

**MINUTES  
MIDWESTERN STATE UNIVERSITY  
BOARD OF REGENTS**

**Executive Committee  
February 14, 2013**

The Executive Committee of the Board of Regents, Midwestern State University, met in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 1:56 p.m., Thursday, February 14, 2013. Executive Committee members in attendance were Mr. Shawn Hessing, Chairman; Mr. Mike Bernhardt, Vice Chairman; Mr. Kenny Bryant, Secretary; and Mrs. Jane Carnes, Member-at-Large. Other regents attending the meeting were Mrs. Tiffany Burks, Mr. Charles Engelman, Dr. Lynwood Givens, Mr. Jeff Gregg, Mr. Sam Sanchez, and Student Regent Holly Allsup.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Marilyn Fowlé, Vice President for Business Affairs and Finance; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Mr. Kyle Owen, Associate Vice President for Facilities Services; Mr. Matthew Park, Associate Vice President for Student Affairs; Mr. Charlie Carr, Director of Athletics; Mr. David Spencer, Internal Auditor; Mr. Barry Macha, General Counsel; Ms. Dianne Weakley, Director of Human Resources; Dr. Jim Owen, Chairman of the MSU Faculty Senate; Mr. Dirk Welch, Chairman of the MSU Staff Senate; Ms. Gail Ferguson, Controller; Ms. Valarie Maxwell, Director of Budget and Management; Mr. Steve Shelley, Director of Purchasing; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Also attending the meeting were Dr. James Johnston, Interim Dean of the College of Health Sciences and Human Services, and members of the MSU Admissions Staff, Ms. Barbara Merkle, Ms. Leah Vineyard, Ms. Valerie Martinez, and Mr. Brad Borton. Representing the student body was Ms. Melody Coffee, Student Government Association (SGA) Vice President. Representing the news media were Ms. Ann Work, *Times Record News*, and Ms. Michelle Dixon and Mr. Rick Scruggs, KFDX-TV 3.

Chairman Hessing called the meeting to order at 1:56 p.m.

Reading and Approval of Minutes

13-51. The minutes of the Executive Committee meeting November 15, 2012 were approved by the committee as presented.

Campus Master Plan and Construction Update

13-52. Mr. Hessing noted that information regarding major construction projects was included in the agenda and an update on smaller projects was included in board folders (see Attachment 1).

Mr. Owen reviewed the Gantt chart shown on page one of the agenda attachment and noted that this was a new format for the report. He stated that the McCoy Engineering Hall addition, the Dalquest Research Center, and the Museum Renovation projects would be addressed later in the agenda. The second page of the attachment presented a summary of the financial aspects of the projects. Mr. Owen then reviewed the list of smaller projects that have been accomplished since the last meeting of the board. Dr. Givens complimented Mr. Owen on the Gantt chart and indicated that he liked this new format.

Dr. Rogers discussed the potential future projects listed in the attachment. He noted that since her arrival at MSU, Dr. Fowlé has studied and analyzed the Campus Master Plan. He added that Dr. Fowlé has a great deal of experience in construction and higher education finance. He stated that as a result of further review and discussions, the administration plans to reorganize some of the projects and to modify the timetable. Dr. Rogers reported that the Bolin Science Hall project will likely be smaller than originally envisioned and added that the new dean is working on appropriate recommendations. As was reported in November, the Christ Academy renovation will proceed as one project rather than in phases as originally discussed.

Dr. Rogers added that he originally discussed with the board the idea of utilizing the \$1.4 million in Higher Education Assistance Funds (HEAF), available with paying off the HEAF debt on the Dillard Building, to work on smaller projects during the next two years. The administration intended to then borrow against HEAF for up to ten years and complete the Master Plan projects. He noted that following further review it was determined that the projects can be accomplished without additional long-term debt.

Mr. Hessing noted that this item was presented as a point of information only and no action was necessary.

#### McCoy Expansion Construction Project

13-53. Mr. Hessing stated that the administration was requesting authorization to issue a contract for this project with M&F Litteken at a cost not to exceed \$1.282 million and was also requesting that the total project cost of \$1.6 million be increased by \$65,000. Dr. Rogers reported that the funds to complete the project budget were available in gift funds and in funds remaining in the original McCoy Building project account.

Mr. Bernhardt moved approval of this item as presented. Mr. Bryant seconded the motion and it was approved.

#### Museum ADA and Deferred Maintenance Project

13-54. Mr. Hessing reported that the university has received more than \$750,000 in gifts designated specifically for the renovation of the museum. The administration requested authorization to move forward with this project. Dr. Rogers reported that the majority of the project deals with the building infrastructure. He thanked the Fain Foundation, the Bridwell Foundation, and the Bryant Edwards Foundation for providing the largest amount of funding for the project. He added that in addition to the ADA and deferred

maintenance matters that will be addressed, Gallery Five will also be converted into more of a rental space for meetings and events.

Mrs. Carnes moved approval of this item and Mr. Bernhardt offered a second. Mrs. Carnes noted that the attachment for Item 13-52 regarding the status of board approved construction projects did not reflect that the architect was approved by the board of regents previously. Ms. Barrow indicated that the table would be corrected to reflect prior board approval.

There being no further discussion, the item was approved.

#### Drought Alternative Water Well Project

13-55. Mr. Hessing noted that Wichita Falls is now in Stage 3 of its water conservation plan. The administration was requesting authorization for the design and construction of equipment to recover, restore, and distribute well water on campus at a cost not to exceed \$75,000.

Dr. Rogers noted that this matter was discussed briefly at the last board meeting. He indicated that the well water would be used to water the two practice fields that were built by the Dallas Cowboys when they were on campus for their training camp in the late 1990's. He added that these fields are on sand, which results in expensive watering as the water soaks through the sod and into a sand layer.

Mr. Owen reported that the university has two water wells in the area of the athletic fields. The well water flow rates appear to be sufficient. He noted that the well water would work well for the two sand-based fields but would not be a good option for continued use on the soccer or softball fields owing to its high salt content. Dr. Fowlé added that the project should breakeven in the first year and the university should see additional savings thereafter.

Mr. Bernhardt moved approval of this item as presented. Mr. Bryant seconded the motion.

Dr. Givens asked if the salt would leave a filtration residue over time. Mr. Owen responded that by using the well water primarily in the summer and supplementing with City water and rain throughout the remainder of the year, the fresh water should flush out the salt and minimize long-term concerns.

Mr. Sanchez asked about the idea of using reclaimed water. Mr. Owen responded that the City of Wichita Falls decided to move in another direction and the option is not available at this time.

There being no further discussion the motion was approved.

Research Laboratory Project – Dalquest Desert Research Station

13-56. Mr. Hessing reported that donors have contributed funds to construct a facility at the Dalquest Desert Research Site. The administration requested authorization to proceed with this project at a cost not to exceed \$363,207, which is the amount of gift funds on hand.

Dr. Rogers stated that this is one of the superb natural laboratories in the country. He noted that the construction of a research facility has been a dream of the faculty and administration for many years.

Mr. Bryant moved approval of this item as presented. Mrs. Carnes seconded the motion and it was approved.

Naming of University Facilities

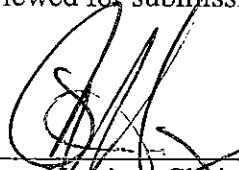
13-57. Mr. Hessing noted that the administration was recommending naming the facility discussed in item 13-56 the Joe B. Hood Research Laboratory in recognition of Mr. Hood's significant contribution to this project. Dr. Rogers thanked Dr. Farrell for his efforts in securing funding for this project. Dr. Farrell shared an artist's rendering of one of the interior areas of the facility.

Mr. Bryant moved approval of this item as presented. Mrs. Carnes seconded the motion and it was approved.

Adjournment

The Executive Committee discussion concluded at 2:23 p.m.

Reviewed for submission:



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Shawn Hessing, Chairman  
Midwestern State University  
Board of Regents Executive Committee

ATTACHMENT

1. Construction Update – Smaller Projects



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Office: (940) 397-4648 Fax (940) 397-4859

## **Construction Projects Status Report – Item 13-52**

Projects completed since December 2012 Board of Regents meeting includes:

1. ATHLETIC FIELD LIGHTING (\$346k)
2. CENTRAL PLANT CHILL WATER MAKEUP TANK REPLACEMENT (\$85k)
3. DILLARD 306 PC LAB A/C IMPROVEMENT (\$81k)
4. ATHLETIC FIELD ELECTRICAL EQUIPMENT REPLACEMENT (\$72k)
5. COOLING TOWER BAFFLE REPLACEMENT (\$66)
6. REPLACEMENT OF CONTROLS ON BACKUP BOILER (\$45k)
7. CENTRAL PLANT DIESEL TANK REMOVAL (\$29k)
8. REPLACEMENT OF ONE FAILED MUSEUM A/C UNIT (\$16k)
9. RENOVATION OF FINANCIAL AID AREA TO CREATE A NEW OFFICE (\$10K)

### **CAMPUS SECURITY LIGHTING PROJECT: - \$176k**

- Add 23 lights to dimly lit areas of campus including around Martin, Akin, Bridwell, Bolin/Ligon parking lots, Louis J. Rodriguez Drive, east Comanche Trail near Taft Boulevard, and on the Sikes Lake spillway.
- Installation in progress with completion expected mid March.

### **CHILL WATER EXPANSION JOINTS: - \$135k**

- Replace rusty/missing bolts on 38 chill water system expansion joints.
- Bids received with installation to begin late February.

### **ADDITIONAL PROJECTS <\$100k:**

Projects in process scheduled for completion over the spring and early summer include:

- Cleaning of ductwork in J.S. Bridwell to improve indoor air quality (\$35k).
- Renovation of Kiowa in Clark Student Center (\$16k).

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**Academic and Student Affairs Committee  
February 14, 2013**

The Academic and Student Affairs Committee of the Board of Regents, Midwestern State University, met in regular session in the J. S. Bridwell Board Room, Hardin Administration Building, Wichita Falls, Texas, at 4:00 p.m., Thursday, February 14, 2013. Academic and Student Affairs Committee members in attendance were Dr. Lynwood Givens, Chairman; Mr. Kenny Bryant; Mrs. Tiffany Burks; and Mr. Sam Sanchez. Other regents attending the meeting were Mr. Mike Bernhardt, Mrs. Jane Carnes, Mr. Charles Engelman, Mr. Jeff Gregg, Mr. Shawn Hessing, and Student Regent Holly Allsup.

Administrative staff members present included Dr. Jesse W. Rogers, President; Dr. Betty Stewart, Provost and Vice President for Academic Affairs; Dr. Marilyn Fowlé, Vice President for Business Affairs and Finance; Dr. Keith Lamb, Vice President for Student Affairs and Enrollment Management; Dr. Howard Farrell, Vice President for University Advancement and Public Affairs; and Dr. Robert Clark, Vice President for Administration and Institutional Effectiveness. Other university personnel attending the meeting included Mr. Kyle Owen, Associate Vice President for Facilities Services; Mr. Matthew Park, Associate Vice President for Student Affairs; Mr. Charlie Carr, Director of Athletics; Mr. David Spencer, Internal Auditor; Mr. Barry Macha, General Counsel; Ms. Dianne Weakley, Director of Human Resources; Dr. Jim Owen, Chairman of the MSU Faculty Senate; Mr. Dirk Welch, Chairman of the MSU Staff Senate; Ms. Valarie Maxwell, Director of Budget and Management; Ms. Julie Gaynor, Director of Marketing and Public Information; Ms. Cindy Ashlock, Executive Assistant to the President; and Ms. Debbie Barrow, Director of Board and Government Relations. Representing the student body was Ms. Melody Coffee, Student Government Association (SGA) Vice President. Representing the news media was Ms. Ann Work, *Times Record News*.

Chairman Givens called the meeting to order at 4:00 p.m.

Reading and Approval of Minutes

13-69. The minutes of the Academic and Student Affairs Committee meeting November 15, 2012, were approved by the committee as presented.

Faculty Report

13-70. Dr. Jim Owen presented his report as shown in Attachment 1. Mrs. Carnes asked what the Senate hoped to achieve with the Faculty Satisfaction Survey. Dr. Owen responded that the survey would hopefully give the Senate an idea of the faculty's expectations as to what the Senate should be doing, as well as perceptions with regard to the total university. He added that the concept of shared governance would be explored. He stated that a number of Texas universities include the Faculty Senate in policymaking. He added that as younger faculty are hired they will likely be actively interested in this issue. Dr. Rogers stated that the Faculty Senate is advisory to the President. He noted that he meets

with the chairman once a month and with the Executive Committee as needed. He stated that when he was academic vice president the role of the Faculty Senate in university governance was expanded to include representation on the Academic Council and involvement in policymaking. He added that this was an area that should be reviewed to ensure it is working effectively.

Mr. Engelman asked if the Faculty Senate would provide for suggestions to be offered to address faculty concerns. Dr. Owen responded that he had suggested that individuals be prepared to provide possible solutions and to be open to additional discussion.

#### Staff Report

13-71. Mr. Dirk Welch, Chairman of the MSU Staff Senate, commended the Staff Senate Executive Committee (Chris Stovall, Michael Mills, and Peggy Brennan) for their work and dedication. He noted that guest speakers at Staff Senate meetings this spring had included Julie Gaynor, speaking about the marketing and branding efforts on campus, and Robert Steflik, providing an overview of the campus portal system. He noted that five employees received the "You Make a Difference Award" this year. The recipients were Judy Salazar in Human Resources; Angie Reay in Housing; and Frances Miller, Jermaine Causey, and Rodney Wherry in Facilities Services. Mr. Welch reported that Mary Keber in Housing and Dining Services and Lindsay Robinson in the West College of Education received the two Staff Senate scholarships this spring.

#### Student Government Report

13-72. Dr. Givens noted that the report would be given by Student Government Association (SGA) Vice President Melody Coffee. He indicated that SGA President Anthony Gallina was student teaching and unable to attend. Melody thanked the board for the opportunity to provide this report. She reported that the hydration station that was installed in the fall has resulted in 1,500 saved water bottles. She stated that they plan to expand the program and indicated that the SGA is working to promote a greener campus environment. She added that they are also attempting to jumpstart a recycling initiative on campus and hope to provide recycling bins in all campus buildings. Melody reported that the SGA will begin providing golf cart rides to class for students each Wednesday. This will give the SGA officers an opportunity to get to know more students and to talk to them about what they would like to see on campus. She noted that this effort would be the "What Do You Want Wednesday" campaign. She added that they are looking forward to becoming a stronger student government on campus. Dr. Lamb reported that Melody is a junior mechanical engineering student from Dallas. He added that she does an outstanding job with the Student Senate.

#### Enrollment Report – Spring 2013

13-73. Dr. Givens noted the spring 2013 enrollment report (see Attachment 2) and asked Dr. Lamb to comment. Dr. Lamb noted that the spring enrollment was down approximately 4.5%. He stated that this was what was expected following the enrollment decline in the fall.

### Lone Star Conference

13-75. Dr. Rogers noted that during the November meeting the board requested a report and discussion of the Lone Star Conference (LSC). He reported that the Oklahoma schools that made up the north zone of the LSC left the conference a few years ago. Upon leaving, the schools agreed to continue scheduling non-conference games with LSC schools in football and other sports. Unfortunately, this was not a binding agreement and the institutions have not continued scheduling LSC schools. LSC schools have difficulty scheduling because not enough schools in the conference play certain sports. He noted an attachment in the agenda that showed the sports offered by all of the LSC schools. He pointed out the small number of schools that offer men's soccer and men's tennis. Dr. Rogers noted that seven schools in the conference play football, which provides six conference games each year. The teams must schedule 10 games to compete in the national championship race. The LSC has a competition agreement with the Gulf South Conference, another powerful conference that reaches from Georgia to Mississippi. The LSC schools will play two of their schools home and home every year. However, this will require additional travel and expense.

Dr. Rogers reported that he is a member of a LSC committee assigned to work on the expansion of the conference. He stated that the committee is looking at possible combinations of conferences within the state. He noted that while they are talking to a number of institutions, it is inappropriate for him to discuss specific institutions at this time.

Mr. Sanchez asked if the administration was looking only at preserving the conference or if they were considering joining another conference. Dr. Rogers responded that Midwestern is a perfect Division II school. He noted that if MSU were to move to Division I, football would compete at the Division IAA level and all other sports would play Division I. He stated that he did not doubt MSU's ability to compete at that level; however, the cost is prohibitive and is not a step he would recommend for our institution. He added that Division III is not an option in that it is non-scholarship and would be a step down for the athletics program. He reported his belief that the only option is to keep the LSC together through expansion.

Mr. Carr added that the cost for MSU to move to Division I would be at least \$11 million on the front end. This would be in addition to the added cost of scholarships, travel, and other expenses that come from that level of competition.

Mr. Sanchez stated that he did not think dropping down was something anyone would want to consider. He expressed his hope that a strong conference could be maintained. He noted his agreement that MSU could compete at the Division I level, but indicated it was a difficult choice owing to the required financial commitment. Dr. Rogers indicated his hope that the LSC will be expanded and stabilized.

### Athletics Report

13-74. Mr. Charlie Carr introduced Ms. Noel Johnson, women's basketball coach. Ms. Johnson thanked Mr. Carr for inviting her to the board meeting and thanked Mr. Carr and Dr.