condition, when a new walkway/fire drive was being built over one of the tunnels, engineers determined it would not support the drive. The cost to repair and strengthen 380 linear feet of tunnel is \$1050 per linear foot, costing \$400,000 for this project. The university has 6,300 linear feet of tunnel. Approximately 3,000 linear feet are in poor condition. The cost to repair is \$3,150,000.

A city main 21" sewer line runs under the central plant building, a parking lot and an academic building. The 1950's line had the central plant and an academic building built over it in 1967 and 1978 respectively. The line is showing signs of aging and breakage. To prevent a major sewer line break/shutdown to the adjacent neighborhood, the university requests to move the 2000' line to a more accessible location. The south campus is on a septic system and needs to be connected to city sewer. The cost is \$1,000,000.

Sike's Lake, a 21.5 acre storm water retention lake, has silted up to the point of creating multiple acre "islands" of muck, debris and duck/geese droppings, creating an unhealthy and unsightly environment. Because the lake is so shallow and the silt like quicksand, university staff cannot clear out or clean up these "islands" of muck. In 2000, the lake was dredged for \$1,800,000 with the legislature appropriating funds. Dredging is required about every 20 years, depending on rainfall. The cost is \$2,850,000.

EXTERNAL/INTERNAL FACTORS:

Many of the university's infrastructure and utilities support were built before and in the 1960's. While the university has been regularly repairing and upgrading the facilities on a systematic basis, several of the items are beyond the available funding.

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Automated Budget and Evaluation System of Texas (ABEST)

Agency code:	735	Agency name:		
		Mi	lidwestern State University	
CODE D	ESCRIPTION		Excp 2020) Excp 2021
PCLS TRACK	ING KEY:			

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Tuition Revenue Bond, \$10,000,000 20 years at 6% interest rate, semiannual payments.

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2022	2023	2024
\$865,247	\$865,247	\$865,247

APPROXIMATE PERCENTAGE OF EXCEPTIONAL ITEM : 0.00%

CONTRACT DESCRIPTION :

None

4.B. Exceptional Items Strategy Allocation Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: Midwestern State University

Code Description			Excp 2020	Excp 2021
Item Name:	Academic Progra	am Expansion		
Allocation to Strategy:	3-5-1	Exceptional Item Request		
OBJECTS OF EXPENSE:				
2004	UTILITIES		84,000	84,000
2006	RENT - BUILDING		916,000	916,000
TOTAL, OBJECT OF EXP	ENSE		\$1,000,000	\$1,000,000
METHOD OF FINANCING	G:			
1	General Revenue Fund		1,000,000	1,000,000
TOTAL, METHOD OF FIN	NANCING		\$1,000,000	\$1,000,000

4.B. Exceptional Items Strategy Allocation Schedule

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735

Agency name: Midwestern State University

Code Description			Excp 2020	Excp 2021
Item Name:	Infrastructure Up	grades		
Allocation to Strategy:	3-5-1	Exceptional Item Request		
OBJECTS OF EXPENSE:				
2008 DEBT	SERVICE		865,248	865,248
TOTAL, OBJECT OF EXPENSE			\$865,248	\$865,248
METHOD OF FINANCING:				
1 General F	Revenue Fund		865,248	865,248
TOTAL, METHOD OF FINANCING	3		\$865,248	\$865,248

4.C. Exceptional Items Strategy Request 86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency Code:	735	Agency name:	Midwestern State University		
GOAL:	3 Provide Non-formula Support				
OBJECTIVE:	5 EXCEPTONAL ITEM REQUEST			Service Categories:	
STRATEGY:	1 Exceptional Item Request			Service: 19 Income: A.2 A	age: B.3
CODE DESCRI	PTION			Excp 2020	Excp 2021
OBJECTS OF EX	XPENSE:				
2004 UTILIT	TIES			84,000	84,000
2006 RENT -	- BUILDING			916,000	916,000
2008 DEBT S	SERVICE			865,248	865,248
Total, C	Dbjects of Expense			\$1,865,248	\$1,865,248
METHOD OF FI	NANCING:				
1 General	l Revenue Fund			1,865,248	1,865,248
Total, N	Method of Finance			\$1,865,248	\$1,865,248
EXCEPTIONAL	ITEM(S) INCLUDED IN STRATEGY:				

Academic Program Expansion

Infrastructure Upgrades

6.A. Historically Underutilized Business Supporting Schedule

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Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: 735 Agency: Midwestern State University

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year 2016 - 2017 HUB Expenditure Information

						Total					Total
Statewide	Procurement		HUB Expenditures FY 2016			Expenditures		HUB Expenditures FY 2017			Expenditures
HUB Goals	Category	% Goal	% Actual	Diff	Actual \$	FY 2016	% Goal	% Actual	Diff	Actual \$	FY 2017
11.2%	Heavy Construction	11.2 %	73.1%	61.9%	\$81,086	\$110,904	11.2 %	70.8%	59.6%	\$11,358	\$16,047
21.1%	Building Construction	21.1 %	42.3%	21.2%	\$2,495,794	\$5,903,402	21.1 %	14.0%	-7.1%	\$448,485	\$3,205,322
32.9%	Special Trade	32.7 %	21.7%	-11.0%	\$141,107	\$649,867	32.9 %	43.0%	10.1%	\$508,834	\$1,182,466
23.7%	Professional Services	23.6 %	73.4%	49.8%	\$119,720	\$163,140	23.6 %	96.9%	73.3%	\$256,633	\$264,853
26.0%	Other Services	24.6 %	20.1%	-4.5%	\$99,848	\$497,152	24.6 %	4.0%	-20.6%	\$29,077	\$720,028
21.1%	Commodities	21.0 %	63.5%	42.5%	\$1,245,519	\$1,962,834	21.0 %	43.6%	22.6%	\$897,582	\$2,058,373
	Total Expenditures		45.0%		\$4,183,074	\$9,287,299		28.9%		\$2,151,969	\$7,447,089

B. Assessment of Fiscal Year 2016 - 2017 Efforts to Meet HUB Procurement Goals

Attainment:

Midwestern State University has been able to attain the statewide HUB procurement goals in nearly every procurement category in FY 2016 and FY 2017. With few exceptions, all categories were well above the statewide goals. The goal was not met in Other Services in FY 2016 or FY 2017. Special Trades Construction was slightly under the goal in FY 2016, but well exceeded it in FY 2017. Also, Building Construction was slightly under the goal for FY 2017, due to a decrease in expenditures for FY 2017.

Applicability:

N/A

Factors Affecting Attainment:

There are very few HUBS in the Wichita Falls area. However, there has been significant progress made in the categories.

"Good-Faith" Efforts:

Midwestern State University made the following good faith efforts to comply with statewide HUB procurement goals:

- * Training is ongoing within the university community to educate and make available HUB information and promote involvement in university purchases.
- * More HUB firms are involved in our bidding process. We actively search for HUB firms/companies as part of the procurement process.
- * Every effort is made to meet goals for construction type contracts.
- * Currently, to encourage participation in our procurement process, we ensure HUBs on and off the CMBI are notified of a bid request.

Midwestern State University Estimated Funds Outside the Institution's Bill Pattern

2018-19 and 2020-21 Biennia

		2018-19 Bie	enniu	m			2020-21 Bi	enniun	n	
	 FY 2018	FY 2019		Biennium	Percent	 FY 2020	FY 2021		Biennium	Percent
	Revenue	Revenue		<u>Total</u>	of Total	Revenue	Revenue		Total	of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN										
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 21,836,476	\$ 21,855,599	\$	43,692,075	19.7%	\$ 21,856,000	\$ 21,856,000	\$	43,712,000	19.1%
Tuition and Fees (net of Discounts and Allowances)	6,320,882	6,352,486		12,673,368	5.7%	6,384,248	6,416,170		12,800,418	5.6%
Endowment and Interest Income	42,000	44,100		86,100	0.0%	46,305	48,620		94,925	0.0%
Sales and Services of Educational Activities (net)	625	650		1,275	0.0%	650	650		1,300	0.0%
Sales and Services of Hospitals (net)	-	-		-		-	-		-	
Other Income	 4,672	 4,750		9,422	0.0%	 4,750	 4,750		9,500	0.0%
Total	 28,204,655	 28,257,585		56,462,240	25.5%	 28,291,953	 28,326,190		56,618,143	24.7%
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN										
State Appropriations (HEGI & State Paid Fringes)	\$ 6,202,877	\$ 6,415,785	\$	12,618,662	5.7%	\$ 6,736,574	\$ 7,073,403	\$	13,809,977	6.0%
Higher Education Assistance Funds	5,061,412	5,061,412		10,122,824	4.6%	5,061,412	5,061,412		10,122,824	4.4%
Available University Fund	-	-		-		-	-		-	
State Grants and Contracts	34,183	35,701		69,884	0.0%	36,500	38,000		74,500	0.0%
Total	 11,298,472	 11,512,898		22,811,370	10.3%	 11,834,486	 12,172,815		24,007,301	10.5%
NON-APPROPRIATED SOURCES										
Tuition and Fees (net of Discounts and Allowances)	\$ 28,520,224	\$ 29,090,628	\$	57,610,852	26.0%	\$ 29,963,347	\$ 30,562,614	\$	60,525,961	26.4%
Federal Grants and Contracts	10,706,674	11,134,941		21,841,615	9.8%	11,468,989	11,813,059		23,282,049	10.2%
State Grants and Contracts	4,064,589	4,105,235		8,169,824	3.7%	4,146,287	4,187,750		8,334,037	3.6%
Local Government Grants and Contracts	3,055,802	3,086,360		6,142,163	2.8%	3,117,224	3,148,396		6,265,620	2.7%
Private Gifts and Grants	4,809,413	4,905,601		9,715,014	4.4%	5,003,713	5,103,787		10,107,501	4.4%
Endowment and Interest Income	2,086,559	2,107,425		4,193,984	1.9%	2,128,499	2,149,784		4,278,284	1.9%
Sales and Services of Educational Activities (net)	1,350,380	1,363,884		2,714,263	1.2%	1,377,522	1,391,298		2,768,820	1.2%
Sales and Services of Hospitals (net)	-	-		-		-	-		-	
Professional Fees (net)	-	-		-		-	-		-	
Auxiliary Enterprises (net)	13,636,693	13,773,060		27,409,753	12.4%	13,910,791	14,049,899		27,960,690	12.2%
Other Income	 2,332,972	 2,356,301		4,689,273	2.1%	 2,379,864	 2,403,663		4,783,527	2.1%
Total	 70,563,306	 71,923,436		142,486,742	64.3%	 73,496,238	 74,810,251		148,306,488	64.8%
TOTAL SOURCES	\$ 110,066,433	\$ 111,693,919	\$	221,760,352	100.0%	\$ 113,622,678	\$ 115,309,255	\$	228,931,933	100.0%

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: Midwestern State University

	REVENUE	LOSS		REDUCT	TION AMOUN	NT	PROGRAM	AMOUNT	TARGET
Item Priority and Name/			Biennial			Biennial			Biennial
Method of Financing	2020	2021	Total	2020	2021	Total	2020	2021	Total

1 Small Business Development

Category: Programs - Service Reductions (Other) Item Comment: Reduction of funds for the Small Business Development Center program would limit the sources available to achieve the mission of the program.

Strategy: 3-3-1 Small Business Development Center

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$9,821	\$9,821	\$19,642
General Revenue Funds Total	\$0	\$0	\$0	\$9,821	\$9,821	\$19,642
Item Total	\$0	\$0	\$0	\$9,821	\$9,821	\$19,642

FTE Reductions (From FY 2020 and FY 2021 Base Request)

2 Workers Compensation

Category: Administrative - Operating Expenses

Item Comment: This funding is for Worker's Compensation payments related to Education and General Funds. This strategy is already underfunded to actual expenditures.

Strategy: 1-1-4 Workers' Compensation Insurance

General Revenue Funds

1 General Revenue Fund	\$0	\$0	\$0	\$3,568	\$3,569	\$7,137
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6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: Midwestern State University

	REVENU	E LOSS		REDUC	TION AMOUN	NT	PROGRAM	AMOUNT	TARGE	T
Item Priority and Name/			Biennial			Biennial			Biennial	
Method of Financing	2020	2021	Total	2020	2021	Total	2020	2021	Total	
General Revenue Funds Total	\$0	¢A	£A	£2 569	\$3,569	\$7,137				
General Revenue Funus Iotai	3 0	\$0	\$0	\$3,568	\$3,307	\$7,137				
Item Total	\$0	\$0	\$0	\$3,568	\$3,569	\$7,137				

FTE Reductions (From FY 2020 and FY 2021 Base Request)

3 Hold Harmless

Category: Programs - Service Reductions (FTEs-Hiring Freeze)

Item Comment: State appropriation funding represents the underpinning of support necessary for Midwestern State University to maintain and recruit quality faculty and staff. A reduction in these funds would hamper MSU's ability to provide education programs that are essential to 60x30TX, the state's master plan for higher education. A reduction in force, possibly both faculty and staff, would have to occur.

Strategy: 1-1-8 Hold Harmless

General Revenue Funds

FTE Reductions (From FY 2020 and F	Y 2021 Base Req	uest)			3.0	3.0
Item Total	\$0	\$0	\$0	\$181,383	\$181,383	\$362,766
General Revenue Funds Total	\$0	\$0	\$0	\$181,383	\$181,383	\$362,766
1 General Revenue Fund	\$0	\$0	\$0	\$181,383	\$181,383	\$362,766

4 Institutional Enhancement

Category: Programs - Service Reductions (FTEs-Hiring Freeze)

Item Comment: The Institutional Enhancement appropriation represents an underpinning of support necessary for MSU to maintain and recruit quality faculty. A reduction in these funds would hamper MSU's ability to provide education programs that are essential to 60x30TX, the state's master plan for higher education. A reduction in force of faculty, would have to occur.

6.I. Percent Biennial Base Reduction Options

10 % REDUCTION

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735 Agency name: Midwestern State University

	REVENU	E LOSS		REDU	UCTION AMOU	NT	PROGRAM	AMOUNT	ТА	RGET
Item Priority and Name/			Biennial			Biennial			Biennial	
Method of Financing	2020	2021	Total	2020	2021	Total	2020	2021	Total	
Strategy: 3-4-1 Institutional Enha	ncement									
Gr Dedicated										
	\$0	\$0	\$0	¢247	\$347	¢(04				
412 Midwestern Univ-spec Min, estimated	30	φυ	40	\$347	\$347	\$694				
Gr Dedicated Total	\$0	\$0	\$0	\$347	\$347	\$694				
Item Total	\$0	\$0	\$0	\$347	\$347	\$694				
FTE Reductions (From FY 2020 and F	Y 2021 Base Red	quest)								
AGENCY TOTALS										
General Revenue Total				\$194,772	\$194,773	\$389,545				\$389,545
GR Dedicated Total				\$347	\$347	\$694				\$694
Agency Grand Total	\$0	\$0	\$0	\$195,119	\$195,120	\$390,239				\$390,239
Difference, Options Total Less Targ	et									
Agency FTE Reductions (From FY	2020 and FY 202	21 Base Request))	3.0	3.0					
Article Total				\$195,119	\$195,120	\$390,239				
Statewide Total				\$195,119	\$195,120	\$390,239				

Agency Code: 735	Agency: Midwestern	State University	Prepared by: A	Anna Daughei	rty							
Date:							Amount Requ	ested				
					Category		2020-21			2020-21 Estimated Debt Service	_	Debt Service MOF
Project ID #	Capital Expenditure Category	Project Description	New Construction	Health and Safety	Deferred Maintenance	Maintenance	Total Amount Requested	MOF Code #	MOF Requested	(If Applicable)	Code #	Requested
1	Construction of Buildings/Repair and Rehab of Bldg and Facilities	This request for critical infrastructure systems on the campus for \$10,000,000. Central plant on campus is running at capacity with construction of two new facilities: Legacy Hall (2017) and Gunn College of Health Science and Human Services (2019). The boiler system has no redundancy or capacity for additional facilities. The project would expand Central Plant by 5,000 sq ft and add two boilers. The cost is \$3,000,000. The utility tunnels on campus are 60 years old and beginning to fail. Because of the poor condition, when a new walkway/fire drive was being built over one of the tunnels, engineers determined it will not support the drive. The cost to repair and strengthen 380 linear feet of tunnel is \$1050 per linear foot, costing \$400,000 for this project. The university has 6,300 linear feet of tunnel. Approximately 3,000 linear feet are in poor condition. The cost to repair is \$3,150,000. A city main 24" sewer line runs under the central plant building, a parking lot and an academic building. The 1950's line had the central plant and academic building built over it in 1967 and 1978 respectively. The line is showing signs of aging and breakage. Because the university erected buildings over the sewer line, repairs will be the university's responsibility. To prevent a major sewer line break/shutdown to the adjacent neighborhood, the university requests to move the 2000' line to a more accessible location. The cost is \$1,000,000. Sike's Lake, a 21.5 acre storm water retention lake, has silted up to the point of creating multiple acre "islands" of muck, debris and duck/geese droppings, creating an unhealthy and unsightly environment. Because the lake is so shallow and the silt like quicksand, university staff cannot clear out or clean up these "islands" of muck. In 2000, the lake was dredged for \$1,800,000 with the legislature appropriating funds. Dredging is required about every 20 years, depending on rainfall. The cost is \$2,850,000.	\$ 3,000,000	,			\$ 10,000,000	0001	Tuition Revenue Bond	\$ 1,730,496	0001	General Revenue

Schedule 1A: Other Educational and General Income

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	State University			
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Gross Tuition					
Gross Resident Tuition	6,383,966	6,543,201	6,575,918	6,625,237	6,674,926
Gross Non-Resident Tuition	7,005,766	7,048,109	7,053,395	7,058,685	7,063,979
Gross Tuition	13,389,732	13,591,310	13,629,313	13,683,922	13,738,905
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(99,675)	(144,798)	(146,246)	(147,708)	(149,186)
Less: Non-Resident Waivers and Exemptions	(5,269,384)	(5,435,051)	(5,489,402)	(5,544,296)	(5,599,738)
Less: Hazlewood Exemptions	(406,430)	(529,053)	(534,344)	(539,687)	(545,084)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(464,278)	(468,974)	(470,000)	(480,000)	(485,000)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	(114,000)	(117,000)	(120,000)	(120,000)	(120,000)
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(239,859)	(248,040)	(242,960)	(243,092)	(243,180)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	6,796,106	6,648,394	6,626,361	6,609,139	6,596,717
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(1,182,164)	(985,729)	(1,250,000)	(1,300,000)	(1,350,000)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095) Less: Other Authorized Deduction	0	0	0	0	0
Net Tuition	5,613,942	5,662,665	5,376,361	5,309,139	5,246,717

Schedule 1A: Other Educational and General Income

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	State University			
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Student Teaching Fees	0	0	0	0	0
Special Course Fees	12,810	14,091	12,900	12,900	12,900
Laboratory Fees	44,727	40,670	42,000	42,000	42,000
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	5,671,479	5,717,426	5,431,261	5,364,039	5,301,617
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	30,296	40,481	25,000	25,000	23,000
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
E&G Facilities REntal	1,652	1,159	1,600	1,600	1,600
Subtotal, Other Income	31,948	41,640	26,600	26,600	24,600
Subtotal, Other Educational and General Income	5,703,427	5,759,066	5,457,861	5,390,639	5,326,217
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(320,031)	(292,705)	(294,085)	(299,319)	(314,351)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(292,083)	(263,250)	(273,613)	(275,426)	(277,561)
Less: Staff Group Insurance Premiums	(1,565,286)	(1,716,056)	(1,802,180)	(1,962,333)	(2,133,696)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	3,526,027	3,487,055	3,087,983	2,853,561	2,600,609
Reconciliation to Summary of Request for FY 2017-2019					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	1,182,164	985,729	1,250,000	1,300,000	1,350,000
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	0	0	0	0	0
Plus: Staff Group Insurance Premiums	1,565,286	1,716,056	1,802,180	1,962,333	2,133,696
Plus: Board-authorized Tuition Income	464,278	468,974	470,000	480,000	485,000
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

Schedule 1A: Other Educational and General Income

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	735 Midwestern S	tate University			
	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Plus: Tuition Increases Charged to Undergraduate	0	0	0	0	0
Students with Excessive Hours above Degree					
Requirements (TX. Educ. Code Ann. Sec. 61.0595)					
Plus: Tuition rebates for certain undergraduates (TX	114,000	117,000	120,000	120,000	120,000
Educ.Code Ann. Sec. 54.0065)					
Plus: Tuition for repeated or excessive hours (TX.	239,859	248,040	242,960	243,092	243,180
Educ. Code Ann. Sec. 54.014)					
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	7,091,614	7,022,854	6,973,123	6,958,986	6,932,485

Schedule 2: Selected Educational, General and Other Funds

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2017, 2018, 2019)	35,010	34,183	35,000	0	0
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2017, 2018, 2019)	0	0	0	0	0
Other (Itemize)					
Other: Fifth Year Accounting Scholarship	0	0	0	0	0
Texas Grants	4,077,803	4,033,107	4,119,003	0	0
B-on-Time Program	104,153	19,931	13,500	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	4,216,966	4,087,221	4,167,503	0	0
General Revenue HEF for Operating Expenses	0	0	0	0	0
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2017, 2018, 2019)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	18,168,418	18,510,103	18,900,200	19,090,000	19,275,000
Indirect Cost Recovery (Sec. 145.001(d))	47,620	200,247	215,000	214,000	213,000
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3A: Staff Group Insurance Data Elements (ERS) 86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

		E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
		E&G Enronment	GREnronment	Emonment	Total E&G (Clieck)	Local Non-E&G
GR & GR-D Percentages						
GR %	78.73%					
GR-D/Other %	21.27%					
Total Percentage	100.00%					
FULL TIME ACTIVES						
1a Employee Only		191	150	41	191	218
2a Employee and Children		51	40	11	51	37
3a Employee and Spouse		84	66	18	84	35
4a Employee and Family		54	43	11	54	26
5a Eligible, Opt Out		0	0	0	0	8
6a Eligible, Not Enrolled		0	0	0	0	8
Total for This Section		380	299	81	380	332
PART TIME ACTIVES						
1b Employee Only		0	0	0	0	3
2b Employee and Children		0	0	0	0	1
3b Employee and Spouse		0	0	0	0	0
4b Employee and Family		0	0	0	0	0
5b Eligble, Opt Out		0	0	0	0	2
6b Eligible, Not Enrolled		1	1	0	1	1
Total for This Section		1	1	0	1	7
Total Active Enrollment		381	300	81	381	339

Schedule 3A: Staff Group Insurance Data Elements (ERS)

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

			GR-D/OEGI		
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligble, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligble, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	191	150	41	191	218
2e Employee and Children	51	40	11	51	37
3e Employee and Spouse	84	66	18	84	35
4e Employee and Family	54	43	11	54	26
5e Eligble, Opt Out	0	0	0	0	8
6e Eligible, Not Enrolled	0	0	0	0	8
Total for This Section	380	299	81	380	332

Schedule 3A: Staff Group Insurance Data Elements (ERS)

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

			GR-D/OEGI		
	E&G Enrollment	GR Enrollment	Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	191	150	41	191	221
2f Employee and Children	51	40	11	51	38
3f Employee and Spouse	84	66	18	84	35
4f Employee and Family	54	43	11	54	26
5f Eligble, Opt Out	0	0	0	0	10
6f Eligible, Not Enrolled	1	1	0	1	9
Total for This Section	381	300	81	381	339

Schedule 4: Computation of OASI

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency 735 Midwestern State University

	20	17	20	18	20	19	202	20	20	21
Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	% to Total	Allocation of OASI								
General Revenue (% to Total)	78.7346	\$1,184,908	78.7300	\$1,083,436	78.7300	\$1,088,545	78.7300	\$1,107,916	78.7300	\$1,163,556
Other Educational and General Funds (% to Total)	21.2654	\$320,031	21.2700	\$292,705	21.2700	\$294,085	21.2700	\$299,319	21.2700	\$314,351
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$1,504,939	100.0000	\$1,376,141	100.0000	\$1,382,630	100.0000	\$1,407,235	100.0000	\$1,477,907

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Description	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	10,297,691	8,507,506	8,842,405	8,901,000	8,970,000
Employer Contribution to TRS Retirement Programs	700,243	578,510	601,284	605,268	609,960
Gross Educational and General Payroll - Subject To ORP Retirement	10,201,091	998,707,266	10,380,214	10,499,000	10,530,000
Employer Contribution to ORP Retirement Programs	673,272	659,147	685,094	689,634	694,980
Proportionality Percentage					
General Revenue	78.7346 %	78.7300 %	78.7300 %	78.7300 %	78.7300 %
Other Educational and General Income	21.2654 %	21.2700 %	21.2700 %	21.2700 %	21.2700 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	292,083	263,250	273,613	275,426	277,561
HRI Patient Income Proportional Contribution					
(HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	1.9000 %	1.9000 %	1.9000 %	1.9000 %	1.9000 %
Gross Payroll Subject to Differential - Optional Retirement Program	1,542,947	1,535,050	1,576,255	1,567,350	1,560,000
Total Differential	29,316	29,166	29,949	29,780	29,640

Schedule 6: Constitutional Capital Funding

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	735 Midwestern State U	Iniversity			
Activity	Act 2017	Act 2018	Bud 2019	Est 2020	Est 2021
A. PUF Bond Proceeds Allocation	0	0	0	0	0
	Ű	0	Ŭ	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	5,061,412	5,061,412	5,061,412	5,061,412	5,061,412
Project Allocation					
Library Acquisitions	650,213	425,421	350,270	350,000	350,000
Construction, Repairs and Renovations	1,425,814	1,725,312	1,736,648	1,700,000	1,700,000
Furnishings & Equipment	735,042	715,311	701,233	711,412	711,412
Computer Equipment & Infrastructure	1,212,776	964,394	972,662	900,000	900,000
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	1,037,567	1,230,974	1,300,599	1,400,000	1,400,000
Other (Itemize)					

Schedule 7: Personnel

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name:	Midwestern State	University			
		Actual 2017	Actual 2018	Budgeted 2019	Estimated 2020	Estimated 2021
Part A. FTE Postions						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		216.6	190.1	186.5	198.0	213.
Educational and General Funds Non-Faculty Employees		132.0	165.6	169.2	192.0	197.0
Subtotal, Directly Appropriated Funds		348.6	355.7	355.7	390.0	410.
Non Appropriated Funds Employees		344.5	348.8	355.0	340.0	341.
Subtotal, Other Funds & Non-Appropriated		344.5	348.8	355.0	340.0	341.
GRAND TOTAL		693.1	704.5	710.7	730.0	751.
Part B. Personnel Headcount						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		232.0	200.0	187.0	196.0	211.0
Educational and General Funds Non-Faculty Employees		168.0	153.0	180.0	190.0	195.0
Subtotal, Directly Appropriated Funds		400.0	353.0	367.0	386.0	406.0

Subtotal, Directly Appropriated Funds	400.0	353.0	367.0	386.0	406.0
Non Appropriated Funds Employees	1,065.0	1,028.0	1,026.0	1,023.0	1,015.0
Subtotal, Non-Appropriated	1,065.0	1,028.0	1,026.0	1,023.0	1,015.0
GRAND TOTAL	1,465.0	1,381.0	1,393.0	1,409.0	1,421.0

Schedule 7: Personnel

86th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

Agency code: 735	Agency name:	Midwestern Stat	e University			
		Actual 2017	Actual 2018	Budgeted 2019	Estimated 2020	Estimated 2021
PART C. Salaries						
Directly Appropriated Funds (Bill Pattern)						
Educational and General Funds Faculty Employees		\$15,214,336	\$14,910,019	\$13,185,802	\$15,282,945	\$15,665,019
Educational and General Funds Non-Faculty Employees		\$5,662,656	\$4,743,472	\$6,036,817	\$4,862,059	\$4,983,610
Subtotal, Directly Appropriated Funds		\$20,876,992	\$19,653,491	\$19,222,619	\$20,145,004	\$20,648,629
Non Appropriated Funds Employees		\$20,725,265	\$23,650,088	\$24,985,573	\$25,168,393	\$25,797,603
Subtotal, Non-Appropriated		\$20,725,265	\$23,650,088	\$24,985,573	\$25,168,393	\$25,797,603
GRAND TOTAL		\$41,602,257	\$43,303,579	\$44,208,192	\$45,313,397	\$46,446,232

Schedule 8A: Tuition Revenue Bond Projects

86th Regular Session, Agency Submission, Version 1 Automated Budget and Evaluation System of Texas (ABEST)

	Agency 735 Midwestern State University								
		Tuition Revenue		Cost Per Total					
Project Priority:	Project Code:	Bond Request	Total Project Cost	Gross Square Feet					
1	1	\$ 10,000,000	\$ 10,000,000	\$ 600					
Name of Proposed Facility:	Project Type:								
Infrastructure Upgrades	Const, Repair & Rehab								
Location of Facility:	Type of Facility:								
Wichita Falls, Texas	Infrastructure								
Project Start Date:	Project Completion Date:								
01/01/2020	12/01/2020								
	Net Assignable Square Feet in								
Gross Square Feet:	Project								
5,000	5,000								

Project Description

This request for critical infrastructure systems on the campus for \$10,000,000. Central plant on campus is running at capacity without redundancy. The cost is \$3,000,000, to expand Central Plant by 5,000 sq ft and add two boilers. The utility tunnels on campus are 60 years old and beginning to fail. The university has 6,300 linear feet of tunnel with half in poor condition. The cost to repair is \$3,150,000. A city main 21" sewer line runs under several university buildings and a parking lot. The 1950's line is showing signs of aging and breakage. To prevent a major sewer line break/shutdown the university requests to move the 2000' line to a more accessible location. South campus also needs to be connected to city sewer. The cost is \$1,000,000. Sike's Lake, a 21.5 acre storm water retention lake, has silted up to the point of creating several unhealthy and unsightly "islands" of muck, debris and duck/geese droppings. Dredging is required at the cost of \$2,850,000.

Schedule 8B: Tuition Revenue Bond Issuance History

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Authorization Date	Authorization Amount	Issuance Date	Issuance Amount	Authorized Amount Outstanding as of 08/31/2018	Proposed Issuance Date for Outstanding Authorization	Proposed Issuance Amount for Outstanding Authorization
1998	\$9,860,000	Sep 1 1998	\$9,860,000			
		Subtotal	\$9,860,000	\$0		
2002	\$8,965,000	Jun 15 2002	\$8,965,000			
		Subtotal	\$8,965,000	\$0		
2006	\$10,400,000	Jul 30 2007	\$10,400,000			
		Subtotal	\$10,400,000	\$0		
2016	\$58,400,000	Sep 15 2016	\$58,400,000			
		Subtotal	\$58,400,000	\$0		

Schedule 8C: Tuition Revenue Bonds Request by Project

86th Regular Session, Agency Submission, Version 1

Agency Code: 735

Agency Name: Midwestern State University

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2020	Requested Amount 2021
Infrastructure Upgrades	9/1/19	12/31/2039	\$ 865,248.00	\$ 865,248.00
		-	\$ 865,248.00	\$ 865,248.00

	735 Midwestern State University	
Academic Program Expansion		

(1) Year Non-Formula Support Item First Funded:	2020
Year Non-Formula Support Item Established:	2018
Original Appropriation:	\$1,000,000

(2) Mission:

Initiating partnerships with community colleges in the Dallas-Fort Worth metroplex to provide place-bound students a convenient and affordable way to complete their degrees. This initiative aligns with and supports the Texas Higher Education Coordinating Board's 60x30TX strategic plan.

(3) (a) Major Accomplishments to Date:

The university's partnership with North Central Texas College at the Flower Mound campus expects to have over 200 students in the Fall 2018 with a total of 5,000 semester credit hours generated in FY 2019. The university is providing a way for place-bound students in the DFW area to finish their degrees in nursing, respiratory care, radiological sciences, graduate education, business, and applied sciences in a degree-completion program.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The university expects the growth to continue with a doubling of enrollment and expansion in Flower Mound to include at least two additional other community colleges with the same model.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

MSU used reserves for staffing and operational start-up, and \$1M in HEAF furnishing/equipping the facility. Flower Mound opened in May 2018 with lease/utility costs estimated at approximately \$84,000 per month.

(5) Formula Funding:

Because of the lag in formula funding, MSU will not receive any state support or funding for these expansion efforts until FY 2020, and even then it will be only at the starting enrollment levels.

(6) Category:

Start-Up

(7) Transitional Funding:

Y

(8) Non-General Revenue Sources of Funding:

- a. 2018 \$336,000 comprised of self-generated funding of designated tuition and related fees held in reserve
- b. 2019 \$1,000,000 comprised of self-generated funding of designated tuition and related fees held in reserve

(9) Impact of Not Funding:

If the university does not receive funding for this initiative, expansion with other community college partnerships will be restricted. The university has limited reserves to invest in the necessary start-up funds of instructional salaries, marketing materials, supplies, equipment, facilities, etc. required with each partnership.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

Non-formula support will not be needed once formula funding, along with tuition and fee revenues, are in place as noted below.

(11) Non-Formula Support Associated with Time Frame:

MSU is requesting \$1M per year for FY20 and FY21 to defray the lease/rent and utilities of the facility in Flower Mound. As enrollment grows, it is believed this facility will become self supporting after the 2020 - 2021 biennium.

(12) Benchmarks:

The university believes by FY22, enrollment will generate enough revenue through tuition, fees and formula funding to cover the direct costs of operating the Flower Mound Center.

(13) Performance Reviews:

Yes, the university is tracking the semester credit hour generation and revenue received from this expansion to ensure that the program will be at a minimum break-even in the near future.

Infrastructure Upgrades

(1) Year Non-Formula Support Item First Funded:	2020
Year Non-Formula Support Item Established:	2020
Original Appropriation:	\$10,000,000

(2) Mission:

Tuition revenue bond authority of \$10,000,000 is requested to upgrade critical infrastructure systems on the campus.

(3) (a) Major Accomplishments to Date:

Campus wide routine maintenance is done annually but funding has not been available for these major upgrades.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

-The MSU Central Plant is currently running at capacity without redundancy. The cost is \$3,000,000, to expand Central Plant by 5,000 sq ft and add two boilers.

-The utility tunnels on campus are 60 years old and beginning to fail. The university has 6,300 linear feet of tunnel with half in poor condition. The cost to repair is \$3,150,000.

-A city main 21" sewer line runs under several university buildings and a parking lot. The 1950's line is showing signs of aging and breakage. To prevent a major sewer line break/shutdown, the university requests to move the 2000' line to a more accessible location. South campus also needs to be connected to city sewer. The cost is \$1,000,000.

-Sike's Lake, a 21.5 acre storm water retention lake, has silted up to the point of creating several unhealthy and unsightly "islands" of muck, debris and duck/geese droppings. Dredging is required at the cost of \$2,850,000.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Funding is currently not available for these upgrades.

(5) Formula Funding:

This item is not covered through formula funding.

(6) Category:

Instructional Support

(7) Transitional Funding:

Ν

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(8) Non-General Revenue Sources of Funding:

Currently no non-general revenue sources are available.

(9) Impact of Not Funding:

The institution will not be able to address these items without deferring other maintenance items, creating a critical deferred maintenance backlog.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

No

(11) Non-Formula Support Associated with Time Frame:

20 year bond

(12) Benchmarks:

Completion of items listed.

(13) Performance Reviews:

Completion of items listed.

	735 Midwestern State University	
Institutional Enhancement		
(1) Year Non-Formula Support Item First Funded:	2000	

Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$1,514,484

(2) Mission:

Institutional enhancement funds are used for faculty and staff salaries as well as various student retention efforts to address the goals of 60x30 goal of access and success.

(3) (a) Major Accomplishments to Date:

These funds have been integrated into the university's most fundamental and critical operations. They have been used to attract hire, and retain faculty committed to the mission of Midwestern State University.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Funds will be used to support faculty as well as expand student retention efforts. The university continues to work toward increased graduation and retention rates.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Funding was initially established through the Texas Legislature via special items of the university.

(5) Formula Funding: None

(6) Category:

Institutional Enhancement

(7) Transitional Funding: N

(8) Non-General Revenue Sources of Funding:

2018 - \$0 2019 - \$0 2020 - \$0 2021 - \$0

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(9) Impact of Not Funding:

Because these funds have been integrated into the university's operations, removal of the funds would severely affect the university's ability to provide core academic services to students.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

This funding has become part of MSU's base funding for faculty salaries and there is no other methodology for formula or alternate funding.

(11) Non-Formula Support Associated with Time Frame:

Continued support is needed as noted above.

(12) Benchmarks:

Again, this item was never intended to be picked up through the formula process, but was part of enhancing the institution's academic offerings.

(13) Performance Reviews:

This funding provides base resources for faculty salaries and retention efforts. MSU has been increasing its graduation and retention efforts over the past 15 years.

Small Business Development Center

(1) Year Non-Formula Support Item First Funded:	2002
Year Non-Formula Support Item Established:	1987
Original Appropriation:	\$100,000

(2) Mission:

SBDC's mission is to provide business consulting, training, and research to small businesses that create region-wide economic development and job creation.

(3) (a) Major Accomplishments to Date:

- 1,790 business opened, 5,711 jobs created, \$68,683,839 capital formation, 15,242 clients counseled, and 1,047 seminars presented with 34,356 attending.
- FY 2018: received \$80,000 in grants from three local foundations.
- FY 2018: Applied for a USDA grant that will significantly expand the rural program if awarded.
- FY 2018: Served on local and state boards (state accreditation review committees and hiring committee for state director).
- FY 2017 & 18: in partnership with the Dillard College (two interns and the Entrepreneurship class) coordinated Lemonade Day with 305 young entrepreneurs registering.
- FY 2018: Economic impact study for MSU SBDC completed by Dillard College intern.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

- ASBDC Accreditation
- Apply for additional grants
- Continue to meet/exceed performance standards creating jobs and economic development
- Grow rural development program
- · Raise awareness of the economic impact made by SBDC clients
- Work in coordination with the Dillard College to continue empowering entrepreneurs in our eleven counties
- Promote the new agriculture program the College of Business will begin offering this fall while in rural communities.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Levi Strauss Grant. Expired 2002 Wichita County Funding. Expired 2004 Federal grant funding. On going

(5) Formula Funding: None

(6) Category:

Public Service

(7) Transitional Funding:

Ν

(8) Non-General Revenue Sources of Funding:

- 2018 \$123,901 (Federal)
- 2019 \$123,901 (Federal) \$65,500 (USDA submitted grant application)
- 2020 \$123,901 (Federal)
- 2021 \$123,901 (Federal)

(9) Impact of Not Funding:

The state special item supports salary and benefits allowing federal funds to cover operational expenses and travel associated with rural communities and training. The state MSU SBDC line item represents 44.2% of the budget. With the state funds, the SBDC would be a one-person office and not be able to deliver services, including consulting or training for area businesses which would create a negative economic impact. Entrepreneurs would not have access to free or low cost business consulting, training, and research.

(10) Non-Formula Support Needed on Permanent Basis/Discontinu

The SBDC is a federal program which requires matching funds. Because the state benefits with small business economic growth, having state matching funds enhances the Center's ability to provide additional services to small business thus stimulate additional state taxes. A 2017 Independent Study by Dr. Jim Chrisman finds that an SBDC client in Texas outpaced an average Texas Business in sales growth by 16.5%, in employment growth by 16.1% and generated \$85,786,000 in state taxes plus \$38,517,092 in federal taxes. Without state funding, SBDC positions will be eliminated, thus eliminating economic growth at all levels.

(11) Non-Formula Support Associated with Time Frame:

This is an ongoing program that is revenue neutral to the State of Texas. State matching funds are needed to secure federal support.

(12) Benchmarks:

- a. As of July 16, 2018, current MSU SBDC FY18 activity compared to minimum standard.
- i. New clients 378:400
- ii. Total Hours 1,471:1,247
- iii. Businesses Opened 38:30
- iv. Jobs Created 149:238
- v. Capital Infusion \$2,464,850/\$3,000,000.
- b. For every \$1 invested in Texas SBDCs a return of \$6.30 is generated (2017 Dr. Jim Chrisman Impact Study).

(13) Performance Reviews:

Performance and financial audits are conducted annually by the Northwest Texas SBDC state Office and by the West Texas District Small Business Administrative Office. On a biennial basis, an additional financial audit is conducted by the U.S. Small Business Administration office out of Washington DC. Every 3 to 4 years that audit is conducted on site. There have been no major findings.

An accreditation review was conducted September 2018 with no major findings.